Cover: St. John’s Rehab Hospital gratefully acknowledges the patients who generously agreed to be photographed and share their personal experiences in our specialized rehabilitation programs for this report.

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The story of the St. John’s Rehab Hospital logo began in 1937 when the Sisters of St. John the Divine opened Ontario’s first rehabilitation hospital and adopted the Eagle and Cross of St. John as symbols of their mission and value system for caring.

In the intervening 67 years, much has changed, but some things remain the same. Our founding Sisters’ value system of caring for an individual’s physical, emotional and spiritual needs has proved itself to be the cornerstone in achieving exceptional patient outcomes. And that’s where the story of the new St. John’s Rehab identity begins.

The new brand identity for St. John’s Rehab is a visual expression of what we have become and what we continue to strive to be: a hospital focused on creating and fostering better patient outcomes by treating the whole person—body, mind and spirit. It is an expression that embraces our dynamism and forward-thinking approach as Ontario’s leading specialty rehabilitation hospital.
A Message from the CEO and the Chair of the Board

Rebuilding People’s Lives is St. John’s Rehab Hospital’s mission. It is our core business, a direct link to our rich past and the foundation of our future. Our vision is be among Canada’s leaders in rehabilitation treatment, teaching and research.

The introduction of our new name, logo and mission line is one of many transformational steps we’re taking to become a leader in delivering innovative rehabilitation programs and creating health care partnerships that significantly enhance Ontario’s health care system.

The soaring eagle in our new corporate identity symbolizes what we strive to offer to our patients who need specialized, intensive rehabilitation; new meaning, new beginnings and a higher quality of life. The soaring eagle springs from an emblem and 70-year history we proudly share with the Sisters of St. John the Divine, the only Canadian order of Anglican nuns. This visionary group of dedicated women truly embodies “compassion in action.”

In our reporting for the year 2003–2004, we must reflect on the tremendous strength, courage and leadership demonstrated by our staff and physicians during the SARS crisis last spring. Despite the risk to themselves and harsh working
conditions, they put their fear about this mysterious and powerful new disease into context and worked day and night implementing almost daily changes to hospital procedures to protect the health of patients and colleagues.

This report pays tribute to their commitment to service. Together with our volunteers in the Auxiliary and Board of Directors, who have shown an unrelenting belief in managing challenge and embracing opportunity, St. John’s Rehab is moving into the future and proud to be presenting the following highlights for the fiscal year 2003–04.

2003–2004 Board of Directors

Officers
Charles L. Seguin, Chair
Sally M. Horsfall, Past Chair
Charles Harnick, Vice-Chair
Elizabeth Martin, Treasurer
Malcolm Moffat, Secretary

Directors
Sarah Agnew
Joyce Bailey
Roger Barton
Stephen Beatty
Thomas D. Curzon
T. Richard Davies
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Joanne Flint
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Michael Harris
Sr. Brenda Jenner
Jim Kennedy
Dr. John Patcai
Helene Polatajko
Bruce Rathbone
Dr. Murray Waldman
Angelina Yau

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Arnold Agnew
Clifford Beatty
Dr. Thomas Brown
Sr. Philippa Watson

President and CEO Malcolm Moffat and Board Chair Charles L. Seguin
Groundbreaking program designed to treat Post-SARS and other systemic disorders

In December, 2003 months after becoming severely ill with SARS, Registered Nurse Anne-Marie St. Louis still struggled with significant residual affects from the powerful virus and the after-effects of the cocktail of drugs used to save her life. Despite many weeks of consultations with up to half a dozen medical specialists and health professionals, she was frustrated and anxious about a myriad of health issues such as widespread joint and muscle pain and full body weakness.

But now she has new hope and her health issues, which often consumed daily life, are being addressed. Anne-Marie is participating in a new pilot rehabilitation program called “All Systems Go” at St. John’s Rehab Hospital. St. John’s Rehab has partnered with the Workplace Safety and Insurance Board to provide a groundbreaking rehabilitation program of multidisciplinary therapy, counseling, education and support to treat health care workers who were among the most acutely ill from SARS.

“With Ontario’s experience dealing with infectious disease, it is important that the Hospital take the lead in finding an effective program of care that facilitates recovery from SARS, West Nile Virus and other complex systemic disorders,” says Hospital President and CEO Malcolm Moffat.

All Systems Go began treating health care workers in February 2003, just two months after receiving the go-ahead to design and deliver specialized services that would enable post-SARS patients to achieve maximum health and wellness, assist in their return to the workplace, and resume active and productive lives in the community.

Team members tracking patient outcomes in the program will be sharing their rehabilitation research with a multiple site research collaborative involving the University Health Network, Sunnybrook and Women’s College Health Sciences Centre and the Hamilton Health Sciences Centre.

Sylvia Gordon and Anne-Marie St. Louis are among the first GTA health professionals to participate in the All Systems Go program.
**Integrated model of care for organ transplant patients**

In early 2003, Roslyn Savage’s paper-thin heart was functioning at fifteen per cent capacity. After heart transplant surgery, she was left fighting both a series of medical complications and a diminished spirit. On admission to St. John’s Rehab Hospital, she discovered a support network consisting of doctors, rehabilitation professionals and one of the Sisters of St. John the Divine that concentrated on every aspect of her physical and emotional recovery. Her individualized program prepared her to reintegrate back into home life and less than a year later achieved her rehabilitation goal—to begin travelling again.

Roslyn was one of the very few patients admitted last year to the Hospital’s Complex Care program. Since 1995, the Hospital’s complex care team has pioneered a unique program of services for organ transplant patients even in the absence of dedicated provincial funding. Over the past year, Hospital professional practice leaders, program directors and clinical staff committed hours of research to partner with the University Health Network (UHN) to create an innovative model for comprehensive rehabilitation services for transplant patients. This innovative model has been submitted to the Ministry of Health and Long-Term Care for consideration for annual operating funding.

Our plan would create Canada’s first organ transplant rehabilitation program to produce a seamless standard for cost-effective pre and post surgery care. The proposed program would also allow UHN, Canada’s largest multi-organ transplant facility, to double its transplant surgeries, significantly reduce patient length of stay and ensure patients benefit from a seven-day-a-week program of treatment, education and support provided by a highly-skilled team. The UHN/St. John’s Rehab model of care would include “pre-hab” outpatient treatment to manage patient conditions prior to transplant and provide on-going assessment and care after discharge from Hospital.
Ron Mulchey, a former Chief Executive Officer of Toronto East General Hospital, knows the value of an integrated approach to health care and is a proponent for the creation of a designated centre of excellence in organ transplant rehabilitation care. Ron says he succeeded in achieving his rehabilitation goals after transplant surgery last year in the Complex Care program because the Hospital’s expert staff, therapeutic environment and spectrum of services are designed to treat the whole person.

While the Ontario government and the Trillium Gift of Life Network have identified a plan to urgently increase the number of organ donations in the province, specialized care can be provided to those who are on the wait list for donations. The Transplant Rehabilitation Program proposed by UHN and St. John’s Rehab promises to support organ transplant patients across the continuum of care.

Roz Savage of Toronto had a multidisciplinary team to assist her in recovery following heart transplant surgery.
Telerehab increases patient access to care, education and research

St. John’s Rehab has officially joined North Network, one of Canada’s busiest telemedicine networks, to offer specialized rehabilitation assessment, treatment and education to patients living outside Ontario’s major urban centres.

Rehabilitation specialists and professionals in the Hospital’s Burn, Stroke and Amputee rehabilitation programs are using the two-way audio-visual technology to offer expert consultations to patients. Staff are also using the technology for distance education and networking with colleagues at 80 other sites throughout the province.

St. John’s Rehab joins health alliance to improve neurological care

St. John’s Rehab is working in partnership with Baycrest Center for Geriatric Care and Sunnybrook and Women’s College Health Sciences Centre to establish an integrated plan of care for patients with neurological diseases. As the only hospital in Ontario focused solely on specialized rehabilitation, St. John’s Rehab believes it can contribute to improving the delivery of stroke and neurological care by working with an acute care leader and a centre for research. The Neuroscience Alliance will create opportunities for the three organizations to share clinical best practice and collaborate on research and education initiatives.
Organizational performance measured in provincial rehabilitation report

This past year the Ontario Hospital Association, the Ministry of Health and Long-Term Care and the University of Toronto released the first performance report on inpatient rehabilitation in Ontario. The system-level view indicated the rehabilitation sector was performing very well with improvements needed to ensure family involvement in decision making and smooth transitions for patients from hospital to the community. Future reports beginning in 2006 will provide hospital-specific data on rehabilitation outcomes, financial performance, the level of integration and change within the rehabilitation system and patient perspectives on the quality of care.

St. John’s Rehab took the lead with Toronto Rehabilitation Institute and a researcher from the University of Toronto to develop the patient questionnaire that was used to assess patients’ perceptions of care for Hospital Report—Rehabilitation 2003. St. Johns is a top performer in patient satisfaction with an average 95% of patients indicating that the overall quality of care was excellent. We also scored higher than other rehabilitation hospitals on overall outcomes of care, and the percentage of patients achieving service goals based on National Rehabilitation Reporting System data.

Three Year Accreditation Award

In 2003, the Canadian Council on Health Services Accreditation (CCHSA) awarded St. John’s Rehab another three-year accreditation. The Hospital was given top marks in areas such as: our participation in the implementation of the National Rehab Reporting system and the Hospital Report—Rehabilitation 2003; the staff’s efforts to develop wellness programs such as the arthritis aquatic, weight management and diabetes education classes. The CCHSA surveyors also lauded the hospital’s rehabilitation teams for building a strong, collegial model of rehabilitation care for patients. This year, the Hospital will report to CCHSA on advancements in infection prevention and control programs and establishing formal guidelines and procedures to guide staff in handling ethical issues related to delivery of care and service.
Award of Excellence—Recognizing exceptional employee service

One of the Hospital’s most important corporate objectives is to focus on our employees. In building a culture and environment that promotes employee wellness, a commitment to quality and continuous learning, St. John’s Rehab has introduced an exciting component to the Hospital’s Quality of Worklife Program.

The St. John’s Rehab Annual Awards of Excellence, to be presented to first-time recipients at the Hospital’s 2004 Annual General Meeting, represents the organizations highest honour from employees who contribute to our values, vision and mission. The Award of Excellence recognizes Hospital individuals or teams who demonstrate dedication and innovation in care or service delivery.

St. John’s Rehab recognizes it is our people who drive excellent patient outcomes and superior organizational performance. We believe one of the ways we can recruit and retain highly skilled and dedicated staff is through a comprehensive reward and recognition system. The annual Award of Excellence will also showcase for the community how our staff are living the organization’s values each day.

We value: the contributions and dedication of our staff, Sisters, physicians and volunteers; excellence and innovation in treatment, research and teaching; accountability as individuals and as an organization; respect for individuality and cultural diversity; communication that demonstrates integrity; teamwork and partnerships that benefit patients, staff and community; caring and commitment in all that we do.

Nominated by their colleagues, the Award of Excellence recipients for 2004 are:

TEAM WINNERS

The All Systems Go!—Program Planning and Implementation Team

(Donna Barker, Mary Grace Grossi, Tracy Johnson, Beth Mahy, Annette Marcuzzi, Joanne Maxwell, Elaine Murphy, Dr. John Patcai, and Ed Ziesmann)

In the fall of 2003, this team came together with a challenging goal: to develop an interdisciplinary rehabilitation program for persons affected by SARS.
The goal was especially challenging due to the lack of rehabilitation research related to SARS, and the urgent treatment needs of those recovering from this serious illness. As a result of their commitment, excellence and innovation, a groundbreaking, comprehensive assessment and treatment program has been developed for individuals recovering from complex systemic disorders.

**Founders, Burn Interest Group (BIG)**

*(Donna Barker, Dianne Beynon, Robbie King, Ken So)*

Through networking with their colleagues, this team of Occupational Therapists identified a need for a Burn Interest Group in the Greater Toronto Area through a survey to health professionals in hospitals and at the University of Toronto. The team presented their survey findings at a North American burn education and research event in 2003. They have since formed BIG, a province-wide interest group and led seminars which included speakers from leading burn care facilities in the region.

**INDIVIDUAL WINNERS**

**Ken So**

Ken So has been a dedicated Occupational Therapist at St. John’s Rehab since 1996 demonstrating all of our values everyday through many initiatives and in his relationships with his patients, team members, and staff. Some of his achievements include: introduction of quality initiatives such as Client Treatment Communication Boards and new computer software. He has also provided leadership and actively participated in research and teaching initiatives within and outside the hospital. Ken continues to maintain a patient caseload, treating his patients with compassion, humour, enthusiasm, and the highest standard of care.

**Tonia Konstadopoulos**

Tonia Konstadopoulos has been a dedicated Physiotherapist Assistant at St. John’s Rehab since 1999. Despite a busy patient caseload, Tonia researched and produced a comprehensive Pool Orientation and Guideline manual for Hospital staff. This outstanding initiative led to a review of ongoing vigilance of risk management in the pool area; improvements in wait-list management; and increased patient access to the pool. Tonia also organized a Pool Therapy Course at the Hospital. Tonia’s achievements have improved the pool therapy program, which our patients value deeply as an important component of their rehabilitation.
1st Annual Alumni Reunion strengthens patient, family, and team partnership

In June 2004, Isabel and Stan Schnapp of Toronto will host a big party at St. John’s Rehab. Isabel and Stan have spent the last six months working with Hospital staff to conduct St. John’s Rehab’s 1st Annual Alumni Reunion, an event for Hospital staff and former patients to celebrate successful rehabilitation outcomes.

After her discharge from hospital in January 2003, Isabel became a donor to St. John’s Rehab Foundation but felt she wanted to do more and stay connected with a network of people who were a part of a critical time in her life. “During the three months I spent in the trauma program at St. John’s Rehab, I met and became close to many people. My husband and I feel the alumni reunion will be a welcome opportunity for former patients to get caught up on our stories and experiences and reconnect with our rehabilitation team. We can see each other in better health and stronger in body and spirit.”

Amputee Rehabilitation Services

Individuals recovering from upper and lower amputations caused by disease or trauma require an intensive program of therapy, education and support. St. John’s Rehab provides a seamless continuum of amputee rehabilitation services immediately following surgery through to outpatient care.
David Sirmay will soon reach his rehabilitation goal, to return to work, thanks to the support of his wife Anna and the expertise of his burn team.

**Back on Track**

The Back on Track program offers a spectrum of timely, expert outpatient rehabilitation services with a return-to-work and community focus. Specialized treatment, counseling and education are provided to provincial clients of the Workplace Safety and Insurance Board, motor vehicle insurance and extended health sectors.

**Canada’s only Burn Rehabilitation Program**

St. John’s Rehab serves as the provincial centre of excellence for burn rehabilitation care. Our inpatient and outpatient burn rehabilitation teams are involved in leading edge research and teaching. This program serves as the referring centre for Canada’s largest acute burn facility, the Ross Tilley Burn Centre at Sunnybrook and Women’s College Health Sciences Centre.
**Cardiovascular Care**

With a significant expansion in cardiac procedures expected in Ontario in the next four years, this comprehensive two-week inpatient rehabilitation program will become an important resource for individuals who have complex medical conditions. The rehabilitation team focuses on secondary prevention, healthy lifestyle choices and maximizing physical function.

**Community Wellness Clinics**

Acupuncture, chiropody, chiropractic and massage therapy services enhance the Hospital’s “whole person” approach to care and provides convenient, high quality health services to the community in a fully accredited, teaching facility.

Carmel Sweeney successfully completed rehabilitation in the Complex Musculoskeletal Program.

John Bonnick credits his rehabilitation team for his recovery from a stroke.
Complex Musculoskeletal Rehabilitation

St. John’s Rehab has the largest rehabilitation program for orthopaedic joint replacements and fractures in the Greater Toronto Area with many patients referred from hospitals throughout central and southwestern Ontario. As Ontario’s population ages and the province moves to reduce waiting lists for elective orthopaedic surgery, intensive rehabilitation will be required to improve patient outcomes.

Trauma Rehabilitation

Ontario’s largest orthopaedic trauma rehabilitation program provides individually customized services to patients. The rehabilitation team works with patients and families to ensure individual rehabilitation goals are met.

Stroke and Neurological Rehabilitation

Stroke and neurological rehabilitation care continues to be an organizational priority for St. John’s Rehab. Expanding telerehab consultations, the Neuroscience Alliance and Ontario’s Coordinated Stroke Strategy are central to enhancing care for our patients who have experienced strokes and other neurological conditions.
Our Volunteers Demonstrate Leadership

Since 1960, the mission of St. John's Rehab Hospital Auxiliary has been to provide fellowship, inspiration and assistance to hospital patients and families while supporting staff in any way possible. Beyond this central focus, the Auxiliary also contributes in other major ways by serving as St. John’s Rehab ambassadors in the community and raising funds for St. John’s Rehab Foundation.

In the Auxiliary’s 44-year history, our volunteers have made immeasurable contributions to the organization—countless hours of dedicated service and almost $1 million in funds for rehabilitation equipment and facility improvements. This past year, the Auxiliary’s 155 members made a historic pledge of $500,000 to the Foundation’s Rebuilding Lives campaign payable over five years. This pledge is testimony to our volunteers’ commitment to quality and strong belief in our vision—to be among the leading specialized rehabilitation hospitals in Canada.

Working with us in reaching for this vision is a dynamic team of 85 student volunteers who proudly represent our neighboring community. Their vitality and youthful optimism contribute to a unique culture of care at the Hospital.
The Sisters of St. John the Divine —
A legacy of healing

The Sisters of St. John the Divine, the only order of Canadian Anglican nuns, are pioneers in health care in Ontario. From training nurses, operating a women’s surgical hospital and as founders of St. John’s Rehab Hospital, the Sisters continue to be integral to our “whole person” approach to rehabilitation. While the Sisters have a national mission with ministries in British Columbia and Montreal, members of the Sisterhood are also involved on the Hospital’s Board of Directors, on senior management and as members of the rehabilitation teams. The Sisterhood is also in the process of building a new Mother House located next door to the Hospital.

Our volunteers have made immeasurable contributions to the Hospital and to patient experiences in our rehabilitation programs.
# Financial Performance

## St. John’s Rehab Hospital

### Condensed Balance Sheet

As at March 31, 2004 with comparative figures for 2003

<table>
<thead>
<tr>
<th>2004</th>
<th>2003</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
</tr>
<tr>
<td>CURRENT</td>
<td></td>
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<tr>
<td>Cash and cash equivalents</td>
<td>$1,398,960</td>
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<tr>
<td>Short-term investments</td>
<td>700,000</td>
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<td>Accounts receivable</td>
<td>2,518,392</td>
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<td>Inventories</td>
<td>172,325</td>
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<td>Prepaid expenses</td>
<td>88,727</td>
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<td><strong>CAPITAL ASSETS (NET)</strong></td>
<td>4,878,404</td>
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<tr>
<td><strong>LIABILITIES AND NET ASSETS</strong></td>
<td></td>
</tr>
<tr>
<td>CURRENT</td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued charges</td>
<td>$3,464,448</td>
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<tr>
<td>ACCUMULATED SICK LEAVE</td>
<td>289,467</td>
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<tr>
<td>DEFERRED CAPITAL CONTRIBUTIONS</td>
<td>6,245,145</td>
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<tr>
<td><strong>NET ASSETS</strong></td>
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<tr>
<td>Invested in capital assets</td>
<td>952,717</td>
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<tr>
<td>Internally restricted</td>
<td>1,131,478</td>
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<tr>
<td>Unrestricted</td>
<td>(6,989)</td>
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<tr>
<td><strong>NET ASSETS</strong></td>
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<tr>
<td><strong>$ 12,076,266</strong></td>
<td></td>
</tr>
<tr>
<td><strong>$ 11,397,796</strong></td>
<td></td>
</tr>
</tbody>
</table>

Complete audited financial statements available upon request.
# St. John’s Rehab Hospital

## Condensed Statement of Operating Revenue and Expenses

Year ended March 31, 2004 with comparative figures for 2003

<table>
<thead>
<tr>
<th></th>
<th>2004</th>
<th>2003</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ministry of Health and</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Long-Term Care: Global</td>
<td>$15,532,800</td>
<td>$14,728,900</td>
</tr>
<tr>
<td>Funding</td>
<td>2,125,943</td>
<td>615,045</td>
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<tr>
<td>One-time Funding</td>
<td>2,061,730</td>
<td>2,911,711</td>
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<tr>
<td>Preferred accommodation</td>
<td>295,788</td>
<td>277,483</td>
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<tr>
<td>Other patient revenue</td>
<td>249,146</td>
<td>309,210</td>
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<tr>
<td>Parking</td>
<td>249,625</td>
<td>322,483</td>
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<tr>
<td>Dietary</td>
<td>472,861</td>
<td>426,532</td>
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<tr>
<td>Amortization of deferred capital contributions</td>
<td>1,021,692</td>
<td>1,044,398</td>
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<tr>
<td>Marketed services</td>
<td>3,942,840</td>
<td>4,176,270</td>
</tr>
<tr>
<td>Other revenue</td>
<td>472,861</td>
<td>426,532</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td>25,952,425</td>
<td>24,811,707</td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Inpatient</td>
<td>12,472,283</td>
<td>12,800,744</td>
</tr>
<tr>
<td>Ambulatory care</td>
<td>1,337,875</td>
<td>1,393,438</td>
</tr>
<tr>
<td>Administration</td>
<td>3,236,932</td>
<td>2,698,176</td>
</tr>
<tr>
<td>Environmental services</td>
<td>2,240,257</td>
<td>2,289,122</td>
</tr>
<tr>
<td>Direct patient support services</td>
<td>2,172,003</td>
<td>2,216,824</td>
</tr>
<tr>
<td>Education</td>
<td>18,265</td>
<td>125,385</td>
</tr>
<tr>
<td>Marketed services</td>
<td>2,676,955</td>
<td>2,311,702</td>
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<tr>
<td>Amortization of capital assets</td>
<td>395,206</td>
<td>391,726</td>
</tr>
<tr>
<td>SARS</td>
<td>641,886</td>
<td>–</td>
</tr>
<tr>
<td>Restructuring costs</td>
<td>–</td>
<td>1,621,684</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>25,191,662</td>
<td>25,848,801</td>
</tr>
<tr>
<td><strong>Excess of Revenue Over Expenses (Expenses Over Revenue)</strong></td>
<td>$760,763</td>
<td>$(1,037,094)</td>
</tr>
</tbody>
</table>
Rebuilding Lives

A Campaign for St. John’s Rehab Hospital

St. John’s Rehab Hospital has a superlative team of professionals and dedicated volunteers working with the highest commitment to rehabilitation medicine but they are hampered by an acute shortage of space and an outdated, deteriorating infrastructure which is no longer conducive to the delivery of rehabilitation programs and services.

St. John’s Rehab Foundation is leading the Hospital’s first capital campaign in almost 70 years to make possible its first expansion in 30 years. The $15 million Rebuilding Lives Campaign will result in immediate benefits to Ontario residents who need specialized interdisciplinary assessment, complex treatment and education services. Facility expansion and renovations will ensure rehabilitation excellence and innovation far into the future. The three-part plan consists of the following components:
• **Ambulatory Care Centre**—a new wing with a state-of-the-art therapy pool to meet service demand, accessibility standards, and to accommodate projected increases in the need for specialized outpatient rehabilitation services, including outreach and prevention.

• **Inpatient Units**—renovation to advance rehabilitation therapy and accommodate space for 160 inpatient beds for patients who have increasingly complex rehabilitation needs.

• **Specialized equipment, furnishings and landscaping**—required for complex rehabilitation and clinics, diagnostics and laboratory, and disabled-friendly furnishings for patient and family areas.

We are in the process of recruiting campaign leadership and are well on our way to achieving our financial goal with plans to publicly launch our fundraising initiative in the coming year.

Our new Ambulatory Care Centre will enhance patient access to specialized outpatient rehabilitation care, wellness and disease prevention programs

The new Ambulatory Care Centre will feature a new state-of-the-art therapy pool.
Building the Road to Recovery

A Report from the Interim Chair of St. John’s Rehab Foundation

Roger Hunter, Linda Guy and Dave Adam are helping St. John’s Rehab Foundation build the road to recovery for Ontario residents. Roger, Linda and Dave are among the volunteers involved in the Foundation’s annual fundraising campaign. They have become personally involved because they know ongoing support from former patients and families is vital to the future growth and development of St. John’s Rehab. They have come to understand the important role St. John’s Rehab plays as a leader in specialized rehabilitation in Ontario.

St. John’s Rehab Foundation is grateful to Roger, Linda and Dave for their generous support of our efforts to raise funds for equipment, research and teaching at the Hospital. The Hospital’s funding needs are beyond what the government can provide and so we must look to our community to help us provide some of the resources necessary to deliver specialized care, teaching and research.
Despite the challenges faced by everyone in the Hospital community in 2003 because of the SARS crisis, the Foundation was successful in raising a record $575,000 for the year. This was accomplished thanks to our generous and loyal donors and sponsors and all those who participated in the 6th Annual Golf Tournament and for Hip Hip Hooray. Thanks also to Moira Mudie for contributing proceeds from the sale of her beautiful art and for hosting an art show presentation for the Hospital patients.

I would like to extend my appreciation to the Foundation Board of Directors and the Foundation and Hospital staff for their contributions over the past year, which have helped to raise fundraising to new levels for both the annual and capital campaigns.

Elizabeth Martin
*Interim Chair*
St. John’s Rehab Foundation

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Elizabeth Martin
*Interim Chair*
St. John’s Rehab Foundation

Complete audited financial statements available on request from:
St. John’s Rehab Foundation
285 Cummer Ave.
Toronto, ON M2M 2G1
416-224-6945

2003–2004 Foundation Board of Directors
Elizabeth Martin, *Interim Chair*
Sarah Agnew, *Treasurer*
Malcolm Moffat, *Secretary*

Directors
Joyce Bailey
Christian Dingman
Paul Godfrey
Sister Brenda Jenner
Robert Korthals
Bruce Rathbone
Dr. Murray Waldman

Honorary Director
Sister Philippa Watson

Holly Bannerman,
*Director of Development*

2003 St. John’s Rehab Golf Classic
The Foundation gratefully acknowledges the support from our major sponsors:
**Cart Sponsor:** Aramark Canada Ltd.
**Golfer Gift Sponsor:** Hudson’s Bay Company
**Lunch Sponsor:** Howie, Sacks & Henry LLP
Many thanks to all our donors for their continued generous support.

This listing of donors acknowledges all donations of $100 or greater during the period April 1, 2003 to March 31, 2004.

Builder—$100,000 +
Estate of Jean Morrison Sabin

Benefactor—$50,000 +
Estate of Dr. H. Schirmer
St. John’s Rehabilitation Hospital Auxiliary

Patron—$10,000 +
W. Goldring
Estate of Thomas Mackie
Estate of Clifford Megginson
Mike Schmidt

Friend—$5,000 +
Aramark Canada Ltd.
Royal Canadian Legion
TD Bank Financial Group

Contributor—$2,000 +
The John C. and Sally Horsfall Eaton Foundation
T. Richard Davies *
Doris Hansen
Anna Lo Bianco
Miller Thomson LLP
Malcolm Moffat
Paul Palmer
John Patcai
Christian Dingman

Member—$500 +
Sarah Agnew
Joyce Bailey
Roger Barton
Norma Brighty
Edward Bumeister
G. Campbell Trust
Lucie Cantrell
William J. Christie
Thomas Curzon
Sheila Davis
Ann D. Daw
Employees Community Fund of Boeing Toronto, Ltd.
Robert Engel
Estate of Nellie L. Farthing
Lucie Fridrich
Alex Gibson
Jan Goulding
James A. Grierson

Supporter—$100 +
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