

**MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS OF SUNNYBROOK HEALTH SCIENCES CENTRE (SHSC) HELD ON WEDNESDAY, JUNE 19, 2024, AT 3:00 P.M.**

**Chair:** Ms. C. Annett

**Directors:**

Ms. P. Baghai  
Mr. C. Diamond  
Mr. C. Lynch  
Dr. S. Singh  
Ms. M. Tory

Mr. R. Davloor  
Ms. D. Duncan  
Mr. M. Mehta  
Dr. A. Smith  
Mr. G. Weston

Dr. S. Domb  
Dr. P. Houston  
Sr. Anne Norman  
Ms. R. Taggar  
Dr. A. Yee

**By Invitation:**

Ms. M. Beals  
Ms. K. Cole  
Dr. K. Hynynen  
Mr. K. Patel  
Ms. K. Winter

Ms. L. Brady  
Ms. S. Darling  
Mr. R. Lee  
Ms. J. Slawek  
Dr. A. Zaretsky

Dr. D. Cass  
Mr. D. Gerson  
Ms. J. Mahboob (**Secretary**)  
Ms. C. Topp

**Regrets:**

Mr. A. Duncan  
Mr. D. Simmonds

Mr. D. Lang  
Mr. K. Strain

Ms. L. Mantia  
Ms. I. Oris Valiente

**1.0 CALL TO ORDER – OPEN SESSION**

The Chair, noting a quorum present, called the meeting of the Sunnybrook Board of Directors to order at 3:00 p.m.

**1.1 CHAIR'S OPENING REMARKS**

The Chair provided a brief overview of the agenda and informed the Board that a 10-minute break was scheduled at the end of the Consent Agenda in the In-Camera Session.

**1.2 LAND AND ANCESTRAL ACKNOWLEDGEMENT**

Dr. Smith began with the Land Acknowledgement by recognizing and deeply appreciating the people who were here before us and also being clearly and overtly connected about the collective commitment to make the promise and challenge of Truth and Reconciliation and anti-racism real in the communities and right here at Sunnybrook.

Ms. Annett followed with the Ancestral Acknowledgement by taking a moment to acknowledge those of the Black diaspora who were removed from their land and communities and brought to this country involuntarily, and, subjected to oppressive structures and systems causing centuries of trauma which have deeply impacted Black people and communities in Canada today.

Ms. Annett commented that as we begin our Board meeting, we invite everyone to reflect on the significance of these statements and to consider how we can ensure the sentiments expressed are more than just words, but reflect a commitment to action that will address health inequities and anti-Black and Indigenous racism.

### **1.3 APPROVAL OF AGENDA**

The Chair requested approval of the agenda. So, moved by Ms. Tory and seconded by Mr. Weston.

**The agenda was approved.**

### **2.0 CEO REPORT**

A copy of the June 2024 CEO report was appended to the agenda portfolio for information.

#### **2.1 PATIENT STORY – THE POTENTIAL OF COMMUNITY INTEGRATION**

Lori Brady, Vice President, Community Integration, Partnerships and Outpatient Care, spoke to a patient story which underscored the experiences of patients across the continuum. The hospital's Office of Patient Experience received a complaint from a patient's daughter regarding a discharge from the hospital marred by significant delays and communication issues with the home care service. Despite being informed that daily wound dressing would be provided at home, the patient's family had to make multiple follow-up calls to coordinate care. This process was fraught with confusion, including miscommunication about appointment times, the type of care required, and even a nurse arriving at the wrong location. When a nurse finally did arrive, she lacked the necessary medical supplies, which further delayed the patient's wound care. This delay raised serious concerns about the potential for infection, emphasizing the risks posed by poor coordination during critical care transitions. The patient's daughter highlighted the need for a more efficient and seamless process to prevent similar issues, especially during the vulnerable period of transitioning from hospital to home care.

This story highlights that the home care system is currently strained, with increasing home care waits. Sunnybrook's renewed focus on community integration and fostering strategic relationships with home care agencies through a Hospital To Home program will help to address these challenges.

The Chair opened the floor for comments and questions.

#### **2.2 CEO HIGHLIGHTS**

Dr. Smith encouraged board members to read the CEO Highlights magazine appended to the board package.

### **3.0 EDUCATION PRESENTATION**

Ms. Annett informed the Board that Ms. Shelley Darling, Vice President of Strategic Communications, will present on government relations and key messages regarding the Critical Care Centre. Dr. Smith started the session by highlighting the importance of the work that Sunnybrook leads (i.e. Canada's busiest trauma centre, World-class in critical care, rapid growth in demand for our services etc.) and how the Critical Care Centre will transform the way we deliver lifesaving care.

#### **3.1 SUNNYBROOK CRITICAL CARE CENTRE – GOVERNMENT RELATIONS & KEY MESSAGES**

Ms. Darling reported that EnterpriseHealth was brought on board, and they assisted us with synthesizing key messages and defining our government relations approach.

Ms. Darling highlighted two key messages for the Board members when they talk to others:

1. **I support the need for the Critical Care Centre at Sunnybrook.**
2. **Sunnybrook Critical Care Centre is a resource for the entire province.**

Ms. Daring commented that Sunnybrook must rapidly socialize its project and the system-wide benefits with the government as well as proactively address potential concerns related to the project. She noted that Sunnybrook's Critical Care Centre will house approximately 260 beds, allowing us to care for even more of Ontario's most urgent and complex patients. Ms. Daring also informed the Board that the name Critical Care Center is preferred over the previously known Critical Care Tower.

Ms. Darling presented the estimated project timelines for Sunnybrook Critical Care Centre. She commented that we will proceed with government approval in 2025, followed by enabling works projects in 2026-2028 in 2026, and finally, construction will begin in 2029.

Ms. Darling advised the Board about the upcoming Government Relations meetings, which will focus on capital and infrastructure. She also presented a stakeholder map to advise the Board on the individuals we interact with in the government, which was appended to the Board package.

Ms. Darling concluded her presentation, and the Chair opened the floor for comments and questions from the Board.

#### **4.0 CONSENT AGENDA**

The Chair brought attention to the items under the Consent Agenda and sought approval from the Board. Ms. Duncan moved the motion, seconded by Ms. Baghai. The Board of Directors at Sunnybrook Health Sciences Centre approved the mentioned recommendations under the Consent Agenda.

##### Board Meeting Minutes – May 22, 2024

The Chair requested approval of the May 22, 2024 board meeting minutes. A copy of the minutes was pre-circulated and appended to the agenda portfolio.

**MOTION: Upon MOTION duly made by Ms. Duncan and SECONDED by Ms. Baghai, IT WAS RESOLVED THAT the Minutes of the meeting of the Board of Directors of Sunnybrook Health Sciences Centre held on Wednesday, May 22, 2024, be hereby approved as pre-circulated.**

**CARRIED.**

##### Medical Advisory Committee (MAC) Report – May 2024

The MAC met in May and June 2024. A copy of the report was pre-circulated and appended to the agenda portfolio for information.

The MAC reviewed the following at its May 2024 meeting:

- **Critical Incident Reporting:** There was no critical incident reported.
- **Credentials Committee:** The MAC approved the Credentials List of May 2024.
- **Medical Directive – Patients Referred to the Blood Conservation Clinic**
- **Medication Ordering for All Patients Policy**
- **Soft Tissue Infection Policy**
- **SunnyCare Results Inbox Policy**
- **Academic Achievements**
- **Status of Leadership Searches and 5-year Reviews**

- **New Business**

The MAC reviewed the following at its June 2024 meeting:

- **Critical Incident Reporting:** There was no critical incident reported.
- **Credentials Committee:** The MAC approved the Credentials List of June 2024.
- **Academic Achievements**
- **Status of Leadership Searches and 5-year Reviews**
- **New Business**

Credentials List – May 1, 2024 & June 5, 2024

The Medical Advisory Committee requested a motion to approve and affirm the appointments as recommended by the Credentials Committee. A copy of the May 1, 2024, and June 5, 2024, Credential List was pre-circulated and appended to the agenda portfolio for Board approval.

So, moved by Ms. Duncan and seconded by Ms. Baghai.

**MOTION: Upon MOTION duly made by Ms. Duncan and SECONDED by Ms. Baghai, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the appointments for May 1, 2024 & June 5, 2024, as recommended by the Medical Advisory Committee.**

**CARRIED.**

Re-Appointment List 2024 – 2025

A copy of the 2024-2025 re-appointment list was pre-circulated and appended to the agenda portfolio. The Medical Advisory Committee requested a motion to approve the 2024-2025 re-appointments.

So, moved by Ms. Duncan and seconded by Ms. Baghai.

**MOTION: Upon MOTION duly made by Ms. Duncan and SECONDED by Ms. Baghai, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the 2024-2025 re-appointments, as recommended by the Medical Advisory Committee.**

**CARRIED.**

## **5.0 COMMITTEE REPORTS**

### **5.1 VETERANS ADVISORY COMMITTEE**

The Veterans and Advisory Committee met on June 18, 2024. Ms. Tory provided a verbal update to the Board. No committee report was provided.

Ms. Tory highlighted the following items:

- 80<sup>th</sup> Anniversary of D-Day
- Unveiling of Refurbished Cenotaph
- End of our 75<sup>th</sup> year

The Chair opened the floor for questions and comments.

## 6.0 INFORMATION ITEMS

The following items were presented to the Board of Directors for information. Documents were pre-circulated and appended to the agenda portfolio.

### 6.1 Board Meeting Schedule for 2024/25

### 6.2 TAHSNews – June 11, 2024

## 7.0 NEXT MEETING

The next meeting of the Board of Directors of Sunnybrook Health Sciences Centre is scheduled to take place on Wednesday, September 25, 2024, at 8:00 a.m.

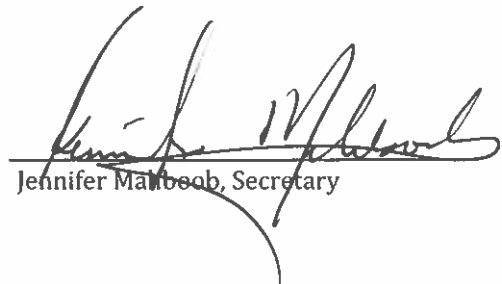
## 8.0 TERMINATION OF MEETING

There being no further business, the Chair called for a motion to terminate the Open Session of the Sunnybrook Board of Directors at 3:45 p.m. So, moved by Mr. Mehta and seconded by Mr. Weston.

**MEETING TERMINATED.**



Carol Annett, Chair



Jennifer Malibee, Secretary