

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS OF SUNNYBROOK HEALTH SCIENCES CENTRE (SHSC) HELD ON MONDAY, JUNE 13, 2016 AT 3:00 P.M. IN THE ACADEMY OF MEDICINE ROOM, VAUGHAN ESTATE, ESTATES OF SUNNYBROOK.

Chair: Mr. Blake Goldring

Directors:

Mr. S. Beatty	Dr. S. Belo	Dr. J. Bodley
Mr. R. Davloor	Mr. S. Diamond	Mr. T. Flynn
Ms. H. Hayward	Mr. D. Lang	Ms. E. Martin
Dr. B. McLellan	Ms. M. Ng	Ms. H. Short
Mr. W. Squibb	Ms. R. Taggar	Mr. S. Tile
Ms. M. Tory		

Regrets:

Dr. J. Gilbert	Sr. D. McGuff	Dr. T. Young
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By Invitation: (in addition to members of the public)

Dr. C. DuHamel	Ms. T. Hueper	Dr. M. Julius
Mr. S. Marafioti	Mr. M. Moffat	Ms. M. Reddick
Ms. C. Rosebrugh	Dr. A. Smith	Ms. A. Welch
Mr. M. Young	Dr. A. Zaretsky	

1.0 CALL TO ORDER – OPEN SESSION

Mr. Goldring, Chair, welcomed the Directors and guests and noting a quorum present called the meeting of the Sunnybrook Board of Directors to order at 3:00 p.m.

1.1 APPROVAL OF AGENDA

The Chair requested approval of the agenda as pre-circulated. So moved by Ms. Short and seconded by Mr. Beatty.

The Agenda was approved as circulated.

1.2 APPROVAL OF MINUTES

Minutes of Meeting of SHSC Board – May 11, 2016

Mr. Goldring requested approval of the minutes of the meeting of the Sunnybrook Board of Directors held on Wednesday, May 11, 2016. A copy of the minutes was pre-circulated and appended to the agenda portfolio.

MOTION: Upon MOTION duly made by Ms. Martin and SECONDED by Mr. Beatty, IT WAS RESOLVED THAT the Minutes of the meeting of the Board of Directors of Sunnybrook Health Sciences Centre held on Wednesday, May 11, 2016 be hereby approved as pre-circulated.

CARRIED.

2.0 REPORT OF THE CHAIR

2.1 SCHEDULE OF BOARD MEETINGS FOR 2016-2017

The 2016-2017 Committee meeting schedule was pre-circulated and attached to the agenda portfolio for information. Mr. Goldring indicated that the membership on Board Committees for 2016-2017 would remain as they are currently and the Chairs and Vice Chairs would also remain in their current positions.

3.0 REPORT OF THE CEO

3.1 JUNE REPORT

A copy of the June CEO Report was pre-circulated and appended to the agenda portfolio for information.

Dr. McLellan reported on a press conference hosted at the Vaughan Estate on May 24th where Sunnybrook's Dr. James Perry, a neuro-oncologist, discussed the condition of and his care team's approach to treating a patient with glioblastoma, the most common and most aggressive cancerous primary brain tumour (a tumour that starts in the brain). Over 25 media outlets covered the story with online, print and televised coverage across Canada, the UK and the United States.

Sunnybrook Magazine:

Dr. McLellan reported that the spring 2016 issue of Sunnybrook Magazine was distributed to Globe and Mail subscribers and donors on May 24th. Dr. McLellan acknowledged Craig DuHamel and his team as well as Pamela Ross and her team for their work on the latest edition of the magazine.

SRI Magazine:

Dr. McLellan reported that a copy of the SRI Magazine was placed around the table for Members of the Board of Directors as well as for the Senior Leadership Team. This report always receives positive comments, not only for its content but also on how it is presented. Dr. McLellan acknowledged Dr. Michael Julius and his team.

Dr. McLellan indicated that he would be pleased to answer questions on any other matters arising out of his written report.

The Chair thanked Dr. McLellan for his report and opened the floor for discussion.

BOARD BUSINESS

4.0 DECISION ITEMS:

4.1 MEDICAL ADVISORY COMMITTEE

Dr. Belo presented the report on behalf of the Medical Advisory Committee. The Committee met on May 10, 2016 and a copy of the report was pre-circulated and appended to the agenda portfolio for information.

4.1.1 Credentials - May 2016

A copy of the May 2016 appointment list was pre-circulated and appended to the agenda portfolio.

On behalf of the Medical Advisory Committee, Dr. Belo requested a motion for the approval and/or affirmation of the appointments as recommended by the Credentials Committee at their meeting held on May 4, 2016.

So moved by Mr. Flynn and seconded by Mr. Tile.

The Chair opened the floor for discussion, following which he called the question on the motion to accept and approve the following appointments as brought forward by the Medical Advisory Committee.

ACTIVE/ACTIVE PROVISIONAL APPLICATIONS

EMERGENCY SERVICES	
Dr. Tina Bhandari	Active Provisional Staff Without admitting privileges Effective: February 1, 2016 Preamble: Dr. Bhandari has been a Clinical Associate since 2013. As Active staff, she will continue to provide emergency department clinical care and base hospital role. Also, Dr. Bhandari is actively engaged in our ED ultrasound program and she will continue to function as Coordinator of the advanced ultrasound rotation. Dr. Bhandari has an academic appointment as a Lecturer with the role profile of Clinician-Teacher. Dr. Bhandari holds RCPSC certification in Emergency Medicine. She holds an independent practice license with the CPSO.
Dr. Leslie Po	Active Provisional Staff With admitting privileges Effective: July 1, 2016 Preamble: Dr. Po is replacing Dr. K. Lie. Dr. Po's clinical responsibilities will include seeing OB patients, on call coverage of BU and ED, and consultative tertiary MIGS practice. Dr. Po has an academic appointment as an Assistant Professor with the role profile of Clinician-Teacher, quality stream. He is RCPSC certified in obstetrics and gynecology and an independent practice license with the CPSO.

OTHER APPLICATIONS

ANATOMIC PATHOLOGY	
Dr. Simon Raphael	Clinical Associate Renewable Without admitting privileges Effective: April 1, 2016 to March 31, 2017 Preamble: Dr. Raphael will be providing coverage for thyroid specimens. These cases were reported on by the endocrine group at UHN. Effective April 1, 2016, these cases will be repatriated to Sunnybrook. Dr. Raphael holds RCPSC certification in anatomic

	pathology. He holds an independent practice license with the CPSO.
ANESTHESIOLOGY	
Dr. Sara Farsi	<p>Clinical Associate Renewal Without admitting privileges Effective: May 1, 2016 to April 30, 2017</p> <p>Preamble: Dr. Farsi has been a Clinical Associate since January 2015. She will continue to provide obstetrical anesthesia and will assist in managing existing caseload. Dr. Farsi holds RCPSC certification in anesthesiology. She holds an independent practice license with the CPSO.</p>
DENTISTRY	
Dr. Eleanor Weitzner	<p>Clinical Associate Renewal Without admitting privileges Effective: July 1, 2016 to June 30, 2017</p> <p>Preamble: Dr. Weitzner has been a Clinical Associate since July 2015. Dr. Weitzner will continue to provide general dental care in the H and K Wings. She will also contribute to resident teaching. Dr. Weitzner is a member of the Royal College of Dental Surgeons of Ontario.</p>
EMERGENCY SERVICES	
Dr. Martin Betz	<p>Clinical Associate Renewal Without admitting privileges Effective: July 1, 2016 to June 30, 2017</p> <p>Preamble: Dr. Betz has been a Clinical Associate since August 2013. Dr. Betz will continue to function as a Clinical Associate providing direct patient care as well as contribute to base hospital function. He also plays an active role in the ED ultrasound program. Dr. Betz holds RCPSC certification in Emergency Medicine. He holds an independent practice license with the CPSO</p>
Dr. Kaif Pardhan	<p>Clinical Associate Renewal Without admitting privileges Effective: July 1, 2016 to June 30, 2017</p> <p>Preamble: Dr. Pardhan has been a Clinical Associate since July 2015 and is working clinically in ED and the base hospital. He is presently completing a Master's in Education. He is a valuable member of the department and is anticipated to be brought on as a full time staff in the future. Dr. Pardhan holds RCPSC certification in Emergency Medicine. He holds an independent practice license with the CPSO.</p>
Dr. Robert Simard	<p>Clinical Associate Renewable Without admitting privileges Effective: July 1, 2016 to June 30, 2017</p>

	<p>Preamble: Dr. Simard has been a Clinical Associate since July 2014 and is working clinically in ED and the base hospital. He plays a significant role in the ultrasound education program in the department. Dr. Simard is presently completing a Master's in Education. He is a valuable member of the department and is anticipated to be brought on as a full time staff in the future. Dr. Simard holds RCPSC certification in Emergency Medicine. He holds an independent practice license with the CPSO.</p>
MEDICAL IMAGING	
Dr. Amanda Murphy	<p>Clinical Associate One Year Division: Neuroradiology Without admitting privileges Effective: April 1, 2016 to March 30, 2017</p> <p>Preamble: Dr. Murphy is presently a clinical fellow at Sunnybrook. As Clinical Associate Staff she will provide neuroradiology call only (excluding interventional neuroradiology). Dr. Murphy holds RCPSC certification in Diagnostic Radiology. She holds an independent practice license with the CPSO.</p>
OBSTETRICS AND GYNECOLOGY	
Dr. Brian Liu	<p>Clinical Associate Renewal With admitting privileges Effective: July 1, 2016 to June 30, 2017</p> <p>Preamble: Dr. Liu has been a Clinical Associate since July 2015. He is a fellow in MIS Surgery until June 2017. Dr. Liu will provide on call coverage on an as needed basis. Dr. Liu holds RCPSC certification in Obstetrics and Gynecology. He holds an independent practice license with the CPSO.</p>

TEMPORARY PRIVILEGES

With the approval of the EVP & Chief Medical Executive, the following individuals were granted temporary privileges

ANATOMIC PATHOLOGY	
Dr. Simon Raphael	<p>Without admitting privileges Effective: April 1, 2016 to June 30, 2016</p> <p>Preamble: Application for Clinical Associate is in process. Temporary privileges were granted to allow Dr. Raphael to practice until application for Clinical Associate Staff is approved.</p>
Dr. Philippe Stevenson	<p>Without admitting privileges Effective: April 1, 2016 to June 30, 2016</p> <p>Preamble: Temporary privileges were granted for short term locum coverage.</p>

Dr. Denise Ng	<p>Without admitting privileges Effective: April 25, 2016 to July 18, 2016</p> <p>Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Ng to practice until application for Clinical Associate Staff is approved.</p>
FAMILY AND COMMUNITY MEDICINE	
Dr. Aliya Hasham	<p>Division: Family Practice Obstetrics With admitting privileges Effective: April 1, 2016 to June 30, 2016</p> <p>Preamble: Application for Clinical Associate is in process. Temporary privileges were granted to allow Dr. Hasham to practice until application for Clinical Associate Staff is approved.</p>
Dr. Diana Hsiang	<p>Division: Family Practice Obstetrics With admitting privileges Effective: April 15, 2016 to July 15, 2016</p> <p>Preamble: Application for the Renewal of Clinical Associate staff is in process. Temporary privileges were granted to allow Dr. Hsiang to practice until application for the renewal of Clinical Associate Staff is approved.</p>
Dr. Karen Lee	<p>Division: Family Practice Obstetrics With admitting privileges Effective: March 15, 2016 to April 10, 2016</p> <p>Preamble: Application for Courtesy Staff is in process. Temporary privileges were granted to allow Dr. Lee to practice until application for Courtesy Staff is approved.</p>
Dr. Irene Ying	<p>Division: Palliative Care Without admitting privileges Effective: April 1, 2016 to July 14, 2016</p> <p>Preamble: Application for Renewal of Clinical Associate staff is in process. Temporary privileges were granted to allow Dr. Ying to practice until application for the renewal of Clinical Associate Staff is approved.</p>
MEDICAL IMAGING	
Dr. Amanda Murphy	<p>Division of Neuroradiology Without admitting privileges Effective: April 1, 2016 to June 30, 2016</p> <p>Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Murphy to practice until application for Clinical Associate staff is approved.</p>

NEWBORN AND DEVELOPMENTAL PAEDIATRICS	
Dr. Karen Mandel	Without admitting privileges Effective: April 18, 2016 to July 17, 2016 Preamble: Temporary privileges were granted to permit Dr. Mandel to undergo evaluation and remedial training at Sunnybrook.
PSYCHIATRY	
Dr. Rachel Mitchell	With admitting privileges Effective: April 1, 2016 to July 1, 2016 Preamble: Application for Active Provisional Staff is in process. Temporary privileges were granted to allow Dr. Mitchell to practice until application for Active Provisional Staff is approved.
SURGERY	
Dr. Milan Ernjakovic	Division: General Surgery With admitting privileges Effective: April 12, 2016 to July 12, 2016 Preamble: Application for Clinical Associate staff is in process. Temporary privileges were granted to allow Dr. Ernjakovic to practice until application for Clinical Associate Staff is approved.
Dr. Sandra de Montbrun	Division: General Surgery Without admitting privileges Effective: April 1, 2016 to June 1, 2016 Preamble: Application for Courtesy staff is in process. Temporary privileges were granted to allow Dr. de Montbrun to practice until Courtesy Staff application is approved.
Dr. Usman Hameed	Division: General Surgery With admitting privileges Effective: April 13, 2016 to June 6, 2016 Preamble: Application for Courtesy staff is in process. Temporary privileges were granted to allow Dr. Hameed to practice until Courtesy Staff application is approved.
Dr. Glykeria Martou	Division: Plastic Surgery With admitting privileges Effective: March 16, 2016 to June 10, 2016 Preamble: Application for Clinical Associate Renewal is in process. Temporary privileges were granted to allow Dr. Martou to practice until the renewal of Clinical Associate Staff appointment is approved.

MOTION: Upon MOTION duly made by Mr. Flynn and SECONDED by Mr. Tile, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the above noted appointments as recommended by the Medical Advisory Committee.

CARRIED.

4.2 BALANCED SCORECARD

A copy of Sunnybrook's Strategic Balanced Scorecard was pre-circulated and appended to the agenda portfolio.

The Chair noted that Summary Reports on the Strategic Balanced Scorecard were received from the following Committees: Business & Human Resources; Common Education & Research; Quality; and Common Audit.

4.2.1 Business & Human Resources Committee:

Ms. Ng reported that, at its meeting on May 2nd, the Business & Human Resources Committee reviewed Dimension 3, Sustainability and Accountability – Goals 7, 8 and 9. There was one yellow item under Goal #8, High Risk Birth Cases, which was red at the time of the last cycle and indicates improvement as a result in the investments made with respect to new physician recruits. The corporate acute care occupancy is in the red as this has increased slightly to 104 this cycle and is greater than the target of 95.

4.2.2 Common Education & Research Committee:

Ms. Short reported that, at its meeting on May 4th, the Common Education & Research Committee reviewed Dimension 2, Research & Education – Goals 5 and 6. Goal #6 was revised last year in order to better align with the overall goals of education at Sunnybrook. Objective 2.6.1 – 'Enhance utilization of technology enabled learning throughout Sunnybrook', was previously in the red. This was due to a timing issue and this objective is now in the green.

Ms. Short reported that the pre-circulated report contains only the Education objectives, however the Committee was assured that the Research Objectives are all on track and green.

4.2.3 Quality Committee:

Ms. Martin reported that, at its meeting on May 2nd, the Quality Committee reviewed Dimension 1, Quality of Care – Goals 1, 2, 3 and 4. The Committee reviewed 17 out of the 28 total indicators which pertained to quality improvement noting 1 red, 2 yellow and 1 orange for the current cycle. Also noted was that Goal #4 – 'Achieving excellence in clinical care associated with our strategic priorities', is updated annually.

4.2.4 Common Audit Committee:

Mr. Beatty reported that, at its meeting on May 26th, the Common Audit Committee reviewed the IT Balanced Scorecard. The Committee received an update on the Q4 report and noted that one indicator previously below target had now moved to above target. A copy of the Summary Report was pre-circulated and appended to the agenda portfolio.

The Chair opened the floor for any questions of the Committee Chairs.

CONSENT AGENDA

5.0 REPORT OF COMMITTEES

5.1 BUSINESS & HUMAN RESOURCES COMMITTEE

The Business & Human Resources Committee met on June 6, 2016. A copy of the Summary Report was pre-circulated and appended to the agenda portfolio for information. The Committee reviewed the financial statements for the month ending April 30, 2016.

5.1.1 Financial Report

April 30, 2016 Financial Report:

The Board received and reviewed the Financial Report for the 1 month ending April 30, 2016. A copy of the financial statement was pre-circulated and appended to the agenda portfolio.

5.6 COMMON EDUCATION AND RESEARCH COMMITTEE

The Common Education and Research Committee met on May 4, 2016 and a copy of the Summary Report was pre-circulated and appended to the agenda portfolio for information. The Committee received an overview and demonstration of the new Cancer Information Portal (CIP) and also received an update on Patient and Family Education (PFE) at Sunnybrook with a special overview of the concept of Patient as Teacher and Self-Management. The Committee also received a presentation and update on Cancer Ablation Therapy (CAT).

5.9 VETERANS ADVISORY COMMITTEE

The Veterans Advisory Committee met on March 22, 2016 and a copy of the Summary Report was pre-circulated and appended to the agenda portfolio for information. The Committee received and reviewed updates and presentations including the following:

- Planning for the future of the Veterans Centre
- Therapeutic use of dogs and horses in the treatment of Veterans
- Veterans Quality Advisory Committee update
- Family Advisory Council presentation
- Veterans Centre Update and Veterans Council issues

6.0 INFORMATION ITEMS

The following information items were received and appended to the Agenda portfolio.

- 6.1 Media Reports
- 6.2 Your Health Matters
- 6.3 Letters of Appreciation

7.0 NEXT MEETING

The next meeting of the Board of Directors of Sunnybrook Health Sciences Centre is scheduled to take place on Monday, September 14, 2016 at 8:00 a.m. in the Elizabeth Tory Board Room, M6-120.

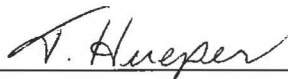
8.0 TERMINATION OF MEETING

There being no further business, the Chair called for a motion to terminate the open session of the Sunnybrook Board of Directors at 3:30 p.m. So moved by Mr. Beatty and seconded by Ms. Short.

MEETING TERMINATED.



Blake C. Goldring, Chair



Trudy Hueper, Secretary