

MINUTES OF THE HYBRID MEETING OF THE BOARD OF DIRECTORS OF SUNNYBROOK HEALTH SCIENCES CENTRE (SHSC) HELD ON WEDNESDAY, APRIL 19, 2023, AT 8:00 A.M.

Chair: Mr. Tom Flynn

Directors:

Ms. C. Annett
Mr. C. Diamond
Mr. C. Lynch
Dr. A. Nathens
Ms. R. Taggar

Ms. P. Baghai
Ms. D. Duncan
Ms. L. Mantia
Ms. I. Oris Valiente
Ms. M. Tory

Mr. R. Davloor
Mr. D. Lang
Mr. M. Mehta
Dr. A. Smith
Dr. T. Young

Regrets:

Dr. S. Domb
Mr. K. Strain

Sr. Anne Norman
Mr. G. Weston

Dr. G. Papia

By Invitation:

Ms. M. Beals
Ms. T. Chisholm
Mr. R. Lee
Ms. K. Winter

Dr. D. Cass
Mr. D. Gerson
Ms. J. Mahboob (**Secretary**)
Mr. M. Young

Ms. K. Cole
Dr. K. Hynynen
Mr. K. Patel
Dr. A. Zaretsky

1.0 CALL TO ORDER – OPEN SESSION

The Chair, noting a quorum present, called the hybrid meeting of the Sunnybrook Board of Directors to order at 8:00 a.m.

1.1 CHAIR’S OPENING REMARKS

The Chair provided a brief overview of the agenda and recommended members joining virtually to raise their hand when they have questions. He also informed the Board that a 10-minute break is scheduled at the end of the CEO report in the In-Camera Session.

1.2 LAND AND ANCESTRAL ACKNOWLEDGEMENT

Mr. Flynn began with the Land Acknowledgement by recognizing and deeply appreciating the people who were here before us and also being clearly and overtly connected about the collective commitment to make the promise and challenge of Truth and Reconciliation and anti-racism real in the communities and right here at Sunnybrook.

Dr. Smith followed with the Ancestral Acknowledgement by taking a moment to acknowledge those of the Black diaspora who were removed from their land and communities and brought to this country involuntarily, and, subjected to oppressive structures and systems causing centuries of trauma which have deeply impacted Black people and communities in Canada today.

Dr. Smith commented that as we begin our Board meeting, we invite everyone to reflect on the significance of these statements and to consider how we can ensure the sentiments expressed are more than just words, but reflect a commitment to action that will address health inequities and anti-Black and Indigenous racism.

1.3 APPROVAL OF AGENDA

The Chair requested approval of the agenda. So moved by Mr. Lang and seconded by Ms. Duncan.

The agenda was approved.

2.0 CEO REPORT

A copy of the April 2023 CEO report was appended to the agenda portfolio for information. The April CEO report provided an overview of the key actions at Sunnybrook.

2.1 PATIENT STORY

Dr. Smith commented that every board meeting begins with a patient story that is an unfiltered articulation of a patient and their family's experience. Sunnybrook patients come from all over the province with all kinds of difficult challenges, and it is always important for the leadership of the organization, including the board of governors, to remember why we are here.

Dr. Smith shared the story of a female patient one year after Cochlear Implant at Sunnybrook. He showed the board a picture of the patient and read the letter we had received from her. The patient has been very grateful for this opportunity and the care she has received at Sunnybrook. She noted working hard during hearing therapy and getting the most out of her sessions. She informed about continuous improvement in her hearing and how it has changed her life. She is thankful that Sunnybrook has been part of her journey.

2.2 CEO HIGHLIGHTS

Dr. Smith encouraged board members to read the CEO Highlights magazine appended to the board package and highlighted the following items below:

- **Updates and processes on Digital and Virtual Health Care**
- **SD4: High Performing Teams (Page 17)**

Dr. Smith concluded his highlights from the CEO magazine and commented that he would be happy to address any questions in the In-Camera Session.

3.0 CONSENT AGENDA

The Chair noted three items under the Consent Agenda that required Board approval.

3.1 MINUTES OF MEETINGS HELD ON MARCH 1, 2023

The Chair requested approval of the Minutes of March 1, 2023. A copy of the minutes was pre-circulated and appended to the agenda portfolio.

MOTION: Upon MOTION duly made by Mr. Mehta and SECONDED by Ms. Oris Valiente, IT WAS RESOLVED THAT the Minutes of the meeting of the Board of Directors of Sunnybrook Health Sciences Centre held on Wednesday, March 1, 2023, be hereby approved as pre-circulated.

CARRIED.

3.2 MEDICAL ADVISORY COMMITTEE (MAC) REPORT

The MAC met on March & April 2023. A copy of the report was pre-circulated and appended to the agenda portfolio for information.

The MAC reviewed the following at its March 2023 meeting:

- **Critical Incident Reporting:** There were two critical incidents reported.
- **Credentials Committee**
- **Code Transfusion**
- **Rapid Response Team Policy**
- **Organ and Tissue Donation Policy**
- **Medical Directive for Physician Assistants at Pine Villa**
- **SunnyCare Results Inbox Completion Policy**
- **Honours and Awards**
- **Status of Five-Year Reviews and Searches**
- **New Business**

The MAC reviewed the following items at its April 2023 meeting:

- **Critical Incident Reporting:** There was no critical incident reported.
- **Credentials Committee**
- **Medical Directive for the Holland Centre**
- **Feeding Tube Policy**
- **Nominating Committee**
- **Honours and Awards**
- **Tory Trauma Program**
- **Status of Five-Year Reviews and Searches**

The Chair opened the floor for questions and comments.

3.2.1 Credentials List – March & April

A copy of the appointment lists for March and April 2023 was pre-circulated and appended to the agenda portfolio. The Medical Advisory Committee requested a motion for the approval and affirmation of the appointments as recommended by the Credentials Committee.

So moved by Mr. Mehta and seconded by Ms. Oris Valiente.

MOTION: Upon MOTION duly made by Mr. Mehta and SECONDED by Ms. Oris Valiente, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the appointments for March and April 2023 as recommended by the Medical Advisory Committee.

CARRIED.

3.2.2 MAC Slate of Officers

The Medical Advisory Committee recommended to the Board of Directors of Sunnybrook Health Sciences Centre to approve the following appointments of officers for a two-year term, effective July 1, 2023:

- MAC Chair – Dr. Albert Yee
- MAC Vice-Chair – Dr. Michelle Hladunewich
- MAC Secretary – Dr. Karen Fleming

MOTION: Upon **MOTION** duly made by Mr. Mehta and **SECONDED** by Ms. Oris Valiente, **IT WAS RESOLVED THAT** the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the following appointments of officers for a two-year term, effective July 1, 2023:

- **MAC Chair – Dr. Albert Yee**
- **MAC Vice-Chair – Dr. Michelle Hladunewich**
- **MAC Secretary – Dr. Karen Fleming**

CARRIED.

4.0 BUSINESS

4.1 Report of the MAC Chair – Bill 60 and Community Surgical Centre

Dr. Nathens provided brief background information and reported that surgical care has changed in the last couple of years due to the results of the pandemic and surgical backlog. He noted three significant changes:

1. Surgical centers' willingness to collaborate to improve access to care
2. Technology infrastructure – allows the single-entry model
3. Bill 60

Dr. Nathens informed the board about proposing to TASHN last month a TASHN-affiliated Independent Health Facility (IHF) that works together to facilitate patients. This will entail sharing patients over 11 hospitals and approximately 500 surgeons. He concluded by discussing working together, developing an IHF and using the UofT brand to draw patients.

5.0 COMMITTEE REPORTS

5.1 FINANCE AND COMMON AUDIT COMMITTEE

Financial Statements – February 28

Ms. Tory reported that the financial statements were pre-circulated and appended to the agenda portfolio for the board of directors to review. Ms. Tory noted that the financial statements would be discussed in-depth in the In-Camera session of the board meeting.

The Chair opened the floor for questions and comments.

5.2 VETERANS ADVISORY COMMITTEE

The Veterans and Advisory Committee met on March 21, 2023, and a copy of the report was pre-circulated and appended to the agenda portfolio.

Ms. Annett highlighted the following item:

- **Letter from a Veterans Centre patient's family**

The Chair opened the floor for questions and comments.

6.0 INFORMATION ITEMS

The following was presented to the Board of Directors for information. Documents were pre-circulated and appended to the agenda portfolio.

6.1 Awards, Grants and Honours

6.2 Speaker Series:

- **Is It Virtually the Same Thing? How Virtual Care will fit in the Future of Cancer Care – April 25, 2023**
- **Thinking of Joining a Clinical Trial? How They Work and Why They Matter – May 30, 2023**

6.3 Community Surgical and Diagnostic Centres

6.4 TAHSNews – April 11, 2023

6.5 Veterans Advisory Committee – Letter from patient’s family


7.0 NEXT MEETING

The next meeting of the Board of Directors of Sunnybrook Health Sciences Centre is scheduled to take place on Wednesday, May 17, 2023, at 8:00 a.m.

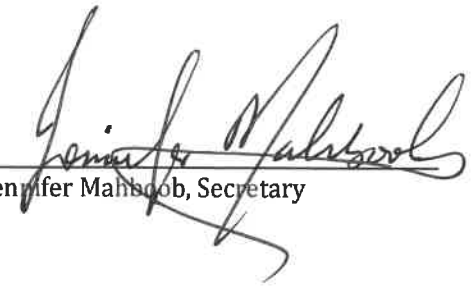
8.0 TERMINATION OF MEETING

There being no further business, the Chair called for a motion to terminate the open session of the Sunnybrook Board of Directors at 8:25 a.m. So moved by Ms. Duncan and seconded by Ms. Tory.

MEETING TERMINATED.



Thomas E. Flynn, Chair



Jennifer Mahboob, Secretary