

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS OF SUNNYBROOK HEALTH SCIENCES CENTRE (SHSC) HELD ON WEDNESDAY, FEBRUARY 4, 2015 AT 3:00 P.M. IN THE ELIZABETH TORY BOARD ROOM M6-120.

Chair: Mr. David Agnew

Directors:

Dr. S. Belo	Mr. P. Crawley	Mr. S. Diamond
Mr. T. Flynn	Dr. J. Gilbert	Mr. B. Goldring
Ms. P. Griffith-Jones	Ms. H. Hayward	Ms. E. Martin
Dr. B. McLellan	Ms. M. Ng	Ms. H. Short
Mr. W. Squibb	Mr. S. Tile	Dr. T. Young

Regrets:

Mr. S. Beatty	Dr. J. Bodley	Sr. Sue Elwyn, SSJD
Ms. S. Scace	Ms. R. Taggar	

By Invitation: (in addition to members of the public)

Dr. C. DuHamel	Ms. T. Hueper	Dr. M. Julius
Mr. S. Marafioti	Mr. M. Moffat	Ms. M. Reddick
Ms. C. Rosebrugh	Dr. A. Smith	Ms. A. Welch
Mr. M. Young	Dr. A. Zaretsky	

1.0 CALL TO ORDER – OPEN SESSION

Mr. Agnew, Chair, noting a quorum present, called the meeting of the Sunnybrook Board of Directors to order at 3:00 p.m.

1.1 APPROVAL OF AGENDA

The Chair requested approval of the agenda as pre-circulated. So moved by Ms. Martin and seconded by Ms. Short.

The Agenda was approved as circulated.

1.2 APPROVAL OF MINUTES

Minutes of Meeting of SHSC Board – December 3, 2014

Mr. Agnew requested approval of the minutes of the meeting of the Sunnybrook Board of Directors held on December 3, 2014. A copy of the minutes was pre-circulated and appended to the agenda package.

MOTION: Upon MOTION duly made by Ms. Ng and SECONDED by Mr. Goldring, IT WAS RESOLVED THAT the Minutes of the meeting of the Board of Directors of Sunnybrook Health Sciences Centre held on Wednesday, December 3, 2014 be hereby approved as pre-circulated.

CARRIED.

2.0 REPORT OF CHAIR

Mr. Agnew welcomed Dr. Trevor Young, Dean of the University of Toronto's Faculty of Medicine and Vice Provost, Relations with Health Care Institutions. A copy of Dr. Young's bio was appended to the agenda package for information.

3.0 REPORT OF THE CEO

3.1 FEBRUARY REPORT

A copy of the February CEO Report was pre-circulated and appended to the agenda package for information.

Dr. McLellan referenced the following from his February report.

- Hurvitz Brain Sciences Program Advertorials: The Globe and Mail will be publishing advertorials highlighting Sunnybrook's Hurvitz Brain Sciences Program. The advertorials, describing the need for and establishment of the program and centre, will feature profiles on depression and pregnancy, obsessive compulsive disorder, Alzheimer's disease and stroke. The series will aid the Sunnybrook Foundation in its efforts to raise the remaining funds required to build the Hurvitz Brain Sciences Centre.
- Infection Prevention and Control: The influenza season peaked through the holiday season from December 23 to January 9 across the three campuses. The hardest hit was the Bayview campus. There was a large number of nosocomial cases of influenza (patients who acquired influenza while in our care) that contributed to the high occupancy rate.
- Dignitary Visits to the Veterans Centre: On January 8th, the Veterans Centre hosted three dignitaries from Veterans Affairs Canada: the Honourable Erin O'Toole, Minister of Veterans Affairs Canada; General Walter Natynczyk, Deputy Minister Veterans Affairs Canada; and Michel Doiron, Assistant Deputy Minister. They met with Sunnybrook senior leaders, as well as executive committee members of the Veterans and Community Residents Council.

Dr. McLellan indicated that he would be pleased to answer questions on any other matters coming out of his written report.

The Chair thanked Dr. McLellan for his report and opened the floor for questions.

BOARD BUSINESS

4.0 EDUCATIONAL PRESENTATION:

4.1 VISION FOR REHABILITATION SERVICES AT SUNNYBROOK

The Chair called on Dr. Larry Robinson, Chief, Rehabilitation Services. A copy of Dr. Robinson's slide presentation was pre-circulated and appended to the agenda package.

Dr. Robinson, in presenting an overview for Rehabilitation Services, commented that his vision was to build the University of Toronto Division of Physical Medicine and Rehabilitation (PM&R) into the best academic program in North America and to enhance city-wide collaboration. He noted that strategic planning is currently underway.

His vision for Sunnybrook's Rehabilitation Services is to:

- Enhance regional leadership;
- Better integrate services across the continuum;
- Build research;
- Strengthen educational opportunities; and
- Focus on priority areas such as:
 - Trauma and Burn Rehabilitation
 - Heart and Stroke (Brain Sciences)
 - Musculoskeletal
 - Cancer

Dr. Robinson also presented an overview of rehabilitation services across the continuum. He highlighted the specialized services for rehab inpatients while at St. John's and transitioning from in-patient care to out-patient. Commenting that research requires a multi-program based approach, Dr. Robinson outlined rehabilitation services current research interests, such as: Intensive Care Unit Associated Weakness (ICU-AW) and Coma Prognosis. He noted that, as adults are in a coma most commonly due to cardiac arrest or brain injury, prognosis is very important early on and allows the health care team to plan most appropriate care and inform family members.

In closing, Dr. Robinson stated that Sunnybrook's St. John's Rehabilitation Program has a great team and will play a bigger role in the University of Toronto Division of Physical Medicine and Rehabilitation (PM&R). The ultimate goal is to improve the care of those with disability.

The Chair thanked Dr. Robinson for his presentation and opened the floor for questions.

5.0 DECISION ITEMS:

5.1 MEDICAL ADVISORY COMMITTEE

Dr. Belo reported that the Medical Advisory Committee met on December 9, 2014 and on January 13, 2015. A copy of the MAC Reports was pre-circulated and appended to the agenda package for information.

5.1.1 Credentials - December, 2014

A copy of the December appointment list was pre-circulated and appended to the agenda package.

On behalf of the Medical Advisory Committee, Dr. Belo requested a motion for the approval of the appointments as recommended by the Credentials Committee at their meeting held on December 2, 2014. So moved by Ms. Short and seconded by Mr. Flynn.

The Chair opened the floor for questions, following which he called the question on the motion to accept and approve the following appointments as brought forward by the Medical Advisory Committee.

ACTIVE/ACTIVE PROVISIONAL APPLICATIONS

RADIATION ONCOLOGY	
Dr. Irene Karam	Active Provisional Staff With admitting privileges Effective: November 1, 2014

OTHER APPLICATIONS

EMERGENCY SERVICES	
Dr. Kashif Pirzada	<p>Courtesy Staff Without admitting privileges Effective: August 1, 2014</p> <p>Preamble: This is a <u>replacement position</u>. Dr. Pirzada will provide patient care in the Emergency Department. He is an attending staff at Humber River Regional Hospital.</p>
FAMILY AND COMMUNITY MEDICINE	
Dr. Karen Lee	<p>Clinical Associate one year Division: Family Practice Obstetrics With admitting privileges Effective: December 8, 2014 to December 7, 2015</p>
MEDICINE	
Dr. Nashwah Taha	<p>Clinical Associate Temporary Division: Endocrinology With admitting privileges Effective: February 1, 2015 to September 30, 2015</p>
Dr. Christian Pagnoux	<p>Consultant Staff Division: Rheumatology Without admitting privileges Effective: December 15, 2014</p> <p>Preamble: This is a <u>new position</u>. Dr. Pagnoux has a primary appointment at Mount Sinai Hospital.</p>
OBSTETRICS AND GYNECOLOGY	
Ms. Tracy Pittman	<p>Courtesy Staff Division: Midwifery With admitting privileges Effective: January 27, 2015</p>
SURGERY	
Dr. Shayne Keetbaas	<p>Clinical Associate Renewable Division: Orthopaedics Without admitting privileges Effective: December 25, 2014 to December 24, 2015</p>
Dr. Kelly Riedel	<p>Clinical Associate Renewable Division: Orthopaedics Without admitting privileges Effective: January 1, 2015 to December 31, 2015</p>

APPLICATION FOR CROSS APPOINTMENT

Dr. Michelle Hladunewich	<p><u>Current appointment:</u> Active Staff, Dept. of Medicine/Nephrology with Cross appointment to Critical Care Medicine</p> <p><u>Requesting Cross Appointment to:</u> Dept. of Obstetrics and Gynecology</p> <p>Effective: October 1, 2014</p>
Dr. Lani Lieberman	<p><u>Current appointment:</u> Consultant Staff, Dept. of Clinical Pathology (to be approved by the Credentials Committee on Nov. 4, 2014)</p> <p><u>Requesting Cross Appointment to:</u> Dept. of Newborn & Developmental Paediatrics</p> <p>Effective: November 2014</p>

CHANGE OF STATUS

DEPARTMENT OF PSYCHIATRY	
Dr. Gili Adler-Nevo	<p>From: Active Provisional Staff</p> <p>To: Courtesy Staff</p> <p>Effective: November 1, 2014</p>

TEMPORARY PRIVILEGES

With the approval of the EVP & Chief Medical Executive, the following individuals were granted temporary privileges

ANESTHESIA	
Dr. Fahad Alam	<p>Without admitting privileges</p> <p>Effective: October 1, 2014 to December 31, 2014</p> <p>Preamble: Application for Active Provisional Staff is in process.</p>
Dr. Peter Kuszewski	<p>Without admitting privileges</p> <p>Effective: October 8, 2014 to January 7, 2015</p>
SURGERY	
Dr. Philippe Stewart	<p>Division: General Surgery</p> <p>Without admitting privileges</p> <p>Effective: November 9, 2014 to November 29, 2014</p> <p>Preamble: Temporary privileges were granted to assist with staff shortage on the trauma team.</p>

MOTION: Upon MOTION duly made by Ms. Short and SECONDED by Mr. Flynn, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the above noted appointments as recommended by the Medical Advisory Committee.

CARRIED.

5.1.1 Credentials - January, 2015

A copy of the January appointment list was pre-circulated and appended to the agenda package.

On behalf of the Medical Advisory Committee, Dr. Belo requested a motion for the approval of the appointments as recommended by the Credentials Committee at their meeting held on January 6, 2015. So moved by Ms. Short and seconded by Mr. Flynn.

The Chair opened the floor for questions, following which he called the question on the motion to accept and approve the following appointments as brought forward by the Medical Advisory Committee.

ACTIVE/ACTIVE PROVISIONAL STAFF APPLICATIONS

ANESTHESIA	
Dr. Fahad Alam	Active Provisional Staff Without admitting privileges Effective: January 1, 2015

OTHER APPLICATIONS

FAMILY AND COMMUNITY MEDICINE	
Dr. Patrick Wong	Courtesy Staff Division: St. John's Rehab With admitting privileges Effective: January 15, 2015 Preamble: This is a <u>new position</u> . Dr. Wong will work in the inpatients unit at St. John's Rehab when the unit hospitalist is away. Dr. Wong is an emergency physician at Toronto East General Hospital and the Humber River Regional Hospital.
MEDICINE	
Dr. Leena Amin	Clinical Associate one year Division: General Internal Medicine With admitting privileges Effective: January 2, 2015 to June 30, 2015
Dr. Christine Liptay	Clinical Associate Renewable Division: Medical Oncology/Hematology Without admitting privileges Effective: January 15, 2015 to June 30, 2015
OBSTETRICS AND GYNECOLOGY	
Ms. Tasha MacDonald	Courtesy Staff Division: Midwifery With admitting privileges Effective: March 15, 2015

SURGERY	
Dr. Harsha Malempati	Clinical Associate Renewable Division: Orthopaedic Surgery With admitting privileges Effective: December 15, 2014 to December 14, 2015

CHANGE IN STATUS

DEPARTMENT OF SURGERY	
Dr. Sherif S. Hanna	Division: General Surgery From: Active Staff To: Honorary Staff Effective: October 1, 2014
Dr. Richard Jenkinson	Division: Orthopaedic Surgery From: Active Provisional Staff To: Active Staff Effective: December 1, 2014 Reason: Dr. Jenkinson has passed his continuing appointment review at the University of Toronto. Dr. Nathens recommends that Dr. Jenkinson be advanced to Active Staff.

TEMPORARY PRIVILEGES

With the approval of the EVP & Chief Medical Executive, the following individuals were granted temporary privileges

ANESTHESIA	
Dr. Fahad Alam	Without admitting privileges Effective: January 1, 2015 to January 10, 2015 Preamble: Application for Active Provisional Staff is in process.
MEDICAL IMAGING	
Dr. Jae Kim	Without admitting privileges Effective: December 16, 2014 to March 16, 2015 Preamble: Application for Clinical Associate Staff is in process.
OBSTETRICS AND GYNECOLOGY	
Ms. Tasha MacDonald	Division: Midwifery With admitting privileges Effective: December 15, 2014 to March 15, 2015 Preamble: Application for Courtesy staff is in process.

SURGERY	
Dr. Frances (Siu-Yue) Fung	Division: General Surgery With admitting privileges Effective: January 8, 2015 to April 7, 2015 Preamble: Application for Clinical Associate Renewal is in process.
Dr. Sara Temple	Division: General Surgery Without admitting privileges Effective: December 17, 2014 to March 9, 2015
Dr. Matthew Tucker	Division: General Surgery Without admitting privileges Effective: January 5, 2015 to January 23, 2015 Preamble: Dr. Tucker is a physician with the Department of National Defence. Temporary privileges were granted to allow him to work on the trauma service with Dr. H. Tien.
Dr. Tim Dwyer	Division: Orthopaedic Surgery With admitting privileges Effective: January 1, 2015 to March 31, 2015 Preamble: Application for Clinical Associate Renewal is in process.
Dr. Harsha Malempatt	Division: Orthopaedic Surgery With admitting privileges Effective: December 15, 2014 to January 31, 2015 Preamble: Application for Clinical Associate Renewal is in process.

ONE DAY TEMPORARY PRIVILEGES

CRITICAL CARE MEDICINE	
Dr. Niall Ferguson	Without admitting privileges For December 18, 2014 only Preamble: One day temporary privileges were granted to allow Dr. Ferguson to provide an opinion on a patient in the CVICU at Sunnybrook.
DENTISTRY	
Dr. Eszter Somogyi-Ganss	Without admitting privileges For December 18, 2014 only Preamble: One day temporary privileges were granted to allow Dr. Somogyi-Ganss to attend a planning clinic of the Craniofacial Prosthetics Unit and participate in multidisciplinary planning of patients.

SURGERY	
Dr. Bill Ristevski	Orthopaedic Surgery Without admitting privileges For December 17, 2014 only Preamble: One day temporary privileges were granted to allow Dr. Ristevski to assist Dr. Terry Axelrod with scaphoid vascularized graft surgery.

MOTION: Upon **MOTION** duly made by Ms. Short and **SECONDED** by Mr. Flynn, **IT WAS RESOLVED THAT** the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the above noted appointments as recommended by the Medical Advisory Committee.

CARRIED.

CONSENT AGENDA

6.0 REPORT OF COMMITTEES

6.1 BUSINESS & HUMAN RESOURCES COMMITTEE

The Business & Human Resources Committee met on January 28, 2015. A copy of the Summary Report was pre-circulated and appended to the agenda package for information. Management reviewed the financial statements with the Committee, noting that this was the first time they were being presented in the new format. Suggestions from the Committee had been incorporated, i.e. the current month trend, the forecast, along with key messages and cash flow information.

6.1.1 Financial Reports:

November 30, 2014 Financial Report:

The Board received and reviewed the Financial Report for the 8 months ending November 30, 2014. A copy of the financial report was pre-circulated and appended to the agenda package.

December 31, 2014 Financial Report:

The Board received and reviewed the Financial Report for the 9 months ending December 31, 2014. A copy of the financial report was pre-circulated and appended to the agenda package.

6.7 QUALITY COMMITTEE

The Quality Committee met on January 26, 2015 and a copy of the Summary Report was pre-circulated and appended to the agenda package for information.

6.8 VETERANS ADVISORY COMMITTEE

The Veterans Advisory Committee met on November 18, 2014 and a copy of the Summary Report was pre-circulated and appended to the agenda package for information.

7.0 INFORMATION ITEMS

The following information items were received and appended to the Agenda package.

- 7.1 Media Reports
- 7.2 Your Health Matters
- 7.3 Speaker Series on Heart Health – February 18, 2015
- 7.4 Letters of Appreciation

8.0 OTHER BUSINESS

8.1 POST MEETING EVALUATION FORM

The Chair reminded Board members to complete the post meeting evaluation form appended to the agenda package.

9.0 NEXT MEETING

The next meeting of the Board of Directors of Sunnybrook Health Sciences Centre is scheduled to take place on Wednesday, March 4, 2015 at 3:00 p.m. in the Elizabeth Tory Board Room, M6-120.

10.0 TERMINATION OF MEETING

There being no further business, the Chair called for a motion to terminate the open session of the Sunnybrook Board of Directors at 3:40 p.m. So moved by Ms. Hayward and seconded by Ms. Martin.

MEETING TERMINATED.

Minutes approved by the Board of Directors, March 4, 2015

David Agnew

David Agnew, Chair

Trudy Hueper

Trudy Hueper, Secretary