

**MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS OF SUNNYBROOK HEALTH SCIENCES CENTRE (SHSC) HELD ON WEDNESDAY, MARCH 5, 2014 AT 3:00 P.M. IN THE ELIZABETH TORY BOARD ROOM M6-120.**

**Chair:** Mr. David Agnew

**Directors:**

Mr. P. Crawley  
Dr. J. Gilbert  
Dr. H. Kreder  
Ms. M. Ng  
Ms. R. Taggar

Mr. S. Diamond  
Mr. B. Goldring  
Ms. E. Martin  
Ms. S. Scace (phone)  
Mr. S. Tile

Sr. Sue Elwyn, SSJD  
Ms. P. Griffith-Jones  
Dr. B. McLellan  
Ms. H. Short  
Ms. M. Visser

**Regrets:**

Mr. S. Beatty  
Mr. W. Squibb

Ms. H. Hayward  
Dr. C. Whiteside

Dr. R. Nam

**By Invitation:** (in addition to members of the public)

Dr. C. DuHamel  
Mr. S. Marafioti  
Dr. A. Smith  
Dr. A. Zaretsky

Ms. T. Hueper  
Mr. M. Moffat  
Ms. A. Welch

Dr. M. Julius  
Ms. M. Reddick  
Mr. M. Young

**1.0 CALL TO ORDER – OPEN SESSION**

Mr. Agnew, Chair, noting a quorum present, called the open meeting of the Sunnybrook Board of Directors to order at 3:00 p.m.

**1.1 APPROVAL OF AGENDA**

The Chair requested approval of the revised agenda as pre-circulated. So moved by Mr. Tile and seconded by Ms. Visser.

**The Agenda was approved as circulated.**

**1.2 APPROVAL OF MINUTES**

**Minutes of Meeting of SHSC Board – February 5, 2014**

Mr. Agnew requested approval of the minutes of the meeting of the Sunnybrook Board of Directors held on Wednesday, February 5, 2014. A copy of the minutes was pre-circulated and appended to the agenda package.

**MOTION: Upon MOTION duly made by Ms. Ng and SECONDED by Ms. Martin, IT WAS RESOLVED THAT the Minutes of the meeting of the Board of Directors of Sunnybrook Health Sciences Centre held on Wednesday, February 5, 2014 are hereby approved as pre-circulated.**

**CARRIED.**

## **2.0 REPORT OF CHAIR**

There was no report from the Chair at this time.

## **3.0 REPORT OF THE CEO**

### **3.1 MARCH REPORT OF THE CEO**

A copy of the March CEO Report was pre-circulated and appended to the agenda package for information.

Dr. McLellan commended the Globe and Mail, and in particular Mr. Crawley, for the feature-length articles on Canada's aging population, infection prevention and control, hospital room design and quality dying initiatives. These articles were published in the Globe and Mail on the weekends between January 25<sup>th</sup> and February 22<sup>nd</sup> as part of the Hospital's partnership with the national newspaper. The series, in print and online, highlighted initiatives at Sunnybrook that are helping to build a better health care system.

Dr. McLellan also commended the Sunnybrook Research Institute and Dr. Michael Julius. In mid-December 2013, Sunnybrook Research Institute (SRI) made application to the Ontario Health Technology Advisory Committee (OHTAC) toward uptake into the Ontario health care system of MR high intensity focused ultrasound (HIFU) for ablation of uterine fibroids. The application was well received and the path forward includes an internal presentation to OHTAC at the end of February. The internal process takes approximately 16 weeks and may resolve in a recommendation to the MoHLTC. Should the outcome be positive, then OHTAC will craft an implementation plan in partnership with Sunnybrook/SRI.

Dr. McLellan indicated that he would be pleased to answer any questions on matters coming out of his written report.

The Chair thanked Dr. McLellan for his report and opened the floor for questions.

## **BOARD BUSINESS**

### **4.0 EDUCATIONAL PRESENTATION:**

#### **4.1 SUNNYBROOK'S DIGITAL STRATEGY**

Dr. Craig DuHamel introduced the presenters, Mr. Brent Creelman, Senior Digital Media Strategist and Mr. Shawn Lu, Acting Manager, Digital Communications.

Mr. Creelman presented an overview of Sunnybrook's social media that provides interactive websites and applications and allows users to create and share information. Sunnybrook's social media strategy is designed to improve the patient experience; spread news about our research; engage with our community; and leverage our health expertise for patient education. Our main social media channels are focused on Facebook, Twitter and YouTube which are the biggest three channels.

Mr. Lu commented that Sunnybrook's *'Your Health Matters'* blog provides health tips and information from Sunnybrook experts using slideshows, short posts and videos. Sunnybrook's Patient Navigation Advisor solicits questions from the public and posts detailed answers. Posts are syndicated and can be accessed on [HealthyDebate.ca](http://HealthyDebate.ca). As well, Sunnybrook has partnerships with a number of organizations, including the Canadian Cancer Society and the Heart and Stroke Foundation.

Mr. Creelman reported that in February 2012, Memorial Hermann Hospital in the U.S. became the first hospital to live-tweet heart surgery. Planning began in late 2013 to do the same at Sunnybrook. Dr. Gideon Cohen, Division Head, Cardiac Surgery, with the consent of the patient, performed the first live-tweet cardiac bypass surgery in Canada on February 20, 2014. This resulted in Sunnybrook becoming one of the most talked about topics on Twitter across the country and media embedded our Twitter feed, photos and videos directly on their websites.

The Chair thanked Dr. DuHamel, Brent Creelman and Shawn Yu for their presentation and opened the floor for questions.

## 5.0 DECISION ITEMS:

### 5.1 MEDICAL ADVISORY COMMITTEE

Dr. Kreder presented the Summary Report on behalf of the Medical Advisory Committee. The Committee met on January 14, 2014 and a copy of the Report was pre-circulated and appended to the agenda package for information.

#### 5.1.1 Credentials – February 2014

A copy of the February appointment list was pre-circulated and appended to the agenda package.

On behalf of the Medical Advisory Committee, Dr. Kreder recommended that the listing of appointments from the Credentials Committee meeting held February 4, 2014 be approved. So moved by Ms. Martin and seconded by Mr. Tile.

The Chair opened the floor for questions, following which he called the question on the motion to accept and approve the following appointments as brought forward by the Medical Advisory Committee.

#### ACTIVE / ACTIVE-PROVISIONAL STAFF

MEDICINE	
<b>Dr. Karl Boyle</b>	Active Provisional Staff Division: Neurology With admitting privileges Effective: January 1, 2014  <b>Preamble:</b> This is a <u>new position</u> . Dr. Boyle will treat stroke patients.

#### OTHER APPLICATIONS

FAMILY MEDICINE	
<b>Dr. Irene Ying</b>	Clinical Associate one year Division: Palliative Care Without admitting privileges Effective: January 15, 2014 to January 14, 2015  <b>Preamble:</b> This is a <u>replacement position</u> . Dr. Ying will provide palliative care consultations.

## REQUEST FOR CHANGE IN STATUS

MEDICINE	
<b>Dr. John Patcai</b>	Division: Physiatry, Physical Medicine and Rehabilitation <b>From:</b> Active Staff <b>To:</b> Consultant Staff, effective January 1, 2014

### TEMPORARY PRIVILEGES

The following individuals were granted temporary privileges

EMERGENCY SERVICES	
<b>Dr. Angela Stone</b>	Without admitting privileges Effective: February 1, 2014 to April 30, 2014 <b>Preamble:</b> Temporary privileges were granted to provide locum coverage.
FAMILY AND COMMUNITY MEDICINE	
<b>Dr. Irene Ying</b>	Division: Palliative Care Without admitting privileges Effective: January 16, 2014 to February 5, 2014 <b>Preamble:</b> Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Ying to practice while the Clinical Associate Staff application is being processed.
MEDICINE	
<b>Dr. Gloria Lim</b>	Division: Oncology/Hematology Without admitting privileges Effective: February 1, 2014 to April 1, 2014
SURGERY	
<b>Dr. Colin Ward</b>	Division: General Surgery Without admitting privileges Effective: January 14, 2014 to March 14, 2014
<b>Dr. Sergio Muraca</b>	Division: General Surgery With admitting privileges Effective: January 15, 2014 to April 14, 2014

**MOTION:** Upon MOTION duly made by Ms. Martin and SECONDED by Mr. Tile, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the above noted appointments as recommended by the Medical Advisory Committee.

**CARRIED.**

## 5.2 GOVERNANCE & NOMINATING COMMITTEE

Ms. Griffith-Jones presented the Summary Report on behalf of the Governance & Nominating Committee. The Committee met on February 27, 2014 and a copy of the report was pre-circulated and appended to the agenda package.

### 5.2.1 Terms of Reference

Ms. Griffith-Jones reported that, at its meeting on February 27, 2014, the Governance Committee reviewed and tabled for approval the Terms of Reference for the Business & Human Resources Committee, the Common Audit Committee and the Education & Research Committee.

On behalf of the Governance & Nominating Committee, Ms. Griffith-Jones recommended to the Board of Directors of Sunnybrook Health Sciences Centre that the revised Terms of Reference for the Business & Human Resources Committee and the Common Audit Committee, and the new Terms of Reference for the Education & Research Committee be approved. Seconded by Ms. Short.

The Chair opened the floor for discussion, following which he called the question on the motion.

**MOTION: Upon MOTION duly made by Ms. Griffith-Jones and SECONDED by Ms. Short, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby approve the Terms of Reference for the Business & Human Resources Committee, the Common Audit Committee and the Education & Research Committee.**

**CARRIED.**

## CONSENT AGENDA

### 6.0 REPORT OF COMMITTEES

#### 6.1 BUSINESS & HUMAN RESOURCES COMMITTEE

The Business & Human Resources Committee met on February 26, 2014. A copy of the Summary Report was pre-circulated and appended to the agenda package for information.

##### 6.1.1 Financial Reports:

January 31, 2014 Financial Report:

The Board received and reviewed the Financial Report for the 10 months ending January 31, 2014. A copy of the financial report was pre-circulated and appended to the agenda package.

The Chair opened the floor for questions on the Financial Reports received.

#### 6.5 EDUCATION AND RESEARCH COMMITTEE

The Education and Research Committee met on February 13, 2014. A copy of the Summary Report was pre-circulated and appended to the agenda package for information.

The Chair opened the floor for any questions of the Chairs of Committees.

## **7.0 INFORMATION ITEMS**

The following information items were received and appended to the Agenda package.

- 7.1 Media Reports
- 7.2 Your Health Matters
- 7.3 Speaker Series on Stroke – March 25, 2014
- 7.4 Letters of Appreciation

## **8.0 OTHER BUSINESS**

### **8.1 POST MEETING EVALUATION FORM**

The Chair reminded Board members to complete the post meeting evaluation form appended to the agenda package.

## **9.0 NEXT MEETING**

The next meeting of the Board of Directors of Sunnybrook Health Sciences Centre is scheduled to take place on Wednesday, April 16, 2014 at 3:00 p.m.

## **10.0 TERMINATION OF MEETING**

There being no further business, the Chair called for a motion to terminate the open session of the Sunnybrook Board of Directors at 3:40 p.m. So moved by Mr. Goldring and seconded by Ms. Martin.

**MEETING TERMINATED.**

*Minutes approved by the Board of Directors, April 16, 2014*

*David Agnew*

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David Agnew, Chair

*Trudy Hueper*

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Trudy Hueper, Secretary