

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS OF SUNNYBROOK HEALTH SCIENCES CENTRE (SHSC) HELD ON WEDNESDAY, SEPTEMBER 17, 2014 AT 3:00 P.M. IN THE ELIZABETH TORY BOARD ROOM M6-120.

Chair: Mr. David Agnew

Directors:

Mr. S. Beatty	Dr. S. Belo	Dr. J. Bodley
Mr. P. Crawley	Mr. S. Diamond	Sister Sue Elwyn, SSJD
Mr. T. Flynn	Dr. J. Gilbert	Mr. B. Goldring
Ms. P. Griffith-Jones	Ms. H. Hayward	Ms. E. Martin
Dr. B. McLellan	Ms. M. Ng	Ms. S. Scace
Mr. W. Squibb	Ms. R. Taggar	Mr. S. Tile

Regrets:

Ms. H. Short	Dr. C. Whiteside
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By Invitation: (in addition to members of the public)

Dr. J. Dellandrea	Dr. C. DuHamel	Ms. T. Hueper
Dr. M. Julius	Mr. S. Marafioti	Mr. M. Moffat
Ms. M. Reddick	Ms. C. Rosebrugh	Dr. A. Smith
Ms. A. Welch	Mr. M. Young	

1.0 CALL TO ORDER – OPEN SESSION

Mr. Agnew, Chair, noting a quorum present, called the meeting of the Sunnybrook Board of Directors to order at 3:00 p.m.

1.1 APPROVAL OF AGENDA

The Chair requested approval of the agenda as pre-circulated. So moved by Mr. Beatty and seconded by Ms. Martin.

The Agenda was approved as circulated.

1.2 APPROVAL OF MINUTES

Minutes of Meeting of SHSC Board – June 16, 2014

Mr. Agnew requested approval of the minutes of the meeting of the Sunnybrook Board of Directors held on Monday, June 16, 2014. A copy of the minutes was pre-circulated and appended to the agenda package.

MOTION: Upon MOTION duly made by Mr. Tile and SECONDED by Ms. Martin, IT WAS RESOLVED THAT the Minutes of the meeting of the Board of Directors of Sunnybrook Health Sciences Centre held on Monday, June 16, 2014 be hereby approved as pre-circulated.

CARRIED.

Minutes of Organizational Meeting of SHSC Board – June 16, 2014

Mr. Agnew requested approval of the minutes of the Organizational meeting of the Sunnybrook Board of Directors held on Monday, June 16, 2014. A copy of the minutes was pre-circulated and appended to the agenda package.

MOTION: Upon MOTION duly made by Ms.Ng and SECONDED by Ms. Hayward, IT WAS RESOLVED THAT the Minutes of the Organizational meeting of the Board of Directors of Sunnybrook Health Sciences Centre held on Monday, June 16, 2014 be hereby approved as pre-circulated.

CARRIED.

2.0 REPORT OF CHAIR

2.1 COMMITTEE ASSIGNMENTS 2014-2015

Mr. Agnew reported that a copy of the Board Committee Assignments for 2014-15 was appended to the agenda package for information.

3.0 REPORT OF THE CEO

3.1 SEPTEMBER REPORT

A copy of the September CEO Report was pre-circulated and appended to the agenda package for information.

Dr. McLellan indicated that he would be pleased to answer any questions on matters coming out of his written report.

The Chair thanked Dr. McLellan for his report and opened the floor for questions.

BOARD BUSINESS

4.0 EDUCATIONAL PRESENTATION:

4.1 INTER-PROFESSIONAL CARE STRATEGY

A copy of Ms. Taggar's PowerPoint presentation on Inter-professional Care Strategy was pre-circulated and appended to the agenda package.

Ms. Taggar presented an overview of what this strategy was trying to achieve using a patient example.

- Patient is admitted through the ED with a diagnosis of pneumonia (as an example).
- At time of admission, the nurse conducts a full assessment of the patient's respiratory status, as well as asking the patient about her home situation – does patient live at home, etc.
- The attending physician then conducts a similar type of assessment, listens to the patient's chest, assesses patient's vital signs and also asks a series of questions related to the patient's home situation.
- CCAC Case worker sees the patient and again asks the patient questions related to her home situation.

There is significant duplication and a lack of coordination within the health care settings.

The ideal strategy to address some of these issues is where the team comes together on a daily basis and discusses the patient's plan of care together and provides their observations and insights within the context of a team based discussion. The team sets mutually agreed upon goals and the patient's progress is documented in an inter-professional patient record. An integral member of this team is the CCAC case worker in terms of setting plans for discharge.

Ms. Taggar commented that studies have shown that Inter-Professional Care (IPC) results in many improvements to patient care including:

- Improved outcomes for patients
- Better use of clinical resources
- Less tension and conflict among caregivers
- Improved patient satisfaction

Ms. Taggar commented that inter-professional care is a strategy that has proven to be an enabler for improving patient care. When teams come together and work more cohesively together, we achieve better efficiency.

Ms. Taggar presented an overview of a governance structure as well as the newly created Inter-professional Quality Committee. She commented that the goal of the IPC Strategy was to be a system-wide leader in advancing a culture of inter-professional practice, which fosters the highest quality, person-centred care.

Ms. Taggar presented an overview of the following three themes of the IPC strategy components and outlined activities to date:

Theme 1: Organizational Capacity:

- IPC competencies have been identified;
- create organizational awareness and understanding of IPC through Inter-professional orientation, workshops, and Inter-professional Grand Rounds.

Theme 2: Embedding IPC Principles:

- create structures, processes and tools that foster the integration of IPC principles in clinical teamwork;
- foster IPC-friendly language.

Theme 3: Inter-professional Models of Care:

- established an Inter-professional Staffing Models Committee.

The Chair thanked Ms. Taggar for her presentation and opened the floor for questions.

5.0 DECISION ITEMS:

5.1 MEDICAL ADVISORY COMMITTEE

Dr. Belo reported that the Medical Advisory Committee met on June 10, 2014 and July 8, 2014. A copy of the MAC Reports was pre-circulated and appended to the agenda package for information.

5.1.1 Credentials - June, 2014

A copy of the June appointment list was pre-circulated and appended to the agenda package.

On behalf of the Medical Advisory Committee, Dr. Belo requested a motion for the approval of the appointments as recommended by the Credentials Committee at their meeting held on June 3, 2014.

So moved by Mr. Beatty and seconded by Ms. Scace.

The Chair opened the floor for questions, following which he called the question on the motion to accept and approve the following appointments as brought forward by the Medical Advisory Committee.

ACTIVE/ACTIVE PROVISIONAL APPLICATIONS

EMERGENCY SERVICES	
Dr. Max Mudrik	Active Provisional Staff Without admitting privileges Effective: July 1, 2014 Preamble: This is a <u>new position</u> . Dr. Mudrik will provide clinical care in the Emergency Department and fulfill role as a Base Hospital Physician.
OBSTETRICS AND GYNECOLOGY	
Dr. Anne Berndl	Active Provisional Staff Division: Maternal Fetal Medicine With admitting privileges Effective: July 1, 2014 Preamble: This is a <u>new position</u> . Dr. Berndl will contribute to the strategic priority of high risk maternal and newborn health.
SURGERY	
Dr. Julie Hendrick-Hallet	Active Provisional Staff Division: General Surgery With admitting privileges Effective: July 1, 2014 Preamble: This is a <u>new position</u> . Dr. Hendrick-Hallet will contribute to the strategic priority of Cancer.

OTHER APPLICATIONS

ANESTHESIA	
Dr. Fani Nhuch	Clinical Associate Renewable Without admitting privileges Effective: July 28, 2014 to July 27, 2015
CRITICAL CARE MEDICINE	
Dr. Shannon Goddard	Clinical Associate Renewable With admitting privileges Effective: July 1, 2014 to June 30, 2015
EMERGENCY SERVICES	
Dr. Nima Farkhani	Clinical Associate Renewable Without admitting privileges Effective: July 1, 2014 to June 30, 2015

Dr. Carrie McQuarrie	Clinical Associate Renewable Without admitting privileges Effective: September 13, 2014 to September 12, 2015
Dr. Petar Novakovic	Courtesy Staff Without admitting privileges Effective: July 1, 2014
FAMILY AND COMMUNITY MEDICINE	
Dr. Cathy Kamens	Clinical Associate Renewable With admitting privileges Effective: July 1, 2014 to June 30, 2015.
Dr. Rahul Jain	Clinical Associate one year With Cross appointment in Dept. of Surgery, Div. of General Surgery With admitting privileges Effective: July 1, 2014 to June 30, 2015
MEDICINE	
Dr. Wadid Abadir	Clinical Associate Renewable Division: Dermatology Without admitting privileges Effective: July 1, 2014 – June 30, 2015
Dr. Monika Winnicki	Clinical Associate Renewable Division: Dermatology With admitting privileges Effective: July 1, 2014 – June 30, 2015
Dr. Vikas Bansal	Clinical Associate Renewable Division: General Internal Medicine With admitting privileges Effective: July 1, 2014 – June 30, 2015
Dr. Adina Weinerman	Clinical Associate Renewable Division: General Internal Medicine With admitting privileges Effective: July 1, 2014 – June 30, 2015
Dr. Joanne Main-Wai Ho	Clinical Associate Renewable Division: Geriatric Medicine Without admitting privileges Effective: July 1, 2014 to June 30, 2015
Dr. Laura Catz-Biro	Clinical Associate Renewable Division: Medical Oncology/Hematology With admitting privileges Effective: July 1, 2014 – June 30, 2015
Dr. Geoff Bovett	Clinical Associate Renewable Division: Medical Oncology/Hematology With admitting privileges Effective: July 1, 2014 to June 30, 2015

Dr. Parneet Cheema	Clinical Associate Renewable Division: Medical Oncology/Hematology With admitting privileges Effective: July 1, 2014 to June 30, 2015
Dr. Lisa Chodirker	Clinical Associate Renewable Division: Medical Oncology/Hematology With admitting privileges Effective: July 1, 2014 to June 30, 2015
Dr. David Colapinto	Clinical Associate Renewable Division: Medical Oncology/Hematology with Cross appointment in Dept. of Radiation Oncology With admitting privileges Effective: July 1, 2014 to June 30, 2015
Dr. Richard Fralick	Clinical Associate Renewable Division: Medical Oncology/Hematology with Cross appointment in Dept. of Radiation Oncology With admitting privileges Effective: July 1, 2014 to June 30, 2015
Dr. Marvin Halikowski	Clinical Associate Renewable Division: Medical Oncology/Hematology with Cross appointment in Dept. of Radiation Oncology With admitting privileges Effective: July 1, 2014 to June 30, 2015
Dr. Chau Huynh	Clinical Associate Renewable Division: Medical Oncology/Hematology with Cross appointment in Dept. of Radiation Oncology With admitting privileges Effective: July 1, 2014 to June 30, 2015
Dr. Ahmad Muinuddin	Clinical Associate Renewable Division: Medical Oncology/Hematology With admitting privileges Effective: July 1, 2014 to June 30, 2015
Dr. Kenneth Peckham	Clinical Associate Renewable Division: Medical Oncology/Hematology with Cross appointment in Dept. of Radiation Oncology With admitting privileges Effective: July 1, 2014 to June 30, 2015
Dr. Sutha Vimalendran	Clinical Associate Renewable Division: Nephrology With admitting privileges Effective: July 1, 2014 to June 30, 2015
Dr. Benjamin Lam	Clinical Associate Renewable Division: Neurology Without admitting privileges Effective: July 1, 2014 to June 30, 2015

Dr. Marc Narayansingh	Clinical Associate Renewable Division: Neurology Without admitting privileges Effective: July 1, 2014 to June 30, 2015
Dr. Jennifer Singerman	Clinical Associate Renewable Division: Neurology Without admitting privileges Effective: July 1, 2014 to June 30, 2015
Dr. Amanda Mayo	Clinical Associate Renewable Division: Rehabilitation Medicine With admitting privileges Effective: July 1, 2014 to June 30, 2015
Dr. Melody Nguyen	Clinical Associate Renewable Division: Rehabilitation Medicine With admitting privileges Effective: July 1, 2014 to June 30, 2015
Dr. Deborah Rabinovitch	Clinical Associate Renewable Division: Rehabilitation Medicine With admitting privileges Effective: July 1, 2014 to June 30, 2015
Dr. Emily McKeown	Clinical Associate Renewable Division: Rheumatology With admitting privileges Effective: July 1, 2014 to June 30, 2015
NEWBORN AND DEVELOPMENTAL PEDIATRICS	
Dr. Ripudaman Minhas	Courtesy staff Without admitting privileges Effective: May 1, 2014
OBSTETRICS AND GYNECOLOGY	
Dr. Petrus Kruger	Clinical Associate Renewable With admitting privileges Effective: July 1, 2014 to June 30, 2015
Dr. Fay Sliwin	Clinical Associate Renewable Division: Gyne Oncology With admitting privileges Effective: July 1, 2014 to June 30, 2015
SURGERY	
Dr. Steven MacLellan	Clinical Associate One year Division: General Surgery With admitting privileges Effective: April 1, 2014 to March 31, 2015

CHANGE OF STATUS

EMERGENCY SERVICES	
Dr. Lynn Fulton	From: Active Staff To : Honorary Staff Effective: July 1, 2014
MEDICAL IMAGING	
Dr. Allan Fox	From: Active Staff To : Honorary Staff Effective: June 1, 2014

TEMPORARY PRIVILEGES

With the approval of the EVP & Chief Medical Executive, Dr. Andy Smith, the following individuals were granted temporary privileges.

ANESTHESIA	
Dr. Anton Marinov	Without admitting privileges Effective: May 14, 2014 to August 13, 2014
SURGERY	
Dr. Alenko Sakanovic	Without admitting privileges Effective: May 25, 2014 to June 30, 2014
Dr. Yadwinder Chuhan	Without admitting privileges Effective: May 1, 2014 to May 15, 2014
Dr. Michael Robinette	Without admitting privileges Effective: May 16, 2014 to May 19, 2014

ONE DAY TEMPORARY PRIVILEGES

SURGERY	
Dr. Armando Lorenzo	Without admitting privileges For May 16, 2014 only

MOTION: Upon MOTION duly made by Mr. Beatty and **SECONDED** by Ms. Scace, IT WAS **RESOLVED THAT** the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the above noted appointments as recommended by the Medical Advisory Committee.

CARRIED.

Credentials - July 2014:

A copy of the July appointment list was pre-circulated and appended to the agenda package.

On behalf of the Medical Advisory Committee, Dr. Belo requested a motion for the approval of the appointments as recommended by the Credentials Committee at their meeting held on July 8, 2014.

So moved by Mr. Beatty and seconded by Ms. Scace.

The Chair opened the floor for questions, following which he called the question on the motion to accept and approve the following appointments as brought forward by the Medical Advisory Committee.

ACTIVE/ACTIVE PROVISIONAL APPLICATIONS

ANATOMIC PATHOLOGY	
Dr. Michelle Downes	Active Provisional Staff Without admitting privileges Effective: July 1, 2014 Preamble: This is a <u>replacement position</u> . Dr. Downes will contribute to the strategic priority of Cancer.
ANESTHESIA	
Dr. Asim Alam	Active Provisional Staff Without admitting privileges Effective: July 1, 2014 Preamble: This is a <u>replacement position</u> . Dr. Alam will provide peri-operative anaesthetic care for surgical patients.
Dr. Oskar Singer	Active Provisional Staff Without admitting privileges Effective: July 1, 2014 Preamble: This is a <u>replacement position</u> . Dr. Singer will assist with existing operating room and obstetrical case load.
MEDICINE	
Dr. Brian Courtney	Active Provisional Staff Division of Cardiology With admitting privileges Effective: July 1, 2014 Preamble: This is a <u>replacement position</u> . Dr. Courtney will contribute to the strategic priority of Heart and Stroke.
Dr. Lawrence Robinson	Active Provisional Staff Division: Physiatry, Physical Medicine and Rehab. With admitting privileges Effective: July 1, 2014 Preamble: This is a <u>new position</u> . Dr. Robinson has been appointed the Chief of St. John's Rehab Program.
RADIATION ONCOLOGY	
Dr. Eric Leung	Active Provisional Staff With admitting privileges Effective: July 1, 2014 Preamble: This is a <u>replacement position</u> . Dr. Leung will contribute to the strategic priority of Cancer.

OTHER APPLICATIONS

ANATOMIC PATHOLOGY	
Dr. Jesse Babwah	Courtesy Staff Without admitting privileges Effective: August 1, 2014
Dr. Sing Yun Chang	Clinical Associate Renewable Without admitting privileges Effective: July 1, 2014 to June 30, 2015
Dr. Reem El Bahtimi	Clinical Associate Renewable Without admitting privileges Effective: July 14, 2014 to July 13, 2015
DENTISTRY	
Dr. Michelle Trinh	Clinical Associate one year Without admitting privileges Effective: July 1, 2014 to June 30, 2015
EMERGENCY SERVICES	
Dr. Martin Betz	Clinical Associate one year Without admitting privileges Effective: July 1, 2014 to June 30, 2015
Dr. Tom Jelic	Clinical Associate Renewable Without admitting privileges Effective: July 1, 2014 to June 30, 2015
Dr. Robert Simard	Clinical Associate one year Without admitting privileges Effective: July 1, 2014 to June 30, 2015
FAMILY AND COMMUNITY MEDICINE	
Dr. Michael Zettler	Clinical Associate Renewable Division of Family Practice Without admitting privileges Effective: July 1, 2014 to June 30, 2015
MEDICAL IMAGING	
Dr. Karen Verbeeten	Clinical Associate Renewable Division: Abdominal Imaging Without admitting privileges Effective: July 15, 2014 to July 14, 2015
MEDICINE	
Dr. Bryan Young	Consultant Staff Division: Cardiology Without admitting privileges Effective: July 1, 2014

Dr. Dina Reiss	Consultant Staff Division: General Internal Medicine With admitting privileges Effective: August 1, 2014
Dr. Jeremy Spevick	Clinical Associate Renewable Division: Neurology Without admitting privileges Effective: July 1, 2014 to June 30, 2015
Dr. Vincenzo Basile	Clinical Associate Renewable Division: Neurology Without admitting privileges Effective: July 1, 2014 to June 30, 2015
NEWBORN AND DEVELOPMENTAL PEDIATRICS	
Dr. Leila Fazeli-Chaghoshi	Courtesy Staff With admitting privileges Effective: July 1, 2014
Dr. Danny Weisz	Clinical Associate Renewal With admitting privileges Effective: July 1, 2014 to June 30, 2015
OBSTETRICS AND GYNECOLOGY	
Dr. Leslie Po	Clinical Associate Renewable With admitting privileges Effective: July 1, 2014 to June 30, 2015 Preamble: This is a <u>new position</u> . Dr. Po will be undertaking a 2 year fellowship in urogynecology.
Dr. Laura Sovran	Clinical Associate One Year With admitting privileges Effective: July 1, 2014 to June 30, 2015
SURGERY	
Dr. Samantha Hill	Clinical Associate Renewable Division: Cardiac Surgery Without admitting privileges Effective: July 1, 2014 to June 30, 2015

CHANGE IN STATUS

MEDICAL IMAGING	
Dr. Barbara Wright	From: Active Staff To: Clinical Associate Renewable Effective: July 1, 2014 to June 30, 2015 Explanation: Dr. Wright will be retiring on July 1, 2014 from Active Staff. Her FTE position has been filled. As a Clinical Associate, she will provide locum coverage on an as needed basis.

TEMPORARY PRIVILEGES

With the approval of the EVP & Chief Medical Executive, the following individuals were granted temporary privileges.

ANATOMIC PATHOLOGY	
Dr. Michelle Downes	Without admitting privileges Effective: July 2, 2014 to August 30, 2014
ANESTHESIA	
Dr. Asim Alam	Without admitting privileges Effective: July 1, 2014 to Sept. 30, 2014
Dr. Fahad Alam	Without admitting privileges Effective: July 1, 2014 to Sept. 30, 2014
Dr. Oskar Singer	Without admitting privileges Effective: July 1, 2014 to September 30, 2014
Dr. Alex Yeung	Without admitting privileges Effective: July 1, 2014 to September 30, 2014
EMERGENCY SERVICES	
Dr. Tom Jelic	Without admitting privileges Effective: July 1, 2014 to July 30, 2014
Dr. Robert Simard	Without admitting privileges Effective: July 1, 2014 to July 30, 2014
FAMILY AND COMMUNITY MEDICINE	
Dr. Tiffany Florindo	Without admitting privileges Effective: July 1, 2014 to September 30, 2014
MEDICAL IMAGING	
Dr. Elizabeth Small	Without admitting privileges Effective: July 1, 2014 to September 30, 2014
MEDICINE	
Dr. Vincenzo Basile	Division: Neurology Without admitting privileges Effective: July 1, 2014 to September 30, 2014
Dr. Jeremy Spevick	Division: Neurology Without admitting privileges Effective: July 1, 2014 to September 30, 2014
Dr. Lawrence Robinson	Division: Psychiatry, Physical Medicine & Rehabilitation With admitting privileges Effective: July 1, 2014 to September 30, 2014
NEWBORN AND DEVELOPMENTAL PEDIATRICS	
Dr. Leila Fazeli-Chaghoshi	With admitting privileges Effective: July 1, 2014 to September 30, 2014

OBSTETRICS AND GYNECOLOGY	
Dr. Laura Sovran	With admitting privileges Effective July 1, 2014 to September 30, 2014
Dr. Leslie Po	With admitting privileges Effective July 1, 2014 to September 30, 2014
SURGERY	
Dr. Mohammed Bawazeer	Division: General Surgery With admitting privileges Effective: July 1, 2014 to September 30, 2014
Dr. Tara Lynn Stewart	Division: Plastic Surgery With admitting privileges Effective: July 1, 2014 to September 30, 2014

MOTION: Upon MOTION duly made by Mr. Beatty and **SECONDED** by Ms. Scace, **IT WAS RESOLVED THAT** the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the above noted appointments as recommended by the Medical Advisory Committee.

CARRIED.

CONSENT AGENDA

6.0 REPORT OF COMMITTEES

6.1 BUSINESS & HUMAN RESOURCES COMMITTEE

The Business & Human Resources Committee met on June 25, 2014 and August 27, 2014. A copy of the Summary Reports was pre-circulated and appended to the agenda package for information.

6.1.1 Financial Reports:

May 31, 2014 Financial Report:

The Board received and reviewed the Financial Report for the 2 months ending May 31, 2014. A copy of the financial report was pre-circulated and appended to the agenda package.

June 30, 2014 Financial Report:

The Board received and reviewed the Financial Report for the 3 months ending June 30, 2014. A copy of the financial report was pre-circulated and appended to the agenda package.

July 31, 2014 Financial Reports:

The Board received and reviewed the Financial Report for the 4 months ending July 31, 2014. A copy of the financial report was pre-circulated and appended to the agenda package.

The Chair opened the floor for questions on the Financial Reports received.

7.0 INFORMATION ITEMS

The following information items were received and appended to the Agenda package.

- 7.1 Media Reports
- 7.2 Your Health Matters – July/August 2014 Edition
- 7.3 Holland MSK Program Team News
- 7.4 Speakers Series
- 7.5 Speech from the Throne – July 3, 2014
- 7.6 Letters of Appreciation

8.0 OTHER BUSINESS

8.1 POST MEETING EVALUATION FORM

The Chair reminded Board members to complete the post meeting evaluation form appended to the agenda package.

9.0 NEXT MEETING

The next meeting of the Board of Directors of Sunnybrook Health Sciences Centre is scheduled to take place on Wednesday, October 15, 2014 at 3:00 p.m. in the Elizabeth Tory Board Room on M6 Room 120.

10.0 TERMINATION OF MEETING

There being no further business, the Chair called for a motion to terminate the open session of the Sunnybrook Board of Directors at 3:55 p.m. So moved by Ms. Hayward and seconded by Mr. Beatty.

MEETING TERMINATED.

Minutes approved by the Board of Directors, October 15, 2014

David Agnew

David Agnew, Chair

Trudy Hueper

Trudy Hueper, Secretary