

MINUTES OF THE VIRTUAL MEETING OF THE BOARD OF DIRECTORS OF SUNNYBROOK HEALTH SCIENCES CENTRE (SHSC) HELD ON WEDNESDAY, SEPTEMBER 22, 2021 AT 8:00 A.M.

Chair: Mr. Tom Flynn

Directors:

Ms. C. Annett	Mr. R. Davloor	Dr. S. Domb
Ms. D. Duncan	Mr. D. Lang	Mr. C. Lynch
Mr. M. Mehta	Dr. A. Nathens	Sr. Anne Norman
Ms. A. Odette Kaye	Ms. I. Oris Valiente	Mr. D. Ossip
Dr. G. Papia	Dr. A. Smith	Mr. K. Strain
Ms. R. Taggar	Ms. M. Tory	Dr. T. Young

Regrets:

Ms. L. Mantia	Dr. S. Marafioti	Mr. G. Weston
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By Invitation:

Dr. D. Cass	Ms. K. Cole	Mr. K. Chung
Mr. C. DuHamel	Mr. D. Gerson	Dr. I. Halperin
Dr. K. Hynynen	Ms. J. Mahboob	Mr. K. Patel
Ms. J. Slawek	Ms. A. Welch	Ms. K. Winter
Mr. M. Young	Ms. S. Young	Dr. A. Zaretsky

1.0 CALL TO ORDER – OPEN SESSION

The Chair, noting a quorum present, called the virtual meeting of the Sunnybrook Board of Directors to order at 8:00 a.m.

1.1 CHAIR'S OPENING REMARKS

The Chair, providing a brief overview of the agenda, commented that a 15-minute break has been scheduled at 9:45 a.m. before starting the Sunnybrook 2025 – Strategy Session. Mr. Flynn introduced the new Board of Directors.

1.2 APPROVAL OF AGENDA

The Chair requested approval of the agenda as pre-circulated. So moved by Mr. Davloor and seconded by Ms. Tory.

The Agenda was approved as circulated.

2.0 CEO REPORT

A copy of the September 2021 CEO Report was appended to the agenda portfolio for information. The September CEO Report provides an overview of some of the action at Sunnybrook.

2.1 LAND AND ANCESTRAL ACKNOWLEDGEMENT

Mr. Flynn began with the Land Acknowledgement by recognizing and deeply appreciating the people who were here before us, and also be clearly and overtly connected about the collective commitment to make the promise and challenge of Truth and Reconciliation and anti-racism real in the communities, and right here at Sunnybrook.

Dr. Smith followed with the Ancestral Acknowledgement by taking a moment to acknowledge those of the Black diaspora who were removed from their land and communities and brought to this country involuntarily, and subjected to oppressive structures and systems causing centuries of trauma which have deeply impacted Black people and communities in Canada today.

Dr. Smith invited everyone to reflect on the significance of these statements, and to consider how we can ensure the sentiments expressed are more than just words, but reflect a commitment to action that will address health inequities and anti-Black and Indigenous racism.

3.0 CONSENT AGENDA

The Chair noted 2 items under the Consent Agenda requiring Board approval.

3.1 MINUTES OF MEETINGS HELD ON JUNE 14, 2021

The Chair requested approval of the Minutes of June 14, 2021. A copy of both minutes was pre-circulated and appended to the agenda portfolio.

MOTION: Upon MOTION duly made by Mr. Mehta and SECONDED by Mr. Strain, IT WAS RESOLVED THAT the Minutes of the virtual meeting of the Board of Directors of Sunnybrook Health Sciences Centre held on Monday, June 14, 2021 and June 14, 2021 Organizational Meeting be hereby approved as pre-circulated.

CARRIED.

3.2 MEDICAL ADVISORY COMMITTEE (MAC) REPORT

The MAC met on July and September 2021 and a copy of both reports were pre-circulated and appended to the agenda portfolio for information.

The MAC reviewed the following at its July 2021 meeting:

- **Critical Incident Reporting:** There was no new critical incident reported.
- **Credentials Committee:** The MAC approved the Credential List of July 2021 for submission to the Board.
- **Least Restraints Policy:** The MAC endorsed changes to the Least Restraints Policy.
- **Medical Directive: OT and PT self-referral in ED:** The MAC approved the revised Medical Directive authorizing occupational therapist (OT) and physiotherapists (PT).
- **Medical Directive: Instillation of Altephase for Partially Occluded Permanent Hemodialysis Central Venous Catheter**
- **Medical Directive: Intravenous Insertions in Endoscopy and Medical Outpatient Procedures Clinic**
- **MRI LMS eLearning**
- **Pharmacy and Therapeutics**
- **Honours and Awards:** The MAC Chair announced the honours and awards.

The MAC reviewed the following at its September 2021 meeting:

- **Critical Incident Reporting:** There was no new critical incident reported.

- **Credentials Committee:** The MAC approved the Credential List of August and September 2021 for submission to the Board.
- **Code Pink Policy:** The MAC approved the revised Code Pink Policy.
- **Skin, Wound and Contenance Policy:** The MAC endorsed the Skin, Wound and Contenance Policy.
- **Procedural Sedation and Analgesia policy**
- **High Alert Medication Policy and Independent Double Check of High Alert Medications Policy**
- **SMART Pump Policy: The MAC endorsed the new infusion pump policy.**
- **TALLman Lettering Policy**
- **Report of the EVP and Chief Medical Executive**
- **Honours and Awards:** The MAC Chair announced the honours and awards.
- **Status of Five-Year Reviews and Search Committees:** The MAC was informed that the search for the Chief of Department of Anesthesia and the Chief of the Veterans will be commencing shortly.

The MAC approved the appointment of the MAC representatives as follows:

- Dr. Avery Nathens and Dr. Art Zaltz on the Anesthesia search committee
- Dr. Steve Shadowitz and Dr. Karen Fleming on the Veterans Program search committee.

The Chair opened the floor for questions and comments.

3.2.1 Credentials

A copy of the appointment lists for July, August and September was pre-circulated and appended to the agenda portfolio. The Medical Advisory Committee requested a motion for the approval and affirmation of the appointments as recommended by the Credentials Committee.

So moved by Mr. Mehta and seconded by Mr. Strain.

MOTION: Upon MOTION duly made by Mr. Mehta and SECONDED by Mr. Strain, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the appointments for July, August and September 2021 as recommended by the Medical Advisory Committee.

CARRIED.

4.0 COMMITTEE REPORTS

4.1 FINANCE & COMMON AUDIT COMMITTEE

The Finance & Common Audit Committee met on July 5 and September 13, 2021.

4.1.1 Education: Capital Planning Process

Ms. Tory reported that management has put together an excellent comprehensive approach to planning for capital improvement. She referred to the slides pre-circulated contains full details.

Ms. Tory welcomed the opportunity to answer any questions with the support of Ms. Welch and Mr. Young.

Mr. Flynn opened the floor for comments and questions.

4.1.2 Financial Statements

The Board of Directors received and reviewed the Financial Statements for the months ending July 31, 2021. A copy of the Financial Statements was pre-circulated and appended to the agenda portfolio.

Ms. Tory commented that the non-COVID-19 related operations are a bit ahead but, the impact from the COVID-19 incurred expenses without a promise of funding from the government to cover those expenses have created a deficit.

Dr. Smith commented there will be an extension of coverage for COVID-19 expenditure that will positively impact our financial statements in 2021-2022. He further added that the organization is in good and steady shape with regard to finances.

Ms. Tory commented that she would be happy to address any questions.

Mr. Flynn opened the floor for comments and questions.

5.0 INFORMATION ITEMS

The following was presented to the Board of Directors for information. Documents were pre-circulated and appended to the agenda portfolio for information.

5.1 OHA: August 2021 Board of Directors' Meeting

5.2 Ornge, Sunnybrook partner to launch Ontario's first 'Blood on Board' program

5.3 Increasing cost-effectiveness for TAVI-the standard of care for aortic stenosis

5.4 Speaker Series: Advances in Hip and Knee Replacements - September 20

5.5 Awards, Grants and Honours

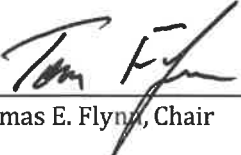
6.0 NEXT MEETING

The next meeting of the Board of Directors of Sunnybrook Health Sciences Centre is scheduled to take place on Wednesday, October 20, 2021 at 8:00 a.m.

7.0 TERMINATION OF MEETING

There being no further business, the Chair called for a motion to terminate the open session of the Sunnybrook Board of Directors at 8:15 a.m. So moved by Mr. Davloor and seconded by Sr. Anne Norman.

MEETING TERMINATED.



Thomas E. Flynn, Chair



Jennifer Mahboob, Secretary