

MINUTES OF THE VIRTUAL MEETING OF THE BOARD OF DIRECTORS OF SUNNYBROOK HEALTH SCIENCES CENTRE (SHSC) HELD ON WEDNESDAY, SEPTEMBER 23, 2020 AT 8:00 A.M.

Chair: Mr. Tom Flynn

Directors:

Ms. C. Annett
Mr. S. Diamond
Mr. D. Lang
Mr. M. Mehta
Mr. D. Ossip
Ms. M. Tory
Dr. A. Zaltz

Mr. S. Beatty
Ms. D. Duncan
Mr. C. Lynch
Sr. Anne Norman
Dr. A. Smith
Mr. G. Weston

Mr. R. Davloor
Dr. S. Grigoriadis
Ms. L. Mantia
Ms. A. Odette Kaye
Ms. R. Taggar
Dr. T. Young

Regrets:

Dr. G. Papia

Ms. H. Short

By Invitation:

Dr. D. Cass
Mr. D. Gerson
Mr. S. Marafioti
Ms. K. Winter

Dr. J. Dellandrea
Ms. T. Hueper
Ms. C. Rosebrugh
Mr. M. Young

Mr. C. DuHamel
Dr. K. Hynynen
Ms. A. Welch
Dr. A. Zaretsky

1.0 CALL TO ORDER – OPEN SESSION

Mr. Flynn, Chair, noting a quorum present, called the virtual meeting of the Sunnybrook Board of Directors to order at 8:00 a.m.

1.1 CHAIR'S REMARKS

Mr. Flynn welcomed three new Directors who have joined the Board of Directors meeting for the first time.

APPROVAL OF AGENDA

The Chair requested approval of the agenda as pre-circulated. So moved by Ms. Tory and seconded by Mr. Beatty.

The Agenda was approved as circulated.

2.0 CEO REPORT

SEPTEMBER REPORT

Dr. Smith reported that the September CEO Report was appended to the agenda portfolio for information. He indicated that he would be happy to address any questions coming out of his report.

Canada's Top Hospital: Dr. Smith reported that it gives him great pleasure to announce that Sunnybrook has been named #2 Best Hospital in Canada and #24 Best Hospital in the World by Newsweek.

- **Patient Story:** Dr. Smith commented that today's story centers around an article in the Toronto Star and highlighted a young healthy patient, extremely ill with COVID and who made a tremendous

recovery. He is participating in a research study to see what effect COVID has on the brain in patients who have recovered but are experiencing brain fog.

In introducing the presenters for the education presentation, Dr. Smith commented that COVID has changed the world and how we do things. Our physicians are also adapting by providing and embracing digital (virtual) care to their patients in partnership with the private sector, government and NT OHT.

3.0 EDUCATIONAL PRESENTATION

Digital Connectivity in Healthcare:

Dr. Smith introduced today's presenters for the Board's educational session. Dr. Sara Mitchell, Virtual Task Force Co-Lead and Dr. Philip Lam, Virtual Task Force Champion will be providing an overview on Virtual Care in the Department of Medicine.

Ms. Sanober Diaz, Managing Director, Working Condition Program, SCIL & Fracture Cl and Dr. Patrick Henry, Managing Director, Division of Orthopaedic Surgery, will present an overview of Virtual Care in the Holland Bone and Joint Program.

Virtual Care in the Department of Medicine: Presented by Drs. Philip Lam and Sara Mitchell.

Dr. Lam presenting a slide deck on virtual care utilization highlighted the following:

- Creation of virtual care to maintain continuity of care as well as quality of care. Virtual care will become part of the standard of care provided to our patients. The number of virtual care sessions has increased.
- The Department of Medicine established a Task Force to enable physicians to share their resources and strategies to improve virtual care.
- Challenges & Opportunities for Innovation: Dr. Mitchell noted some of the challenges of maintaining quality of care between patient & physician.
 - Clinical Assessments: determine who is well-suited and OK with virtual care.
 - Multidisciplinary Care: Patients generally come into the hospital. How does one emulate that in a virtual care world?
 - Medical Education: Create training for clinicians.
 - Digital Health Integration: How to harness digital health integration.

In closing, Dr. Mitchell referenced an article from the Canadian Journal of Neurological Sciences Inc. "The Virtual Neurologic Exam: Instructional Videos and Guidance for the COVID-19 Era.

Ms. Sanober Diaz and Dr. Patrick Henry presented an overview of virtual care in the Holland Bone and Joint Program. Dr. Henry commented that virtual care seems to work very well. He presented an overview of the Program's Guiding Principles for Virtual Care and noted that generally care is the same as in-person patient care.

Person Centredness: Offers convenience and safety and is balanced with clinical appropriateness and patient choice.

Appropriateness: Provides clear criteria to ensure virtual care is offered when appropriate and when comparable in outcomes to in-person care.

Consistency: Consistent utilization of virtual care across team members with appropriate documentation will ensure seamless, high quality patient experience.

Administrative Efficiency: Patient registration, privacy and consent processes and workflow that support virtual care. This needed to be improved through:

- 1) Personnel training
- 2) Physical space

Dr. Henry presented highlights of a patient story "From Trauma Bay to Telerehab". This involved a work place, life-threatening injury involving shoulder dislocation, mild head injury among other injuries. The patient spent 4 weeks at Sunnybrook and then follow-up treatment through telerehab.

Dr. Henry also presented some examples of how the program has been innovative in Bone & Joint Care, through the MyHip & Knee App; Smartwatch Monitoring and Clinical Data Management System. He commented that the trauma world is huge and will benefit in virtual care.

The Chair extended congratulations to all presenters and opened the floor for a brief Q/A session.

CONSENT AGENDA

The Chair noted 2 items under the Consent Agenda requiring Board approval.

4.1 MINUTES OF MEETINGS HELD JUNE 8, 2020 AND JUNE 8, 2020 ORGANIZATIONAL MEETING

MOTION: Upon MOTION duly made by Mr. Beatty and SECONDED by Ms. Tory, IT WAS RESOLVED THAT the Minutes of the meetings of the Board of Directors of Sunnybrook Health Sciences Centre held on Monday, June 8, 2020 and the June 8, 2020 Organizational Meeting be hereby approved as pre-circulated.

CARRIED.

4.2 MEDICAL ADVISORY COMMITTEE REPORT

Dr. Zaltz presented the summary reports on behalf of the Medical Advisory Committee. The MAC met in June, July and September, 2020. Copies of reports were pre-circulated and appended to the agenda portfolio for information.

At its June meeting the MAC reviewed the following:

- Critical Incident Reporting: There were no new critical incidents reported.
- Credentials Committee: The Credentials List of June 3, 2020 was approved by the MAC for submission to the Board.
- Medical Directive: The MAC was advised that COVID-19 screening is a new requirement of the Ministry of Health when starting a new cancer treatment. Expedited screening for cancer patients is key to safer patient care planning. The Medical Directive will permit Registered Nurses and Registered Practical Nurses to perform Nasopharyngeal, mid-turbinate and throat swab collection for COVID-19. The MAC approved the Medical Directive presented.
- COVID-19 Rapid Testing: The new rapid COVID-19 testing at Sunnybrook will have a 3-hour turnaround time for results. Due to the limited number of testing kits available, it has been decided to begin with trauma and urgent cases that need to go to the operating time within 24 hours.
- Report of Chief Medical Executive: The Committee was referred to the document issued by the Toronto Region COVID-19 Hospital Operations Table on workplace accommodation for physicians.
- Status of Five-Year Reviews and Search Committees: The MAC was advised that it has been decided to pause the search for the new Chief of Department of Anesthesia.
- Honours and Awards: The MAC Chair announced the following awards:
 - Dr. Natalie Coburn, Dept. of Surgery, is the winner of 2020 Lister Prize, U. of T. Dept. of Surgery.
 - Dr. Mark Sinyor, Dept. of Psychiatry, has been selected as a 2020 recipient of a Dean's Alumni Award from the U. of T. Faculty of Medicine.

At its July meeting the MAC reviewed the following:

- Critical Incident Reporting: There were two new critical incidents reported.
- Credentials Committee: The Credentials List of July 8, 2020 was approved by the MAC for submission to the Board. The MAC also approved that Dr. Philip Hebert be granted Honorary Staff membership based on his substantive contributions to Sunnybrook.
- 2020-21 List of Reappointments: The MAC approved the 2020-21 List of Reappointments for submission to the Hospital Board.
- Medical Directive COVID-19 Testing: The MAC approved the Medical Directive for COVID-19 Testing for Veterans Centre.
- Medical Directive: The MAC approved the revised Medical Directive for Physician Assistants in Emergency Department.
- Allergy Documentation and Communication Policy: The MAC endorsed the Allergy Documentation and Communication Policy. The IQC will be the approving body for this policy.
- COVID-19 Update: Department Chiefs and Program Chiefs provided an update on the resumption of clinical operations and reported a general increase in clinical activities that includes in-person and virtual care.
- Honours and Awards: The MAC Chair announced the following Honours and Awards:
 - Dr. Harindra Wijeyesundara has been selected as the recipient of the 2020 William Goldie Prize in Research.
 - Dr. Michelle Hladunewich and Dr. Liesly Lee were inducted into the Academy of Master Clinicians.
 - Dr. Lee was the recipient of the Michael Gordon Award for Humanism in Medicine.

At its September meeting the MAC reviewed the following:

- Critical Incident Reporting: There were no new critical incidents reported.
- Credentials Committee: The MAC approved the Credentials List of August 5, 2020 and September 2, 2020.
- 2020-21 List of Reappointments: The MAC approved the supplementary list of 2020-21 Reappointments for submission to the Board.
- Report of the Chief Medical Executive: The MAC was advised that the COVID Multi-disciplinary Clinic is now operational and is able to accept referrals.
- Honours and Awards: The MAC Chair announced the following Honours and Awards:
 - Dr. Jeff Golish is the recipient of the Canadian Orthopaedic Association Distinguished Service Award.
 - Dr. Susan Sutherland is the recipient of the University of Toronto, Faculty of Dentistry Inaugural Alumni of Influence Award 2020.
 - Dr. Marco Magalhaes has received the following research grants:
 - Cancer Research Society: PI Operating Grant: 2020-23 \$120,000
 - CIHR Team Grant: Impact of Cannabis Use in Indigenous Peoples' Oral Health.
 - CIHR: PI: Understanding the role of TNFR1 signaling in malignant transformation of oral keratinocytes.

4.2.1 CREDENTIALS – June, July, August & September 2020

A copy of the appointment lists was pre-circulated and appended to the agenda portfolio.

On behalf of the Medical Advisory Committee, Dr. Zaltz requested a motion for the approval and affirmation of the appointments as recommended by the Credentials Committee.

So moved by Ms. Short and seconded by Ms. Duncan.

MOTION: Upon MOTION duly made by Mr. Beatty and SECONDED by Ms. Tory, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the appointments for June, July, August and September 2020 as recommended by the Medical Advisory Committee.

CARRIED.

5.0 COMMITTEE REPORTS

5.1 FINANCE & COMMON AUDIT COMMITTEE

The Board of Directors received and reviewed the Financial Statements for the 4 months ended July 31, 2020. A copy of the Financial Statements was pre-circulated and appended to the agenda portfolio.

Mr. Flynn invited Committee Chairs to present any reports if they wished. No further reports were noted.

6.0 INFORMATION ITEMS

The following was presented to the Board of Directors for information. Documents were pre-circulated and appended to the agenda portfolio for information.

- 6.1 Sunnybrook Fall Magazine "COVID-19"
- 6.2 Report on Education 2020
- 6.3 Article from Canadian Healthcare Technology re. MyChart.
- 6.4 Speaker Session October 14th on Maintaining Wellness when Dealing with Stress & Anxiety.

7.0 NEXT MEETING

The next meeting of the Board of Directors of Sunnybrook Health Sciences Centre is scheduled to take place on Wednesday, October 21, 2020 at 8:00 a.m.

8.0 TERMINATION OF MEETING

There being no further business, the Chair called for a motion to terminate the open session of the Sunnybrook Board of Directors at 8:45 a.m. So moved by Ms. Annett and seconded by Mr. Mehta..

MEETING TERMINATED.



Thomas E. Flynn, Chair



Trudy Hueper, Secretary