

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS OF SUNNYBROOK HEALTH SCIENCES CENTRE (SHSC) HELD ON WEDNESDAY, FEBRUARY 7, 2018 AT 8:00 A.M. IN THE ELIZABETH TORY BOARD ROOM, M6-120, SUNNYBROOK CAMPUS.

Chair: Mr. Blake Goldring

Directors:

Mr. S. Beatty (phone)
Mr. R. Davloor
Mr. T. Flynn
Sr. Anne Norman
Dr. S. Symons
Ms. M. Tory

Dr. J. Bodley
Mr. S. Diamond
Ms. H. Hayward
Ms. H. Short
Ms. R. Taggar
Dr. T. Young (phone)

Dr. J. Charles
Ms. D. Duncan
Mr. D. Lang
Dr. A. Smith
Mr. S. Tile

Regrets: Ms. L. Mantia

By Invitation: (in addition to members of the public)

Dr. D. Cass
Ms. T. Hueper
Mr. M. Moffat
Ms. A. Welch

Dr. J. Dellandrea
Dr. M. Julius
Ms. M. Reddick
Mr. M. Young

Dr. C. DuHamel
Mr. S. Marafioti
Ms. C. Rosebrugh

1.0 CALL TO ORDER – OPEN SESSION

Mr. Goldring, Chair, noting a quorum present, called the meeting of the Sunnybrook Board of Directors to order at 8:00 a.m.

1.1 APPROVAL OF AGENDA

The Chair requested approval of the agenda as pre-circulated. So moved by Ms. Tory and seconded by Mr. Davloor.

The Agenda was approved as circulated.

1.2 APPROVAL OF MINUTES

Minutes of Meeting of SHSC Board – December 6, 2017

Mr. Goldring requested approval of the minutes of the meeting of the Sunnybrook Board of Directors held on Wednesday, December 6, 2017. A copy of the minutes was pre-circulated and appended to the agenda portfolio.

MOTION: Upon MOTION duly made by Mr. Flynn and SECONDED by Mr. Lang, IT WAS RESOLVED THAT the Minutes of the meeting of the Board of Directors of Sunnybrook Health Sciences Centre held on Wednesday, December 6, 2017 be hereby approved as pre-circulated.

CARRIED.

2.0 REPORT OF THE CHAIR

The Chair's report will be presented during the in-camera session.

3.0 REPORT OF THE CEO

3.1 FEBRUARY REPORT

A copy of the February CEO Report was pre-circulated and appended to the agenda portfolio for information.

Dr. Smith noted the passing of Drs. Naqvi and Barkin. Dr. Naqvi has a lecture named after him as part of the annual Schulich CME lecture series and a plaque will be unveiled in his honour by Cath Lab #1.

Dr. Martin Barkin's funeral was a poignant service of a life well lived. Dr. Barkin played a large role within the Sunnybrook family, as a physician, President & CEO, Deputy Minister of Health followed by Chair of the Sunnybrook Board of Directors.

Dr. Smith also commented on a 'good news' patient story. The patient, an artist, received HIFU for Essential Tremor treatment at Sunnybrook. Her condition had made it impossible for her to draw & sketch. She was not only relieved of the tremor, but her treatment was so successful that she can now draw/sketch again. At a follow-up visit, she presented a sketch to her physician, a picture of her doctor. Dr. Smith noted that this technology was developed and trialed at Sunnybrook and is consistent with Sunnybrook's commitment to invent the future of healthcare.

Dr. Smith, noting Sunnybrook Research Institute's success rate in the latest round of the CIHR competition, commented that behind the stories is years of focused research. One of the most challenging marks of research achievement is to have your work acknowledged by the Canadian Institutes of Health Research (CIHR). Achieving CIHR funding is a singular achievement in the life of researchers, doctors and PhD's. Dr. Smith reported that this latest round was particularly competitive and Sunnybrook excelled. The national funding agency approved 15 projects led by SRI researchers, for a total investment of \$11.8 million. At 26%, SRI's success rate was well above the national average success rate.

3.2 CEO SUPPLEMENTARY REPORT

A copy of the CEO Supplementary Report for February was pre-circulated and appended to the agenda portfolio for information. This document highlights grants, awards, and honours received as well as presentations and publications.

The Chair thanked Dr. Smith for his report and opened the floor for questions/discussion on the pre-circulated material.

BOARD BUSINESS

4.0 EDUCATIONAL PRESENTATION

SUNNYBROOK STROKE/ENDOVASCULAR THERAPY (EVT) PROGRAM

Dr. Smith commented that, as the Board is aware, the 2018-21 Strategic Plan is focusing on four strategic directions. The February educational presentation focuses on Personalized and Precise Therapy and Integrated Care.

Dr. Smith introduced this morning's guest speakers, Dr. Rick Swartz; Dr. Leo Da Costa and Dr. Larry Robinson. A copy of their slide deck was pre-circulated and appended to the agenda portfolio.

Dr. Swartz reported that, in Canada, someone has a stroke every 9 minutes and it is the #1 cause for adult neurological disability and the 4th leading cause of death worldwide. Dr. Swartz commented that, with approximately 62,000 new strokes/year and over 450,000 Canadians living with the effects of a stroke, Sunnybrook's mission is to improve these numbers.

Dr. Swartz, in presenting an overview of endovascular therapy, explained that EVT is an image guided procedure for large clot removal using a catheter and is performed by specialists with neurointerventional expertise. Comparing the outcomes of medical treatment with no endovascular treatment to endovascular treatment with medical treatment, Dr. Swartz commented that the latter presented a 53% positive outcome versus a 29% positive outcome when EVT treatment was not used.

Dr. Da Costa presented an overview and treatment of a patient who experienced a sudden onset of right side weakness that led to a severe stroke. Dr. Da Costa commented that, following initial treatment, a patient then also requires specialized post-operative care in either ICU, or Stroke Unit followed by rehabilitation to ensure a good long-term outcome.

Dr. Robinson commented that it's not enough just to take out the clot. Rehabilitation is key to stroke care. The goal is to give people their lives back after a stroke. St. John's Rehab has made significant progress in in-patient stroke care. He commented that in-patient stroke rehab severity has increased from FY11-12 to FY16-17, however LOS has decreased.

The program's vision is to "Enhance stroke patient experience by creating a seamless person-centered approach that maximizes flow and optimizes recovery under one team of care".

In closing, Dr. Swartz commented that stroke is a "timed team effort" and must be assessed quickly by high-performance teams across the continuum to ensure that the right person is at the right place at the right time. Sunnybrook's stroke inter-professional and high performing teams are working across the continuum to provide:

- Personalized and Precise Treatments
- Innovative and Integrated Care
- Quality and Create a Better Care Experience

The Chair thanked Drs. Swartz, Da Costa and Robinson for their presentation and opened the floor for questions.

5.0 DECISION & INFORMATION ITEMS:

5.1 MEDICAL ADVISORY COMMITTEE SEPTEMBER REPORT

Dr. Charles presented the report on behalf of the Medical Advisory Committee. The Committee met on November 14, 2017 and on December 12, 2017. A copy of the Summary Reports was pre-circulated and appended to the agenda portfolio for information.

At its meeting on November 14th, 2017 the MAC received the following reports and updates:

- Smart Pump Alert Override Policy: The MAC approved the Smart Pump Alert Override Policy for the safe administration of medications and fluids to patients.
- Quality Reviews: The MAC policy requires that all Departments/Divisions hold quality reviews on a regular basis with annual reporting to the MAC. The MAC reviewed the reports from the Division of Urology, Vascular Surgery and Plastic Surgery as well as from the Department of Dentistry. It was noted that the Department of Surgery has developed mortality and unplanned return to operating room (ROR) review forms that all divisions use to bring consistency in the selection of cases and how the reviews are done.
- Medical Directives: The MAC approved revisions to a number of Medical Directives and also approved the following three new Medical Directives:
 - Initiation of Blood Work & Clinical Investigations Medical Directive
 - HIV Medical Directive
 - Neuro-oncology Medical Directive

- Relationship Attestation and Disclosure Policy: The MAC reviewed the proposed Relationship and Attestation and Disclosure Policy. Members expressed general support for the policy and the direction taken.
- Minibag Shortage: The MAC approved a motion for the use of IV push drug administration via syringe instead of via minibag, using the Health Canada guidelines for drugs that can be given by IV push.

At its meeting on December 12th, 2017 the MAC received the following reports and updates:

- Credentials Committee: The MAC approved the Credentials Listing of December 7, 2017.
- Privacy Training: the MAC approved use of the privacy training module developed by the Toronto Academic Health Sciences Network (TAHSN).
- Mask Fit Testing and TB Skin Test: Ontario legislation requires that health care workers complete the TB skin test annually and the Mask Fit testing every 2 years. The MAC approved that, in the interest of patient safety, proof of completion will be required for reappointment effective 2018/19 reappointment cycle. Currently, new staff is required to comply with the testing within 60 days of their appointment.
- Honorary Staff Policy and Scientific & Affiliate Staff Policy: The MAC approved the Honorary Staff Policy and the Scientific and Affiliate Policy.
- Quality Reviews: The MAC reviewed the Quality report for the Department of Emergency Services.
- Medical Directives: The MAC approved revisions to the following Medical Directives:
 - Cardiac Surgery
 - Dec clotting a permanent hemodialysis central venous catheter (CVC) using Alteplase.

5.1.1 Credentials - December 2017

A copy of the December 2017 appointment list was pre-circulated and appended to the agenda portfolio.

On behalf of the Medical Advisory Committee, Dr. Charles requested a motion for the approval and affirmation of the appointments as recommended by the Credentials Committee at their meeting held on December 7, 2017.

So moved by Sister Anne Norman and seconded by Ms. Hayward.

The Chair opened the floor for discussion, following which he called the question on the motion to accept and approve the following appointments as brought forward by the Medical Advisory Committee.

ACTIVE/ACTIVE PROVISIONAL STAFF APPLICATIONS:

MEDICAL IMAGING	
Dr. Lan Qian Guo	Active Staff – Provisional Division: Cardiothoracic Without admitting privileges Effective: November 1, 2017 Preamble: Dr. Guo will replace Dr. Pat Dunlop, who left in July 2017. Dr. Guo will provide full coverage of all aspects of Cardiothoracic Division. Dr. Guo has an academic appointment as Lecturer with the role profile of Clinician-teacher. He holds RCPSC certification in Diagnostic Radiology. He holds an independent practice license with the CPSO.

PSYCHIATRY	
Dr. Peter Giacobbe	<p>Active Staff - Provisional With admitting privileges Effective: November 1, 2017</p> <p>Preamble: Dr. Giacobbe will have 40-50% time protected for research. He will lead the psychiatry component of the focus on image-guided neuromodulation therapies. Remainder of his time will be devoted to outpatient care for mood and anxiety disorders with the majority of these patients participating in established treatment protocols for neuromodulation, often as part of research studies. Dr. Giacobbe has an academic appointment as Assistant Professor with the role profile of Clinician-investigator. Dr. Giacobbe holds RCPSC certification in psychiatry. He holds an independent practice license with the CPSO.</p>

OTHER APPLICATIONS

CRITICAL CARE MEDICINE	
Dr. David Katz	<p>Clinical Associate – Covering With admitting privileges Effective: January 1, 2018 to December 31, 2018</p> <p>Preamble: Dr. Neil Adhikari will be going on a sabbatical for 6 months, effective January 1, 2018. Dr. Katz will provide coverage during Dr. Adhikari's absence. Dr. Katz holds RCPSC certification in internal medicine and critical care medicine. He holds an independent practice license with the CPSO.</p>
Dr. Anna Geagea	<p>Clinical Associate – Covering With admitting privileges Effective: January 1, 2018 to December 31, 2018</p> <p>Preamble: Dr. Neil Adhikari will be going on a sabbatical for 6 months, effective January 1, 2018. Dr. Geagea will provide coverage during Dr. Adhikari's absence. Dr. Geagea holds RCPSC certification in internal medicine and critical care medicine. She holds an independent practice license with the CPSO.</p>
LABORATORY MEDICINE AND MOLECULAR DIAGNOSTICS	
Dr. Sara Hafezi-Bakhtiari	<p>Division: Anatomic Pathology Clinical Associate – Term Without admitting privileges Effective: November 1, 2017 to October 31, 2018</p> <p>Preamble: Dr. Corwyn Rowsell left in September 2014. Dr. Hafezi- Bakhtiari will provide coverage for GI services until the full time position can be filled. Dr. Hafezi-Bakhtiari holds RCPSC certification in anatomic pathology. She holds an independent practice license with the CPSO.</p>

MEDICINE	
Dr. Francis Patafio	<p>Clinical Associate – Covering Division: Medical Oncology and Hematology With admitting privileges Effective: November 27, 2017 to June 30, 2018</p> <p>Preamble: Dr. Simron Singh will be taking a paternity leave. Dr. Patafio will provide coverage during this time and will cover Dr. Singh's busy clinical practice. He will also provide coverage for other oncologists practice during absences and will provide in-patient on call coverage as per schedule. Dr. Patafio holds RCPSC certification in internal medicine. He holds an independent practice license with the CPSO.</p>
Dr. Kristy Wasson	<p>Clinical Associate – Covering Division: Medical Oncology and Hematology With admitting privileges Effective: February 6, 2018 to June 30, 2018</p> <p>Preamble: Dr. Sunil Khanna left in September 2016. Dr. Wasson will provide coverage for lung and gastrointestinal cancers previously covered by Dr. Khanna. She will also be providing coverage for the gastrointestinal cancer practices of Dr. Craig Earle and Dr. Scott Berry as they undertake new leadership roles with CPAC and the University. Dr. Wasson holds RCPSC certification in internal medicine and medical oncology. She holds an independent practice license with the CPSO.</p>
Dr. Shannon Goddard	<p>Clinical Associate – Term Division: Medical Oncology / Hematology With admitting privileges Effective: November 6, 2017 to June 30, 2018</p> <p>Preamble: Dr. Goddard will replace Dr. S. Malik, who left in November 2017. Dr. Goddard has been a Clinical Associate at Sunnybrook in Critical Care Medicine since July 2012 and is known to staff. Dr. Goddard will contribute to CMH expansion and will be involved in the planning and execution of Phase 1 of this project. Dr. Goddard has RCPSC certification in internal medicine and critical care medicine. She holds an independent practice license with the CPSO.</p>
Dr. Houman Khosravani	<p>Clinical Associate – Term Division: Neurology With admitting privileges Effective: November 6, 2017 to June 30, 2018</p> <p>Preamble: Dr. Boyle left in Summer 2017. Dr. Khosravani will be providing coverage until the full time position can be filled. He will be seeing patients in the acute stroke service to optimize door to needle times for TPA and endovascular therapy. As a trained critical care physician he will be able to facilitate transfer to and from critical care quickly. Dr. Khosravani holds RCPSC certification in internal medicine. He holds an independent practice license with the CPSO.</p>

SURGERY	
Dr. Charles de Mestral	<p>Courtesy Staff Division: Vascular Surgery Without admitting privileges Effective: December 1, 2017</p> <p>Preamble: In June 2015, the U. of T. Chair of Vascular Surgery and the Surgeon in Chiefs at UHN, St. Michael's and Sunnybrook agreed cross credentialing of vascular surgeons. This would allow bringing expertise to Sunnybrook when required and for our vascular surgeons to bring their expertise to the other AHSCs. This approach promotes a collegial team approach among the AHSCs. Dr. Charles de Mestral has a staff appointment at St. Michael's Hospital. Dr. de Mestral holds RCPSC certification in general surgery. He holds an independent practice license with the CPSO.</p>

TEMPORARY PRIVILEGES

With the approval of the EVP & Chief Medical Executive, the following individuals were granted temporary privileges

ANESTHESIA	
Dr. Kelly Fedoruk	<p>Without admitting privileges Effective: December 30, 2017 to March 29, 2018</p> <p>Preamble: Temporary privileges were granted to provide clinical coverage.</p>
FAMILY AND COMMUNITY MEDICINE	
Dr. Jordana Boro	<p>Division: Obstetrics With admitting privileges Effective: October 30, 2017 to January 30, 2018</p> <p>Preamble: Application for Active Staff is in process. Temporary privileges were granted to allow her to practice in the interim.</p>
LABORATORY MEDICINE AND MOLECULAR DIAGNOSTICS	
Dr. Hal Berman	<p>Division: Anatomic Pathology Without admitting privileges Effective: November 29, 2017 to February 28, 2018</p> <p>Preamble: Temporary privileges were granted for short term locum coverage in breast pathology.</p>
Dr. Anna Marie Mulligan	<p>Division: Anatomic Pathology Without admitting privileges Effective: November 29, 2017 to February 28, 2018</p> <p>Preamble: Temporary privileges were granted for short term locum coverage in breast pathology.</p>

MEDICAL IMAGING	
Dr. Lancia Guo	Division: Cardiothoracic Imaging Without admitting privileges Effective: November 1, 2017 to February 1, 2018 Preamble: Application for Active Staff is in process. In the interim, temporary privileges were granted to allow Dr. Guo to practice.
MEDICINE	
Dr. Shannon Goddard	Division: Medical Oncology and Hematology With admitting privileges Effective: November 6, 2017 to February 6, 2018 Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Goddard to practice in the interim.
Dr. Peter Broadhurst	Division: Physical Medicine and Rehabilitation Without admitting privileges Effective: November 6, 2017 to February 6, 2018 Preamble: Temporary privileges were granted for locum coverage for A2 unit at St. John's Rehab.
SURGERY	
Dr. Sayf Gazala	Division: General Surgery Without admitting privileges Effective: November 21, 2017 to February 21, 2018 Preamble: Temporary privileges were granted for short term locum coverage, thoracic call coverage and thoracic oncology clinic.
Dr. Dylan Pannell	Division: General Surgery With admitting privileges Effective: November 6, 2017 to January 31, 2018 Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Pannell to practice in the interim.
Dr. Robert Riddell	Division: General Surgery Without admitting privileges Effective: November 1, 2017 to February 1, 2018 Preamble: Dr. Riddell is a physician with the Department of National Defence. Temporary privileges were granted to allow him to obtain additional training in trauma.
Dr. Shayne Keetbaas	Division: Orthopaedic Surgery Without admitting privileges Effective: December 15, 2017 to March 15, 2018 Preamble: Application for Clinical Associate Renewal is in process. Temporary privileges were granted to allow Dr. Keetbaas to continue to practice in the interim.

MOTION: Upon MOTION duly made by Sister Anne Norman and SECONDED by Ms. Hayward, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the above noted appointments as recommended by the Medical Advisory Committee.

CARRIED.

5.1.1 Credentials - January 2018

A copy of the January 2018 appointment list was pre-circulated and appended to the agenda portfolio.

On behalf of the Medical Advisory Committee, Dr. Charles requested a motion for the approval and affirmation of the appointments as recommended by the Credentials Committee at their meeting held on January 3, 2018.

So moved by Sister Anne Norman and seconded by Ms. H. Hayward.

The Chair opened the floor for discussion, following which he called the question on the motion to accept and approve the following appointments as brought forward by the Medical Advisory Committee.

ACTIVE STAFF APPLICATIONS: None

OTHER APPLICATIONS

FAMILY AND COMMUNITY MEDICINE	
Dr. Mahshid Mohseni	Clinical Associate – Covering Division: Family Practice Without admitting privileges Effective: December 31, 2017 to December 30, 2018 Preamble: Dr. Mohseni will cover for Dr. Charles and Dr. Papneja who have reduced their clinical commitment. Dr. Mohseni’s responsibilities will include outpatient clinics, including evening urgent care clinics and on-call. Dr. Mohseni holds CFPC certification in Family Medicine. She holds an independent practice license with the CPSO.
Dr. Susan Coish	Clinical Associate – Covering Division: Palliative Care Without admitting privileges Effective: January 1, 2018 to December 31, 2018 Preamble: <u>This is a replacement position for Dr. Jeff Myers.</u> Dr. Coish’s clinical practice will include providing palliative care consultations in the acute care and ambulatory cancer settings. The Palliative Care Consult Team provides comprehensive consultations on over 1300 new patients each year. Dr. Coish holds an independent practice license with the CPSO.
Dr. Amy Nolen <i>(Clinical Associate since October 2016)</i>	Clinical Associate – Term Division: Palliative Care Without admitting privileges Effective: December 30, 2017 to December 29, 2018 Preamble: Dr. Nolen’s clinical responsibilities include providing palliative care consultations in the acute care and ambulatory oncology settings. Dr. Nolen holds CFPC certification in Family Medicine. She holds an independent practice license with the CPSO.

MEDICINE	
Dr. Peter Broadhurst	<p>Clinical Associate – Covering Division: Physical Medicine and Rehabilitation with admitting privileges Effective: January 1, 2018 to June 30, 2018</p> <p>Preamble: This is a replacement position for <u>Dr. Ed Hanada</u>. Dr. Broadhurst will function as a Consultant at SJR and will see about 30-35 inpatients, primarily on A2 at SJR. The hospitalist will serve as the MRP. Dr. Broadhurst holds RCPSC certification in Physical Medicine and Rehabilitation. He holds an independent practice license with the CPSO.</p>
PSYCHIATRY	
Dr. Geraldine Gail Robinson	<p>Clinical Associate – Term With admitting privileges Effective: January 8, 2018 to January 7, 2019</p> <p>Preamble: This is a replacement position for <u>Dr. C. Brown</u>. Dr. Robinson is a leader in Women’s Health and is a Professor at the University of Toronto. At Sunnybrook, she will provide clinical care within the Women’s Mood & Anxiety Clinic: Reproductive Transitions, including urgent and non-urgent consultations to the Women & Babies Program, including to families in the NICU. Dr. Robinson holds RCPSC certification in Psychiatry. She holds an independent practice license with the CPSO.</p>
SURGERY	
Dr. Dylan Pannell	<p>Clinical Associate – Term Division: General Surgery With admitting privileges Effective: January 1, 2018 to December 31, 2018</p> <p>Preamble: Dr. Pannell is in the Canadian Armed Forces. At Sunnybrook, he will contribute to trauma surgery and acute care surgery call, when needed. Dr. Pannell will be actively involved in trauma education and research. Dr. Pannell holds RCPSC certification in General Surgery. He holds an independent practice license with the CPSO.</p>

CHANGE IN STATUS

MEDICAL IMAGING	
Dr. Masoom Haider	<p>Effective: January 1, 2018</p> <p>From: Active Staff, Dept. of Medical Imaging To: Consulting Staff, Dept. of Medical Imaging</p>

MEDICINE	
Dr. Andrew Simor	<p>Effective: January 1, 2018</p> <p>From: Active Staff, Dept. of Laboratory Medicine and Molecular Diagnostics, Division of Microbiology with cross appointment to Dept of Medicine, Division of Infectious Diseases</p> <p>To: Consulting Staff, Dept. of Medicine, Division of Infectious Diseases</p> <p>With cross appointment to Dept. of Laboratory Medicine and Molecular Diagnostics, Division of Microbiology</p>

TEMPORARY PRIVILEGES

With the approval of the EVP & Chief Medical Executive, the following individuals were granted temporary privileges

EMERGENCY SERVICES	
Dr. Monica Ott	<p>Without admitting privileges</p> <p>Effective: January 8, 2018 to March 31, 2018</p> <p>Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Ott to practice in the interim.</p>
FAMILY AND COMMUNITY MEDICINE	
Dr. Amy Nolen	<p>Division: Palliative Care</p> <p>Without admitting privileges</p> <p>Effective: December 29, 2017 to January 5, 2018</p> <p>Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Nolen to practice in the interim.</p>
LABORATORY MEDICINE AND MOLECULAR DIAGNOSTICS	
Dr. Jonathan Lai	<p>Division: Anatomic Pathology</p> <p>Without admitting privileges</p> <p>Effective: December 8, 2017 to December 31, 2017</p> <p>Preamble: Temporary privileges were granted for short term locum coverage in dermato pathology.</p>
Dr. Kevin Katz	<p>Division: Microbiology</p> <p>Without admitting privileges</p> <p>Effective: January 1, 2018 to March 31, 2018</p> <p>Preamble: Application for Active Staff-Secondary is in process. Temporary privileges were granted to enable Dr. Katz to provide coverage in the interim.</p>
MEDICAL IMAGING	
Dr. Diana Soochan	<p>Division: Cardiothoracic Imaging</p> <p>Without admitting privileges</p> <p>Effective: December 31, 2017 to March 31, 2018</p> <p>Preamble: Application for Active Staff is in process. Temporary privileges were granted to allow Dr. Soochan to provide service in the interim.</p>

MOTION: Upon MOTION duly made by Sister Anne Norman and SECONDED by Ms. Hayward, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the above noted appointments as recommended by the Medical Advisory Committee.

CARRIED.

CONSENT AGENDA

6.0 REPORT OF COMMITTEES

6.1 BUSINESS & HUMAN RESOURCES COMMITTEE

The Business & Human Resources Committee met on December 4th, 2017 and a copy of the Summary Report was pre-circulated and appended to the agenda portfolio for information.

6.1.1 Financial Report

The Board received and reviewed the Financial Report for the 9 months ending December 31, 2017. A copy of the financial statements was pre-circulated and appended to the agenda portfolio for information.

6.8 QUALITY COMMITTEE

The Quality Committee met on January 8, 2018 and a copy of the Summary Report was pre-circulated and appended to the agenda portfolio for information. The Committee Chair, Mr. Tom Flynn, congratulated Management on the recent Accreditation Canada results.

At its meeting on January 8th, the Committee received and reviewed the following:

- **Medical Assistance in Dying Update:** The Ethics Alliance & Policy Advisor presented an update noting that MAID has been legally available to Sunnybrook patients since June 2016. The majority of the underlying conditions leading to MAID are cancer, neurodegenerative, and circulatory/respiratory issues.
- **Summary of Accreditation Results:** The Committee was briefed by Sunnybrook's Accreditation Specialist on the Accreditation results. 3,139 criteria were assessed. Sunnybrook received the highest level of achievement from Accreditation Canada and has been awarded exemplary standing.
- **Quality Strategic Plan: Progress Report:** The Committee received an update on the progress in achieving the Quality Strategic Plan Goals and Objectives.

6.9 VETERANS ADVISORY COMMITTEE

The Veterans Advisory Committee of the Board met on January 16, 2018 and a copy of the Summary Report was pre-circulated and appended to the agenda portfolio for information.

The Committee received updates and reviewed the following:

- **Planning for the Future of the Veterans Centre:** Veterans Affairs Canada has asked if Sunnybrook is willing to increase the number of new eligibility veterans beds to 50. Sunnybrook has agreed, and the Memorandum of Understanding has been signed.
- **Veterans Chapel Transportation:** Sunday church service attendance in the Veterans Centre has declined slightly. An audit is underway to determine if there are issues with the transportation of Veterans to the Chapel. A working group will meet to review the results and report back to the Committee.

- Veterans Council Issues: The new president of the Veterans Council was welcomed to the Committee. The next Veterans Council meeting will focus on improving food services in the Veterans Centre.
- Veterans Centre Update:
 - Occupancy for Long-Term Care beds is at 92% and several new applications have been submitted for review.
 - The Veterans Centre enjoyed John McDermott's annual Sunnybrook performance in Warrior's Hall.
 - The John McDermott Foundation has donated over \$2 million to renovate the Palliative Care Units in K-Wing.

7.0 INFORMATION ITEMS

The following information items were received and appended to the Agenda portfolio.

- 7.1 Media Reports:
 - 7.1.1 CBC News-December 2017 on Hospital Overcrowding
 - 7.1.2 Opinion – Globe & Mail Special Report
- 7.2 Media Clippings
- 7.3 Communications & Stakeholder Relations Report
- 7.4 CIHR Announcement
- 7.5 Speaker Series – February 21, 2018 on Heart Health

8.0 NEXT MEETING

The next meeting of the Board of Directors of Sunnybrook Health Sciences Centre is scheduled to take place on Wednesday, March 7, 2018 at 8:00 a.m. in the Elizabeth Tory Board Room, M6-120.

9.0 TERMINATION OF MEETING

There being no further business, the Chair called for a motion to terminate the open session of the Sunnybrook Board of Directors at 9:00 a.m. So moved by Mr. Lang and seconded by Ms. Tory.

MEETING TERMINATED.



Blake Goldring, Chair



Trudy Hueper, Secretary