

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS OF SUNNYBROOK HEALTH SCIENCES CENTRE (SHSC) HELD ON MONDAY, JUNE 11, 2018 AT 3:00 P.M. IN THE ACADEMY OF MEDICINE ROOM, VAUGHAN ESTATE.

Chair: Mr. Blake Goldring

Directors:

Mr. S. Beatty
Mr. S. Diamond
Ms. H. Hayward
Sr. Anne Norman
Dr. S. Symons
Ms. M. Tory

Dr. J. Bodley
Ms. D. Duncan
Mr. D. Lang
Ms. H. Short
Ms. R. Taggar
Dr. T. Young

Mr. R. Davloor
Mr. T. Flynn
Ms. L. Mantia
Dr. A. Smith
Mr. S. Tile

Regrets:

Dr. J. Charles

By Invitation: (in addition to members of the public)

Dr. D. Cass
Ms. T. Hueper
Mr. M. Moffat
Ms. A. Welch

Dr. J. Dellandrea
Dr. M. Julius
Ms. M. Reddick
Mr. M. Young

Dr. C. DuHamel
Mr. S. Marafioti
Ms. C. Rosebrugh
Dr. A. Zaretsky

1.0 CALL TO ORDER – OPEN SESSION

Mr. Goldring, Chair, noting a quorum present, called the meeting of the Sunnybrook Board of Directors to order at 3:00 p.m.

1.1 APPROVAL OF AGENDA

The Chair requested approval of the agenda as pre-circulated. So moved by Mr. Flynn and seconded by Ms. Tory.

The Agenda was approved as circulated.

1.2 APPROVAL OF MINUTES

Minutes of Meeting of SHSC Board – May 16, 2018

Mr. Goldring requested approval of the minutes of the meeting of the Sunnybrook Board of Directors held on Wednesday, May 16, 2018. A copy of the minutes was pre-circulated and appended to the agenda portfolio.

MOTION: Upon MOTION duly made by Mr. Tile and SECONDED by Ms. Duncan, IT WAS RESOLVED THAT the Minutes of the meeting of the Board of Directors of Sunnybrook Health Sciences Centre held on Wednesday, May 16, 2018 be hereby approved as pre-circulated.

CARRIED.

2.0 REPORT OF THE CHAIR

The Chair presented the following:

- Dr. Sean Symons is stepping down as of the June Board meeting having recently been appointed Chief of Medical Imaging. He extended the Board's thanks and appreciation for his work as Vice President of the MDMSA and congratulated Dr. Symons on his new appointment with best wishes.
- The June Board meeting also marks the last Board meeting for Malcolm Moffat and Marilyn Reddick as they look forward to their retirement. Best wishes to both on behalf of the Board. Retirement celebrations have been scheduled at all 3 campuses. Mr. Goldring is also hosting a luncheon at the Granite Club for Board members and Senior Leadership Team.
- Mr. Goldring recommended that the In-Camera "Board Only" session be moved to the end of the Organizational Meeting. All concurred with this recommendation.
- Schedule of Board meetings – 2018-2019: The Board meeting schedule for 2018-2019 was pre-circulated and appended to the agenda portfolio. Please note dates in calendars.

3.0 REPORT OF THE CEO

3.1 JUNE REPORT

A copy of the June CEO Report was pre-circulated and appended to the agenda portfolio for information.

Dr. Smith presented the following:

- Thank you to the Board Chair for hosting a luncheon at the Granite Club in honour of Marilyn Reddick and Malcolm Moffat. Following the luncheon, there will also be a retirement celebration at the Bayview Campus. All are welcome to attend. Both Marilyn & Malcolm are two superstars who have contributed a great deal to Sunnybrook.
- Facial Reconstruction: Dr. Smith, referencing the Sunnybrook Spring Magazine, highlighted the artistry and surgery behind facial reconstruction. Referencing a patient story highlighted in the Sunnybrook Magazine, Dr. Smith commented on Sunnybrook's Craniofacial Prosthetics Unit (CPU). A patient who suffered horrific injuries to her face and lost her left eye was fitted with a magnetic prosthetic eye. For the patient involved, this is life-changing surgery. Dr. Smith also commented on the newest addition to the CPU team - a 3-D printer. The CPU team, with the help of the 3-D printer, can create prosthetics for people who do not have an eye, ear or nose due to illness, injury or birth defect. The new printer takes away the four or five hours it would take to sculpt an ear in wax. Dr. Smith commented that this saves time and eventually the CPU team will be able to reach more patients. Sunnybrook's 3-D printer is changing lives.
- 70th Anniversary: Sunnybrook will celebrate its 70th Anniversary on Tuesday, June 12, 2018. A number of festivities have been planned. All are welcome to attend.
- Dr. Smith reported that he was proud to note that Sunnybrook has been named as one of Canada's Greenest Employers for the 10th year in a row.

The Chair thanked Dr. Smith for his report and opened the floor for questions/discussion on the pre-circulated material.

4.0 EDUCATIONAL PRESENTATION

LEADING THE WAY IN COLORECTAL CANCER CARE – the many faces of surgical innovation:

Dr. Smith introduced Dr. Shady Ashamalla, Chief of General Surgery at Sunnybrook. Dr. Smith commented that Dr. Ashamalla is fond of pointing out that Personalized and Precise Treatments (PPT) or minimally invasive care is a "philosophy of care". It is crucial to constantly look at the design of

effective treatments which have less impact on the patient's body and hence, less impact on the life of patients and their families as well. It is also a more efficient and less costly care.

Dr. Ashamalla presented an overview of the history of laparoscopy noting that originally surgery included large incisions as well as long hospital stays.

Referencing an article published in the 2004 New England Journal of Medicine, Dr. Ashamalla presented an overview/comparison of laparoscopically assisted and open colectomy for colon cancer. He commented that, for appropriately selected patients and done by experienced surgeons, the laparoscopic approach to colon cancer is optimal. He also commented that increased access to laparoscopic colon cancer surgery should be promoted through enhanced training opportunities for surgeons and healthcare teams.

Dr. Ashamalla, in presenting a patient story, commented that in 2010 the average length of stay in hospital after colon cancer surgery was 8 days and return to work was 27 days. In 2017, the average length of stay was 2 days and return to work was 14 days. In highlighting the patient story, Dr. Ashamalla stated that the patient had surgery on Friday and on Monday went for a 5 Km walk. The patient had his colorectal cancer surgery without the need for an incision.

Dr. Ashamalla stated that:

- Minimally invasive surgery is not just a technique, it's a philosophy of care;
- Innovation is only as powerful as the research to validate it and the education to disseminate it;
- Surgical Innovation can not stand in isolation as a technique, it must be a process.

In 2016, Dr. Ashamalla organized the first Canadian conference on transanal total mesorectal excision (TaTME) in Toronto. That initial gathering led to the formation of the Canadian TaTME Proctorship Network. The network, in partnership with the University of Toronto, has been offering a one-day proctorship course that teaches rectal cancer surgeons each step of the procedure and allows them to technically practice it.

The Chair thanked Dr. Ashamalla for his most interesting presentation and opened the floor for questions.

5.0 BOARD BUSINESS

5.1 BALANCED SCORECARD:

A copy of Sunnybrook's Strategic Balanced Scorecard for June 2018 was pre-circulated and appended to the agenda portfolio for information. The Balanced Scorecard provides the Board and the General public with a look at how Sunnybrook is doing.

5.1.1 Business & Human Resources

The Business & Human Resources Committee met on May 7th, 2018 to review the Strategic Balanced Scorecard. A copy of the Summary Report was pre-circulated and appended to the agenda portfolio for information.

It was noted that this would be the last report given the upcoming launch of the new strategic plan. Overall, the results were good with 82% of the indicators achieving equal or better than target.

5.1.2 Common Education and Research Committee

The Common Education & Research Committee met on May 2nd, 2018 to review the Balanced Scorecard. A copy of the Summary Report was pre-circulated and appended to the agenda portfolio for information.

The Committee reviewed indicators under Goals 5 & 6. Highlighting the SRI indicators, it was noted that all indicators under Objective 2.5.1 'To create new knowledge that advances our Strategic Priority areas' were green. Reviewing indicators under Objective 2.5.2, "To test and translate new knowledge into improved treatment approaches and apply in the clinical domain", it was noted that all but 2 indicators were in the green.

The Committee also reviewed the Education indicators and associated narratives and noted that all indicators under Objective 2.6.1 and 2.6.2 were running towards green and meeting target.

5.1.3 Quality Committee

The Quality Committee met on May 7th to review the Balanced Scorecard. The Committee received an update on the Hospital Service Accountability Agreement (HSAA) Quality Indicators. Performance indicators for 2017/18 were also discussed. Reviewing the Strategic Balanced Scorecard, no concerns were expressed.

CONSENT AGENDA

6.0 REPORT OF COMMITTEES

6.9 VETERANS ADVISORY COMMITTEE

The Veterans Advisory Committee met on May 15, 2018 and a copy of the Summary Report was pre-circulated and appended to the agenda portfolio.

At its meeting on May 15th the Committee received and reviewed the following:

- Infection Prevention & Control Update: The Committee received an update on the current situation on one of the units.
- Update on Planning for the Future of the Veterans Centre: Occupancy of the Veterans Centre remains high at 93% and all of the beds allowed for veterans admitted under the Preferred Veterans criteria are full. The Family Advisory Council has received updates on the plans for a Geriatric Ambulatory Care Centre.
- Geriatric Ambulatory Care Centre: The most recent plans for the Geriatric Ambulatory Care Centre, including floor plans, were presented to the Committee. Staff and volunteers in long term care have been notified of the upcoming relocation due to construction.
- Veterans Chapel Update: Attendance has improved and is consistent since improvements made to transportation of the veterans.
- Veterans Council Issues: The Council recently met with the food services provider to review food items and menus. The feedback from the Veterans on the new food offerings were very positive.

7.0 INFORMATION ITEMS

The following information items were received and appended to the Agenda portfolio.

- 7.1 Toronto Star Article: How Ontario's next government could relieve overcrowded hospitals.
- 7.2 Globe & Mail Article: Major US study suggests more women with breast cancer can safely skip chemotherapy.

8.0 NEXT MEETING

The next meeting of the Board of Directors of Sunnybrook Health Sciences Centre is scheduled to take place on Monday, September 12, 2018 at 8:00 a.m. in the Elizabeth Tory Board Room, M6-120.


9.0 TERMINATION OF MEETING

There being no further business, the Chair called for a motion to terminate the open session of the Sunnybrook Board of Directors at 3:50 p.m. So moved by Ms. Mantia and seconded by Mr. Flynn.

MEETING TERMINATED.



Blake Goldring, Chair



Trudy Hueper, Secretary