

MINUTES OF THE HYBRID MEETING OF THE BOARD OF DIRECTORS OF SUNNYBROOK HEALTH SCIENCES CENTRE (SHSC) HELD ON MONDAY, JUNE 19, 2023, AT 3:00 P.M.

Chair: Mr. Tom Flynn

Directors:

Ms. C. Annett	Ms. P. Baghai	Mr. R. Davloor
Dr. S. Domb	Mr. C. Diamond	Ms. D. Duncan
Mr. D. Lang	Mr. C. Lynch	Ms. L. Mantia
Mr. M. Mehta	Sr. Anne Norman	Dr. G. Papia
Dr. A. Smith	Mr. K. Strain	Ms. R. Taggar
Ms. M. Tory	Ms. I. Oris Valiente	Mr. G. Weston

By Invitation:

Ms. M. Beals	Dr. D. Cass	Ms. T. Chisholm
Ms. K. Cole	Mr. D. Gerson	Dr. K. Hynynen
Ms. J. Mahboob (Secretary)	Mr. K. Patel	Ms. K. Winter
Dr. B. Wong	Mr. M. Young	Dr. A. Zaretsky

Regrets:

Mr. R. Lee	Dr. A. Nathens	Dr. T. Young
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1.0 CALL TO ORDER – OPEN SESSION

The Chair, noting a quorum present, called the hybrid meeting of the Sunnybrook Board of Directors to order at 3:00 p.m.

1.1 CHAIR’S OPENING REMARKS

The Chair provided a brief overview of the agenda and recommended members joining virtually to raise their hand when they have questions. He also informed the Board that a 10-minute break is scheduled at the end of the In-Camera Session.

1.2 LAND AND ANCESTRAL ACKNOWLEDGEMENT

Mr. Flynn began with the Land Acknowledgement by recognizing and deeply appreciating the people who were here before us and also being clearly and overtly connected about the collective commitment to make the promise and challenge of Truth and Reconciliation and anti-racism real in the communities and right here at Sunnybrook.

Dr. Smith followed with the Ancestral Acknowledgement by taking a moment to acknowledge those of the Black diaspora who were removed from their land and communities and brought to this country involuntarily, and, subjected to oppressive structures and systems causing centuries of trauma which have deeply impacted Black people and communities in Canada today.

Dr. Smith commented that as we begin our Board meeting, we invite everyone to reflect on the significance of these statements and to consider how we can ensure the sentiments expressed are more than just words, but reflect a commitment to action that will address health inequities and anti-Black and Indigenous racism.

1.3 APPROVAL OF AGENDA

The Chair requested approval of the agenda. So moved by Mr. Lang and seconded by Ms. Duncan.

The agenda was approved.

2.0 CEO REPORT

A copy of the June 2023 CEO report was appended to the agenda portfolio for information. The June CEO report provided an overview of the key activities at Sunnybrook.

2.1 PATIENT STORY

Dr. Smith read a letter from a patient named Marcella Irwin, who was brought to Sunnybrook after an accident on April 5th. Ms. Irwin expressed gratitude for her care and support at Sunnybrook and thanked the medical team and social workers who took care of her. Dr. Smith highlighted the importance of integrated care reflected in Ms. Irwin's medical care.

2.2 CEO HIGHLIGHTS

Dr. Smith encouraged board members to read the CEO Highlights magazine appended to the board package.

3.0 EDUCATION PRESENTATION

Dr. Smith informed the board that the education presentation would be on the North Toronto OHT Integrated Care Model for long-term care and introduced Dr. Brian M. Wong, Director of the Centre for Quality Improvement and Patient Safety, to the board.

3.1 NORTH TORONTO OHT INTEGRATED CARE MODEL FOR LONG-TERM CARE

Dr. Wong noted that the Ontario Health Teams (OHTs) are a new model of health care delivery that are intended to improve the coordination of care and services for patients and their families across multiple care settings.

Dr. Wong informed that to date, there are relatively few examples that we can point to where OHT implementation has achieved impact at scale in Ontario. The North Toronto OHT (NTOHT), with Sunnybrook as a central partner organization, has implemented a novel integrated care model to support long-term care (LTC) teams to provide high-quality care to LTC residents and avoid transfers to the hospital.

Dr. Wong noted three programs – LTC+, the newly formed Nurse-Led Outreach Team (NLOT), and IPAC Hub-and-Spoke, work synergistically to support providers working in LTC to improve the quality of care that LTC residents experience.

Dr. Wong highlighted the LTC Key enablers of success: 1) Co-creation of program elements by drawing on expertise from both LTC and acute care; 2) Emphasis on relationship building and engagement; 3) Continuous improvement informed by data.

Dr. Wong concluded his presentation, and the chair opened the floor for comments and questions.

4.0 CONSENT AGENDA

The Chair noted three items under the Consent Agenda that required Board approval.

4.1 MINUTES OF MEETINGS HELD ON MAY 17, 2023

The Chair requested approval of the Minutes of May 17, 2023. A copy of the minutes was pre-circulated and appended to the agenda portfolio.

MOTION: Upon MOTION duly made by Mr. Strain and SECONDED by Ms. Tory, IT WAS RESOLVED THAT the Minutes of the meeting of the Board of Directors of Sunnybrook Health Sciences Centre held on Wednesday, May 17, 2023, be hereby approved as pre-circulated.

CARRIED.

4.2 MEDICAL ADVISORY COMMITTEE (MAC) REPORT

The MAC met on June 2023. A copy of the report was pre-circulated and appended to the agenda portfolio for information.

The MAC reviewed the following at its June 2023 meeting:

- **Critical Incident Reporting:** There was one critical incident reported.
- **Credentials Committee**
- **Medical Directive: Insulin Titration for Adults**
- **Policy: Immediate post-operative documentation**
- **Policy: Intraoperative Consultation**
- **CPSO QI Partnership**
- **Status of Five-Year Reviews and Searches**
- **Honour and Awards**
- **Report of the CME**

The Chair opened the floor for questions and comments.

4.2.1 Credentials List – June

A copy of the appointment lists for June 2023 was pre-circulated and appended to the agenda portfolio. The Medical Advisory Committee requested a motion for the approval and affirmation of the appointments as recommended by the Credentials Committee.

So moved by Mr. Strain and seconded by Ms. Tory.

MOTION: Upon MOTION duly made by Mr. Strain and SECONDED by Ms. Tory, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the appointments for June 2023 as recommended by the Medical Advisory Committee.

CARRIED.

4.2.2 2023-24 Re-Appointment List

A copy of the 2023-2024 re-appointment list was pre-circulated and appended to the agenda portfolio. The Medical Advisory Committee requested a motion to approve the 2023-2024 re-appointments.

So moved by Ms. Tory and seconded by Mr. Strain.

MOTION: Upon MOTION duly made by Ms. Tory and SECONDED by Mr. Strain, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and

approve the 2023-2024 re-appointments as recommended by the Medical Advisory Committee.

CARRIED.

5.0 COMMITTEE REPORTS

5.1 VETERANS ADVISORY COMMITTEE

The Veterans and Advisory Committee met on May 16, 2023, and a copy of the report was pre-circulated and appended to the agenda portfolio.

Ms. Annett highlighted the following items:

- **Cenotaph Update**
- **Veterans Centre**
- **Minister Paul Calandra's visit to the Veteran's Centre on June 21.**

The Chair opened the floor for questions and comments.

6.0 INFORMATION ITEMS

The following was presented to the Board of Directors for information. Documents were pre-circulated and appended to the agenda portfolio.

- 6.1 Awards, Grants and Honours**
- 6.2 Board Meeting Schedule for 2023/24**
- 6.3 TAHSNews - June 13, 2023**

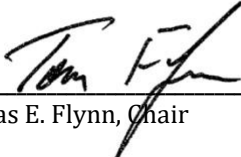
7.0 NEXT MEETING

The next meeting of the Board of Directors of Sunnybrook Health Sciences Centre is scheduled to take place on Wednesday, September 27, 2023, at 8:00 a.m.

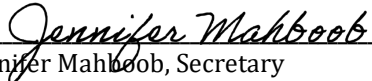
8.0 TERMINATION OF MEETING

There being no further business, the Chair called for a motion to terminate the open session of the Sunnybrook Board of Directors at 3:35 p.m. So moved by Sister Norman and seconded by Ms. Oris Valiente.

MEETING TERMINATED.



Thomas E. Flynn, Chair



Jennifer Mahboob, Secretary