

**MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS OF SUNNYBROOK HEALTH SCIENCES CENTRE (SHSC) HELD ON MONDAY, JUNE 20, 2022 AT 3:00 P.M.**

**Chair:** Mr. Tom Flynn

**Directors:**

Ms. C. Annett  
Mr. C. Lynch  
Dr. A. Nathens  
Dr. G. Papia  
Ms. R. Taggar

Ms. D. Duncan  
Ms. L. Mantia  
Sr. Anne Norman  
Dr. A. Smith  
Ms. M. Tory

Mr. D. Lang  
Mr. M. Mehta  
Ms. A. Odette Kaye  
Mr. K. Strain

**By Invitation:**

Dr. D. Cass  
Mr. D. Gerson  
Ms. J. Mahboob (**Secretary**)  
Ms. K. Winter

Ms. K. Cole  
Mr. R. Lee  
Mr. C. Townsend  
Mr. M. Young

Mr. C. DuHamel  
Ms. L. Legere  
Ms. A. Welch  
Dr. A. Zaretsky

**Regrets:**

Mr. R. Davloor  
Dr. S. Domb  
Mr. D. Ossip

Ms. I. Oris Valiente  
Mr. G. Weston  
Dr. T. Young

Dr. K. Hynynen

**1.0 CALL TO ORDER – OPEN SESSION**

The Chair, noting a quorum present, called the meeting of the Sunnybrook Board of Directors to order at 3:00 p.m.

**1.1 CHAIR’S OPENING REMARKS**

The Chair, provided a brief overview of the agenda and informed a 10- minute break is scheduled at the end of the CEO Report in the In-Camera Session.

**1.2 LAND AND ANCESTRAL ACKNOWLEDGEMENT**

Mr. Flynn began with the Land Acknowledgement by recognizing and deeply appreciating the people who were here before us, and also be clearly and overtly connected about the collective commitment to make the promise and challenge of Truth and Reconciliation and anti-racism real in the communities, and right here at Sunnybrook.

Dr. Smith followed with the Ancestral Acknowledgement by taking a moment to acknowledge those of the Black diaspora who were removed from their land and communities and brought to this country involuntarily,

and subjected to oppressive structures and systems causing centuries of trauma which have deeply impacted Black people and communities in Canada today.

### **1.3 APPROVAL OF AGENDA**

The Chair requested an approval of the agenda. So moved by Sister Anne Norman and seconded by Ms. Mantia.  
**The agenda was approved.**

## **2.0 CEO REPORT**

### **2.1 PATIENT STORY**

Dr. Smith shared the story of Kavita Bapat from Thunder Bay, who happily shared the news of her baby boy Ezra Kiran Bapat-Morris, born on May 20<sup>th</sup>. Kavita was under the care of Dr. Grace Liu, who performed the Transabdominal Cervical Cerclage (TAC) surgery for her and looked over her through pre and post-pregnancy. Kavita has a history of previously lost pregnancies due to an incompetent cervix. She credited Dr. Dini Hui and Dr. Liu for giving her the miracle of her baby boy Ezra. Kavita is very thankful for the care she received from Dr. Liu's team and the DAN Women's and Babies team at Sunnybrook.

Dr. Smith congratulated DAN Women's and Babies team for their incredible work.

### **2.2 CEO HIGHLIGHTS FROM THE DESK OF ANDY SMITH**

Dr. Smith drew the Board's attention to the magazine on CEO Highlights and highlighted the following contents:

1. Increased details in the CEO note
2. Virtual ED on MyChart (Page 11)
3. BRAVE Program – Tory Trauma program connecting trauma care to the community (Page 15)
4. National Training Research Program led by Sunnybrook under leadership of Dr. Piquette (Page 23)

## **3.0 EDUCATION PRESENTATION**

Dr. Smith introduced Laurie Legere, Director, Equity & Social Accountability and Christopher Townsend, Director, Social Accountability and Organizational Development & Leadership.

### **3.1 ANTI-RACISM, EQUITY & SOCIAL ACCOUNTABILITY**

Ms. Legere and Mr. Townsend provided an update on progress against Sunnybrook's Organizational Commitment to Dismantling Racism. Highlights included: EDI and anti-racism goals embedded into hospital and program strategic plans; Anti-Black racism training for Sunnybrook Directors and Managers; demographic data collection pilot in Tory Trauma Program; Sunnybrook Program to Access Research Knowledge for Black and Indigenous students (SPARK) growth and sustainability plan.

The team discussed the evolution of EDI portfolios at Sunnybrook and presented the new Department of Equity and Social Accountability, which will drive the development and implementation of sustainable organizational change strategies that promote equity, engagement, accessibility and inclusion in all care, learning, research and working environments.

## **4.0 CONSENT AGENDA**

The Chair noted 2 items under the Consent Agenda that required Board approval.

#### 4.1 MINUTES OF MEETINGS HELD ON MAY 18, 2022

The Chair requested approval of the Minutes of May 18, 2022. A copy of the minutes was pre-circulated and appended to the agenda portfolio.

**MOTION: Upon MOTION duly made by Ms. Tory and SECONDED by Mr. Lang, IT WAS RESOLVED THAT the Minutes of the virtual meeting of the Board of Directors of Sunnybrook Health Sciences Centre held on Wednesday, May 18, 2022 be hereby approved as pre-circulated.**  
**CARRIED.**

#### 4.2 MEDICAL ADVISORY COMMITTEE (MAC) REPORT

The MAC met on June 14, 2022. A copy of the reports were pre-circulated and appended to the agenda portfolio for information.

The MAC reviewed the following at its June 2022 meeting:

- **Critical Incident Reporting:** There was one critical incident reported.
- **Credentials Committee:** The MAC approved the Credential List of June 1, 2022.
- **Division Changes in the Department of Medicine**
- **Policy on Patients in Custody of Police or Correctional Officers**
- **Medical Directive – Stimulation and Pacing of Diaphragmatic Nerves and Muscles**
- **Research Ethics Board (REB)**
- **Medical Imaging**
- **Status of Five-Year Reviews and Search Committees**
- **Honours and Awards**

The Chair opened the floor for questions and comments.

##### 4.2.1 Credentials

A copy of the appointment list for June 1, 2022 was pre-circulated and appended to the agenda portfolio. The Medical Advisory Committee requested a motion for the approval and affirmation of the appointments as recommended by the Credentials Committee.

So moved by Ms. Tory and seconded by Mr. Lang.

**MOTION: Upon MOTION duly made by Ms. Tory and SECONDED by Mr. Lang, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the appointments for June 2022 as recommended by the Medical Advisory Committee.**  
**CARRIED.**

##### 4.2.2 REB Appeals Policy Revised

The Medical Advisory Committee recommended Sunnybrook Board of Directors approve the Research Ethics Board Appeals Process as set forth in the revised policy (ADM-055) and as endorsed by the Medical Advisory Committee on June 14, 2022.

**MOTION: Upon MOTION duly made by Ms. Tory and SECONDED by Mr. Lang, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby approve the**

## 5.0 COMMITTEE REPORTS

### 5.1 VETERANS COMMITTEE

Ms. Annett informed that the Veterans Committee met on May 17, 2022 and highlighted the following items from the meeting:

- **Update on Veteran's Affairs Canada's Long Term Care Review**
- **Transitional Care Beds**
- **Veterans Program**
- **Sunnybrook Veterans Council Report**

Veterans Committee report was not shared in this meeting and will be circulated in the next Board meeting.

## 6.0 INFORMATION ITEMS

### 6.1 Awards, Grants and Honours

### 6.2 Board Meeting Schedule for 2022/23

## 7.0 NEXT MEETING

The next meeting of the Board of Directors of Sunnybrook Health Sciences Centre is scheduled to take place on Wednesday, September 28, 2022 at 8:00 a.m.

## 8.0 TERMINATION OF MEETING

There being no further business, the Chair called for a motion to terminate the open session of the Sunnybrook Board of Directors at 3:40 p.m. So moved by Mr. Strain and seconded by Ms. Annett.

**MEETING TERMINATED.**

  
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Thomas E. Flynn, Chair

  
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Jennifer Mahboob, Secretary