

MINUTES OF THE HYBRID MEETING OF THE BOARD OF DIRECTORS OF SUNNYBROOK HEALTH SCIENCES CENTRE (SHSC) HELD ON WEDNESDAY, OCTOBER 26, 2022, AT 8:00 A.M.

Chair: Mr. Tom Flynn

Directors:

Ms. C. Annett	Ms. P. Baghai	Mr. R. Davloor
Mr. C. Diamond	Dr. S. Domb	Ms. D. Duncan
Mr. D. Lang	Mr. C. Lynch	Ms. L. Mantia
Mr. M. Mehta	Sr. Anne Norman	Ms. I. Oris Valiente
Dr. G. Papia	Mr. K. Strain	Dr. A. Smith
Ms. R. Taggar	Ms. M. Tory	Mr. G. Weston
Dr. T. Young		

Regrets:

Dr. A. Nathens

By Invitation:

Ms. M. Beals	Dr. A. Bilbily	Dr. D. Cass
Ms. K. Cole	Ms. T. DasGupta	Ms. L. Di Prospero
Mr. C. DuHamel	Mr. D. Gerson	Dr. K. Hynynen
Ms. L. Lam	Mr. R. Lee	Dr. N. Look-hong
Ms. J. Mahboob (Secretary)	Dr. D. Morra	Ms. C. Ramsay
Ms. K. Winter	Mr. M. Young	Dr. A. Zaretsky

1.0 CALL TO ORDER – OPEN SESSION

The Chair, noting a quorum present, called the hybrid meeting of the Sunnybrook Board of Directors to order at 8:00 a.m.

1.1 CHAIR'S OPENING REMARKS

The Chair provided a brief overview of the agenda and recommended to members joining virtually to raise their hand when they have a question. He also informed the Board that a 10- minute break is scheduled at the end of the CEO report in the In-Camera Session.

1.2 LAND AND ANCESTRAL ACKNOWLEDGEMENT

Dr. Smith began with the Land Acknowledgement by recognizing and deeply appreciating the people who were here before us and also being clearly and overtly connected about the collective commitment to make the promise and challenge of Truth and Reconciliation and anti-racism real in the communities and right here at Sunnybrook.

Mr. Flynn followed with the Ancestral Acknowledgement by taking a moment to acknowledge those of the Black diaspora who were removed from their land and communities and brought to this country involuntarily, and subjected to oppressive structures and systems causing centuries of trauma which have deeply impacted Black people and communities in Canada today.

1.3 APPROVAL OF AGENDA

The Chair requested approval of the agenda. So moved by Mr. Weston and seconded by Ms. Tory.

The agenda was approved.

2.0 CEO REPORT

A copy of the October 2022 CEO report was appended to the agenda portfolio for information. The October CEO report provided an overview of the key actions at Sunnybrook.

2.1 PATIENT STORY

Dr. Smith showed the Board a letter of thank you that he received from a patient named Bob, who was rushed to Sunnybrook in the middle of the night on October 20th, 2021. Bob wrote that he was quickly transported to the operating theatre, where Dr. Christina Hawkes and the neurovascular team removed a blood clot from the left side of his brain. When he came out of the surgery, he communicated with some staff, his wife and son on the way to the ICU. The next day Dr. Hawkes remarked during her visit that he was a miracle. Bob felt blessed to have such wonderful and passionate staff looking after him for 48 hours. Presently, he is recuperating at home, enjoying short walks, and looking forward to brighter days.

2.2 CEO HIGHLIGHTS

Dr. Smith encouraged Board members to read the CEO Highlights magazine appended to the Board package and highlighted two key items from the CEO Highlights magazine:

- Sunnybrook's Career Pathway for Internationally Educated Nurses (page 7)
- Sunnybrook Canadian Simulation Centre (Page 9)

Dr. Smith concluded his highlights from the CEO magazine and commented that he would be happy to address any questions.

3.0 EDUCATION PRESENTATION

Dr. Smith introduced Dr. Dante Morra, Chair of the CAN Health Network, Chief of Staff at Trillium Health Partners & President, THP Solutions and Ms. Lisa Di Prospero, Director, Practice-based Research and Innovation, PBRI, to present on "**Leading the New Health Care Economy.**"

Dr. Smith highlighted that Dr. Morra is an internationally recognized leader in hospital process improvement and healthcare innovation and a champion for Canada on the world stage. He also noted that he is proud of the outstanding leadership and tenacity Ms. Di Prospero has shown through the collaborative work with CAN Health.

3.1 LEADING THE NEW HEALTH CARE ECONOMY

Dr. Morra spoke about the success of lifting a national integrated market to scale technology while reinventing healthcare by driving prosperity. The current CAN Health Model and Sunnybrook's involvement as a leading Edge, with future opportunities, were presented.

Ms. Di Prospero reported that in 2020, Sunnybrook joined the CAN Health Network (CHN). Over the course of the partnership, Sunnybrook has completed three projects. Each partnership has resulted in the translation of Canadian innovation to the clinical setting and directly improving the clinical care of our patients, families and community. She noted that the scorecard (Graph 1) on the screen tracked the number of projects that the Sunnybrook team has committed to since the start of their partnership with CHN. There it continued to be a

steady commitment to projects proposed and carried out by our Senior Leadership Team and clinical programs. The Visual (titled Innovation Process) presented a depiction of how a clinical need is identified, invented and then implemented into clinical care. The formula for the success of this integration into clinical practice is a combination of CHN as a **primary enabler** and the commitment of SLT and the clinical leadership teams to embed innovation within care as a **driver of innovation**. Ms. Di Prospero noted this as a clear example of how Sunnybrook is inventing and delivering the future of healthcare.

Ms. Di Prospero also highlighted the following additional materials included in the Board package:

1. Precision Biomonitoring publication by Kozak et al. of the project supported by CHN.
2. MolecuLight publication by DasGupta et al. of the project supported by CHN.
3. Press release from MOLLI Surgical, Sunnybrook and CHN.

The Chair thanked Dr. Morra and Ms. Di Prospero for their presentation and opened the floor for a Question & Answer session.

4.0 CONSENT AGENDA

The Chair noted an item under the Consent Agenda that required Board approval.

4.1 MINUTES OF MEETINGS HELD ON SEPTEMBER 28, 2022

The Chair requested approval of the Minutes of September 28, 2022. A copy of the minutes was pre-circulated and appended to the agenda portfolio.

MOTION: Upon MOTION duly made by Mr. Lang and SECONDED by Mr. Mehta, IT WAS RESOLVED THAT the Minutes of the meeting of the Board of Directors of Sunnybrook Health Sciences Centre held on Wednesday, September 28, 2022, be hereby approved as pre-circulated.
CARRIED.

5.0 COMMITTEE REPORTS

5.1 MEDICAL ADVISORY COMMITTEE (MAC) REPORT

The MAC met on October 2022. A copy of the report was pre-circulated and appended to the agenda portfolio for information.

The MAC reviewed the following at its October 2022 meeting:

- **Critical Incident Reporting:** There was no new critical incident reported.
- **Medical Directive – Delegation to Medical Imaging Technologist Assistants (MI TA) of IV insertion & removal and POCT**
- **ICU Intrahospital Transport Policy**
- **Guidelines for addressing violent patient behaviour and early discharge/removal from the ED**
- **Status of Five-Year Reviews and Search Committees**

The Chair opened the floor for questions and comments.

5.2 FINANCE AND COMMON AUDIT COMMITTEE

Financial Statements – June 2022

Ms. Tory reported that the materials are self-explanatory and that the organization is in a good place. No additional comments from her.

Ms. Tory noted that she would be happy to answer any questions from the Board.

The Chair opened the floor for questions and comments.

6.0 INFORMATION ITEMS

The following was presented to the Board of Directors for information. Documents were pre-circulated and appended to the agenda portfolio.

6.1 Awards, Grants and Honours

6.2 **CAN Health Network:** A platform for Canadians to lead the new health care economy

6.3 **CAN Health Network:** Canada United Through Prosperity: Recovery Built to Last

6.4 **MOLLI Surgical, Sunnybrook, and CAN Health Network Elevating Standard of Care for Breast Cancer Patients Across Canada**

6.5 **Use of a Fluorescence Imaging Device to Detect Elevated Bacterial Loads, Enhance Antimicrobial Stewardship and Increase Communication Across Inpatient Complex Wound Care Teams**
intracranial tumours: the first report indicating feasibility and safety

6.6 **Evaluation of mobile real-time polymerase chain reaction tests for the detection of severe acute respiratory syndrome coronavirus 2**

6.7 **Next Speaker Series:**

- **Diabetes – November 14, 2022**

6.8 **It's a dream job for me: Dr. Christine Hawkes on breaking barriers & finding her place at Sunnybrook**

7.0 NEXT MEETING

The next meeting of the Board of Directors of Sunnybrook Health Sciences Centre is scheduled to take place on Wednesday, December 14, 2022, at 8:00 a.m.

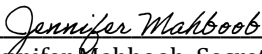
8.0 TERMINATION OF MEETING

There being no further business, the Chair called for a motion to terminate the open session of the Sunnybrook Board of Directors at 8:50 a.m. So moved by Ms. Annett and seconded by Mr. Weston.

MEETING TERMINATED.



Thomas E. Flynn, Chair



Jennifer Mahboob, Secretary