

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS OF SUNNYBROOK HEALTH SCIENCES CENTRE (SHSC) HELD ON WEDNESDAY, OCTOBER 18, 2017 AT 8:00 A.M. IN THE ELIZABETH TORY BOARD ROOM, M6-120, SUNNYBROOK CAMPUS.

Chair: Mr. Blake Goldring

Directors:

Dr. J. Bodley
Mr. S. Diamond
Ms. H. Hayward
Sr. Anne Norman
Ms. R. Taggar
Dr. T. Young

Dr. J. Charles
Ms. D. Duncan
Mr. D. Lang
Ms. H. Short
Mr. S. Tile

Mr. R. Davloor
Mr. T. Flynn
Ms. L. Mantia
Dr. A. Smith
Ms. M. Tory

Regrets:

Mr. S. Beatty
Dr. S. Symons

By Invitation: (in addition to members of the public)

Dr. C. DuHamel
Mr. S. Marafioti
Ms. C. Rosebrugh

Ms. T. Hueper
Mr. M. Moffat
Mr. M. Young

Dr. M. Julius
Ms. M. Reddick
Dr. A. Zaretsky

1.0 CALL TO ORDER – OPEN SESSION

Mr. Goldring, Chair, noting a quorum present, called the meeting of the Sunnybrook Board of Directors to order at 8:00 a.m.

1.1 APPROVAL OF AGENDA

The Chair requested approval of the agenda as pre-circulated. So moved by Ms. Tory and seconded by Ms. Short.

The Agenda was approved as circulated.

1.2 APPROVAL OF MINUTES

Minutes of Meeting of SHSC Board – September 13, 2017

Mr. Goldring requested approval of the minutes of the meeting of the Sunnybrook Board of Directors held on Wednesday, September 13, 2017. A copy of the minutes was pre-circulated and appended to the agenda portfolio.

MOTION: Upon MOTION duly made by Ms. Hayward and SECONDED by Ms. Tory, IT WAS RESOLVED THAT the Minutes of the meeting of the Board of Directors of Sunnybrook Health Sciences Centre held on Wednesday, September 13, 2017 be hereby approved as pre-circulated.

CARRIED.

2.0 REPORT OF THE CHAIR

The Chair's report will be presented during the in-camera session.

3.0 REPORT OF THE CEO

3.1 OCTOBER REPORT

A copy of the October CEO Report was pre-circulated and appended to the agenda portfolio for information.

Dr. Smith reported that the October CEO Report and attached reports highlight examples of how Sunnybrook is improving and delivering on the duality of its mandate to serve in our rapidly growing city and more broadly across all of Ontario in specific highly specialized areas. The report also provides updates on the general context of the Ontario Healthcare system.

Dr. Smith noted that the October report also reflects advances in providing care that is outstanding, as measured against the very best. Sunnybrook is a member of the American College of Surgeons National Surgical Quality Improvement Program (NSQIP). Dr. Smith reported that he was pleased to announce that Sunnybrook was awarded Meritorious Status with regard to our composite quality score related to six key quality indicators for 2016.

In addition to his October CEO Report, Dr. Smith highlighted on the following:

Influenza Vaccine: Dr. Smith commented that we are expecting an earlier start and a more severe flu season this year. The first case of Influenza A for Sunnybrook this season was reported the previous week. The Toronto Public Health Department has already reported 13 cases of influenza to-date. Dr. Smith indicated that this is higher than historical data for the past 5 years.

Media Coverage: Dr. Smith commented on the recent media coverage noting that it is a good biopsy of Sunnybrook's efforts to invent the future of healthcare. As an example, CityNews reported on the Gamma Knife ICON, a first in Canada in treating patients with brain metastases. Copy of the article was appended to the agenda portfolio under Information Items.

Premier Kathleen Wynne officially opened the new Centre for Obsessive Compulsive Disorders, part of Sunnybrook's Hurvitz Brain Sciences Program and the Frederick W. Thompson Anxiety Disorders Centre. This new program, located at the Bellwood facility, is the first residential centre for severe OCD treatment in Canada.

Toronto Central LHIN Governance Sessions: The CEO of the Toronto Central LHIN has organized governance-to-governance sessions within each of the five sub-regions to provide an opportunity for Boards of health service providers and home care service provider organizations to come together and meet with the LHIN Board Chair and members of their Board of Directors. The LHIN will be sharing progress on the implementation of its integration program in order for organizations to understand the LHIN's strategy on integrations going forward. Sunnybrook is part of the North Toronto Sub-Region and this session is scheduled for November 9th, 2017 at Baycrest. Malcolm Moffat, Ru Taggar, Donna Duncan, Martha Tory, Helen Hayward and Rags Davloor registered to attend.

3.2 CEO SUPPLEMENTARY REPORT

A copy of the CEO Supplementary Report was pre-circulated and appended to the agenda portfolio for information. This document highlights grants, awards, and honours received as well as presentations and publications.

The Chair thanked Dr. Smith for his report and opened the floor for questions/discussion.

BOARD BUSINESS

4.0 EDUCATIONAL PRESENTATION

IMPROVING HEALTH CARE THROUGH INNOVATION: THE SUNNYBROOK PERSPECTIVE

Dr. Smith, in his introduction of Drs. Courtney and Strauss, commented that the Schulich Heart Program is an exemplar and contributes to the directions in Sunnybrook's strategic plan and vision of inventing the future of health care. Image guided therapeutics is a major part of precision and personalized medicine strategic direction. We continue to grow and mature the nature of our connections to academe and the healthcare business sector through partnerships and substantive connections such as Ryerson and Medventions.

A copy of their PowerPoint slide deck was pre-circulated and appended to the agenda portfolio.

Dr. Strauss commented that Sunnybrook's approach to health care is to treat complex diseases, minimize patient discomfort and hospital stay and maximize health outcome for patients, their families and society. He presented an overview comparing conventional coronary bypass surgery (large incisions) to minimally invasive procedures (small incisions). Minimally invasive approaches are preferably done in awake patients. Dr. Strauss outlined the benefits of minimally invasive procedures noting lower risks, lower costs and greater patient comfort. There is also reduced disruption in the lives of patients and their families.

Commenting on the success of the Transcatheter Aortic Valve Implant (TAVI) procedure, Dr. Strauss reported that this new technology enables valve replacement in high risk patients. It was initially Foundation funded at a cost of \$25,000/valve. For the past five years this procedure has received MoH funding. Dr. Strauss commented that procedures in awake patients is now the norm providing shorter hospital stay.

Dr. Courtney, in highlighting Sunnybrook's innovations and commercialization track record, commented that Sunnybrook brings the following to the table:

- Clinical, educational & research excellence
- Entrepreneurial knowledge and expertise
- State-of-the-art research facilities
- Industry partnerships
- Strong track record for medical technology commercialization with 12 start-ups spun out of Sunnybrook.

Dr. Courtney reported that he was also the CEO of Conavi Medical, a Sunnybrook spinoff for ultrasound guided interventions, founded in 2007. The Medventions program is a Sunnybrook-based effort to nurture a growing Canadian medical technology sector. It provides intensive 4-month internship training program and also weekly seminar series. It provides a full-time immersion experience in an ideal environment to perform:

- Clinical needs finding & filtering
- Brainstorming & concept development
- Product design & prototyping.

Benefits derived are:

- Create the next generation of medtech entrepreneurs;
- Inspire innovation in medical technology targeting unmet clinical needs;
- Build collaborative teams of clinicians and engineers;
- Improve local access to new technologies, and
- Establish programs that can be scaled to sites across Canada.

The Chair thanked Drs. Courtney and Strauss for their presentation and opened the floor for questions.

5.0 DECISION & INFORMATION ITEMS:

5.1 MEDICAL ADVISORY COMMITTEE - GOALS

Dr. Charles indicated that a copy of her report outlining MAC Focus and Goals for 2017-2019 was pre-circulated and appended to the agenda portfolio for information, noting that she would be happy to take any questions coming from this report.

5.2 MEDICAL ADVISORY COMMITTEE SEPTEMBER REPORT

Dr. Charles presented the report on behalf of the Medical Advisory Committee. The Committee met on September 12, 2017 and a copy of the Summary Report was pre-circulated and appended to the agenda portfolio for information.

At its meeting on September 12th, the MAC received the following reports and updates:

- System Review Summary: The Committee received a report on the system reviews from January 1 to March 31, 2017 involving physician related recommendations from system reviews conducted.
- eDischarge Summary: The Committee reviewed the data on eDischarge Summaries completed. The overall completion rate of 73% of eDischarge Summaries within 48 hours in August is nearing the MAC target of 75%.
- New Division of St. John's Rehab Hospitalists: The MAC approved the request to establish the new Division of Sr. John's Rehab Hospitalists in the Department of Family and Community Medicine.
- Quality Reviews: the MAC has mandated that all Departments and Divisions hold regular quality reviews with annual reporting to the MAC.
- Tracheostomy Care and Suctioning Policies: The MAC approved the proposed changes to the policy.

5.1.1 Credentials - August 2017

A copy of the August 2017 appointment list was pre-circulated and appended to the agenda portfolio.

On behalf of the Medical Advisory Committee, Dr. Charles requested a motion for the approval and affirmation of the appointments as recommended by the Credentials Committee at their meeting held on August 2, 2017.

So moved by Ms. Duncan and seconded by Mr. Lang.

The Chair opened the floor for discussion, following which he called the question on the motion to accept and approve the following appointments as brought forward by the Medical Advisory Committee.

ACTIVE/ACTIVE PROVISIONAL STAFF APPLICATIONS: None

OTHER APPLICATIONS

DENTISTRY	
Dr. Peter Ta (Clinical Associate since March 2015)	Clinical Associate Renewal Without admitting privileges Effective: July 1, 2017 to June 30, 2018 Preamble: Dr. Ta practices three days per month in the ambulatory clinic and provides coverage when Dr. Blanas is away. Dr. Ta holds a general license with the Royal College of Dental Surgeons of Ontario.

<p>Dr. Eleanor Weitzner (Clinical Associate since July 2015)</p>	<p>Clinical Associate Renewal Without admitting privileges Effective: July 1, 2017 to June 30, 2018</p> <p>Preamble: Dr. Weitzner provides dental care services in the Veteran's Centre Clinic and supervises dental practice residents. Dr. Weitzner holds a general license with the Royal College of Dental Surgeons of Ontario.</p>
<p>FAMILY AND COMMUNITY MEDICINE</p>	
<p>Dr. Lianne Butterfill</p>	<p>Clinical Associate Renewable Division: Family Practice Obstetrics With admitting privileges Effective: July 13, 2017 to July 12, 2018</p> <p>Preamble: <u>This is a replacement position</u> for family medicine obstetrics physicians who are moving to Mount Sinai Hospital as of July 1, 2017. There are a total of 9 physicians leaving. Dr. Butterfill will provide ambulatory clinical care including prenatal and postnatal obstetrical care in the family practice unit and low risk obstetrical care in the Women and Babies Program. Her practice will include outpatient clinics including evening urgent care clinics and on call. Dr. Butterfill holds CFPC certification. She holds an independent practice license with the CPSO.</p>
<p>Dr. Angela Giacomantonio</p>	<p>Clinical Associate One Year Division: Family Practice Obstetrics With admitting privileges Effective: September 15, 2017 to September 14, 2018</p> <p>Preamble: <u>This is a replacement position</u> for family medicine obstetrics physicians who are moving to Mount Sinai Hospital as of July 1, 2017. Dr. Giacomantonio will provide ambulatory clinical care including prenatal and postnatal obstetrical care in the family practice unit and low risk obstetrical care in the Women and Babies Program. Her practice will include outpatient clinics including evening urgent care clinics and on call. Dr. Giacomantonio holds CFPC certification. She holds an independent practice license with the CPSO.</p>
<p>Dr. Lindsay Webster</p>	<p>Clinical Associate Renewable Division: Family Practice Obstetrics With admitting privileges Effective: September 15, 2017 to September 14, 2018</p> <p>Preamble: <u>This is a replacement position</u> for family medicine obstetrics physicians who are moving to Mount Sinai Hospital as of July 1, 2017. Dr. Webster will provide ambulatory clinical care including prenatal and postnatal obstetrical care in the family practice unit and low risk obstetrical care in the Women and Babies Program. Her practice will include outpatient clinics including evening urgent care clinics and on call. Dr. Webster holds CFPC certification. She holds an independent practice license with the CPSO.</p>

OBSTETRICS AND GYNECOLOGY

Dr. Carmen McCaffrey	<p>Clinical Associate Renewable With admitting privileges Effective: July 1, 2017 to June 30, 2018</p> <p>Preamble: This is a replacement position. Dr. McCaffrey is replacing Dr. Brian Liu who left on July 1, 2017. Dr. McCaffrey is a urogyne fellow in Gynecology. He will provide ED coverage and will cover gyne call for 4 weeks per year. Dr. McCaffrey holds RCPSC certification in Obstetrics and Gynecology. He holds an independent practice license with the CPSO.</p>
Dr. Michael Secter (Clinical Associate since July 2016)	<p>Clinical Associate Renewable With admitting privileges Effective: July 1, 2017 to June 30, 2018</p> <p>Preamble: Dr. Secter is a urogyne fellow in Gynecology. He provides ED coverage and covers gyne call for 4 weeks per year. Dr. Secter holds RCPSC certification in Obstetrics and Gynecology. He holds an independent practice license with the CPSO.</p>

TEMPORARY PRIVILEGES

With the approval of the EVP & Chief Medical Executive, the following individuals were granted temporary privileges.

LABORATORY MEDICINE AND MOLECULAR DIAGNOSTICS

Dr. Denis Macdonald	<p>Without admitting privileges Effective: July 25, 2017 to August 14, 2017</p> <p>Preamble: Application for Courtesy Staff is in process. Temporary privileges were granted to allow Dr. Macdonald to practice in the interim.</p>
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FAMILY AND COMMUNITY MEDICINE

Dr. Mahshid Mohseni	<p>Division: Family Practice With admitting privileges Effective: July 1, 2017 to September 30, 2017</p> <p>Preamble: Temporary privileges were granted to address short term locum coverage.</p>
Dr. Rachel Wortzman	<p>Division: Long Term Care With admitting privileges Effective: June 29, 2017 to July 14, 2017</p> <p>Preamble: Application for Active Provisional Staff is in process. Temporary privileges were granted to allow Dr. Wortzman to provide coverage in the interim.</p>

MEDICINE

Dr. Negar Nashta	<p>Division: General Internal Medicine Without admitting privileges Effective: July 1, 2017 to September 30, 2017</p> <p>Preamble: Temporary privileges were granted to address short term locum coverage.</p>
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Dr. Manav Vyas	Division: Neurology Without admitting privileges Effective: August 1, 2017 to October 31, 2017 Preamble: Application for the Clinical Associate Staff is in process. Temporary privileges were granted to permit Dr. Vyas to continue to practice in the interim.
OBSTETRICS AND GYNECOLOGY	
Dr. Fay Sliwin	Division: Gyne Oncology Without admitting privileges Effective: July 4, 2017 to October 4, 2017 Preamble: Application for the renewal of Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Sliwin to continue to practice in the interim.
Dr. Carmen McCaffrey	Without admitting privileges Effective: July 3, 2017 to July 7, 2017 Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. McCaffrey to practice in the interim.
OTOLARYNGOLOGY – HEAD & NECK SURGERY	
Dr. Antoine Eskander	With admitting privileges Effective: July 3, 2017 to July 7, 2017 Preamble: Application for Active Provisional Staff is in process. Temporary privileges were granted to allow Dr. Eskander to practice in the interim.
RADIATION ONCOLOGY	
Dr. Amandeep Taggar	With admitting privileges Effective: July 1, 2017 to September 30, 2017 Preamble: Application for Active Provisional Staff is in process. Temporary privileges were granted to allow Dr. Taggar to practice in the interim.
SURGERY	
Dr. Vivian Yuen	Division: General Surgery Without admitting privileges Effective: July 30, 2017 to October 30, 2017 Preamble: Application for the renewal of Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Yuen to continue to practice in the interim.

MOTION: Upon MOTION duly made by Ms. Duncan and SECONDED by Mr. Lang, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the above noted appointments as recommended by the Medical Advisory Committee.

CARRIED.

5.1.1 Credentials - September 2017

A copy of the September 2017 appointment list was pre-circulated and appended to the agenda portfolio.

On behalf of the Medical Advisory Committee, Dr. Charles requested a motion for the approval and affirmation of the appointments as recommended by the Credentials Committee at their meeting held on September 6, 2017.

So moved by Ms. Duncan and seconded by Mr. Lang.

The Chair opened the floor for discussion, following which he called the question on the motion to accept and approve the following appointments as brought forward by the Medical Advisory Committee.

ACTIVE/ACTIVE PROVISIONAL STAFF APPLICATIONS

MEDICINE	
Dr. Julie Lovshin	Active Provisional Staff Division: Endocrinology With admitting privileges Effective: September 1, 2017 Preamble: Dr. Lovshin completed her MD and postgraduate training at the University of Toronto. She also holds a PhD from Institute of Medical Sciences, University of Toronto. Dr. Lovshin has an academic appointment as Assistant Professor with the role profile of Clinician-scientist. Dr. Lovshin holds RCPSC certification in Internal Medicine and Endocrinology and Metabolism. She holds an independent practice license with the CPSO.
OTOLARYNGOLOGY – HEAD & NECK SURGERY	
Dr. Antoine Eskander	Active Provisional Staff With admitting privileges Effective: August 1, 2017 Preamble: Dr. Eskander completed his MD and residency training at the University of Toronto followed by a one year fellowship in head & neck oncology and reconstructive surgery at Ohio State University. Dr. Eskander has a MSc in Epidemiology from Harvard School of Public Health. Dr. Eskander will help maintain our head and neck cancer volumes and will be the academic and clinical lead of the MGH-SHSC joint Endocrine Clinic at the MGH. Dr. Eskander has an academic appointment as Assistant Professor with the role profile of Clinician-investigator. He has an Associate Scientist appointment at SRI. Dr. Eskander holds RCPSC certification in Otolaryngology – Head & Neck Surgery. He holds an independent practice license with the CPSO.
PSYCHIATRY	
Dr. Rosalie Steinberg	Active Provisional Staff Division: General Psychiatry With admitting privileges Effective: July 1, 2017 Preamble: Dr. Steinberg obtained her MD from McMaster University

	<p>followed by residency training at the University of Toronto. She obtained MSc in Health Policy and Management from Harvard Business School. Dr. Steinberg has an academic appointment as Assistant Professor with the role profile of Clinician-quality. She will chair the Department of Psychiatry Quality Improvement Steering Committee. Dr. Steinberg has RCPSC certification in Psychiatry. She holds an independent practice license with the CPSO.</p>
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OTHER APPLICATIONS

LABORATORY MEDICINE AND MOLECULAR DIAGNOSTICS	
Dr. Denis MacDonald	<p>Courtesy Staff Without admitting privileges Effective: August 14, 2017</p> <p>Preamble: Dr. MacDonald will contribute to maintaining acceptable TAT for hematopathology samples until recruitment for Dr. A. Chesney's replacement is completed. Dr. MacDonald holds RCPSC certification in Anatomic Pathology and Hematological Pathology. He holds an independent practice license with the CPSO.</p>
EMERGENCY SERVICES	
Dr. Dennis Cho	<p>Clinical Associate one year Without admitting privileges Effective: October 1, 2017 to September 30, 2018</p> <p>Preamble: Dr. Cho will perform clinical duties in the emergency department and the base hospital on an as need basis until the new staff are hired in July 2018. Dr. Cho holds RCPSC certification in Emergency Medicine. He holds an independent practice license with the CPSO.</p>
OBSTETRICS AND GYNECOLOGY	
Dr. Fay Sliwin (Clinical Associate since 2010)	<p>Clinical Associate Renewable Division: Gyneoncology Without admitting privileges Effective: July 1, 2017 to June 30, 2018</p> <p>Preamble: Dr. Sliwin provides gyneoncology on call coverage. There continues to be a need for her services. Dr. Sliwin holds CFPC certification in Family Medicine. She holds an independent practice license with the CPSO.</p>
SURGERY	
Dr. Ashlie Nadler	<p>Clinical Associate one year Division: General Surgery With admitting privileges Effective: July 1, 2017 to June 30, 2018</p> <p>Preamble: Dr. Nadler will participate in the outpatient ACCESS clinic for approximately 8 weeks per year, will provide 2-3 night of general surgery call and will provide surgical assisting within general surgery, as needed. Dr. Nadler will also be working at the endoscopy clinic at Holly Street. She will be involved in QI</p>

	initiatives in acute care general surgery. Dr. Nadler holds RCPSC certification in General Surgery. She holds an independent practice license with the CPSO.
Dr. Vivian Yuen (Clinical Associate since 2013)	<p>Clinical Associate Renewal Division: General Surgery Without admitting privileges Effective: July 1, 2017 to June 30, 2018</p> <p>Preamble: Dr. Yuen is a family physician working in the breast centre managing patients in the clinical setting. There are no anticipated changes to current resource allocation. Dr. Yuen holds CFPC certification in Family Medicine. She holds an independent practice license with the CPSO.</p>

CHANGE OF STATUS

MEDICAL IMAGING	
Dr. Patricia Dunlop	<p>Division: Cardiothoracic Imaging From: Active Staff To: Courtesy Staff Effective: August 1, 2017</p> <p>Preamble: Will provide ad-hoc locum coverage, in future.</p>
PSYCHIATRY	
Dr. Lawrie Reznick	<p>From: Active Provisional Staff To: Courtesy Staff Effective: July 1, 2017</p> <p>Preamble: No clinical responsibilities. Will provide teaching for elective resident rotations.</p>

TEMPORARY PRIVILEGES

With the approval of the EVP & Chief Medical Executive, the following individuals were granted temporary privileges

LABORATORY MEDICINE AND MOLECULAR DIAGNOSTICS	
Dr. Hal Berman	<p>Division: Anatomic Pathology Without admitting privileges Effective: August 28, 2017 to November 28, 2017</p> <p>Preamble: Locum coverage for a pathologist on leave of absence.</p>
Dr. Anna Marie Mulligan	<p>Division: Anatomic Pathology Without admitting privileges Effective: August 28, 2017 to November 28, 2017</p> <p>Preamble: Locum coverage for a pathologist on leave of absence.</p>
Dr. Ladislav Tomes	<p>Division: Anatomic Pathology Without admitting privileges Effective: August 8, 2017 to November 8, 2017</p> <p>Preamble: Locum coverage for a pathologist on leave of absence.</p>

MEDICAL IMAGING	
Dr. Michael O'Keefe	Division: Emergency and Trauma Radiology Without admitting privileges Effective: September 1, 2017 to November 1, 2017 Preamble: Application for Active Provisional Staff is in process. Temporary privileges were granted to allow Dr. O'Keefe to practice in the interim.
MEDICINE	
Dr. Julie Lovshin	Division: Endocrinology With admitting privileges Effective: September 1, 2017 to November 30, 2017 Preamble: Application for Active Provisional Staff is in process. Temporary privileges were granted to allow Dr. Lovshin to practice in the interim.
Dr. William Kingston	Division: Neurology Without admitting privileges Effective: September 1, 2017 to November 1, 2017 Preamble: Temporary privileges were granted for short term locum coverage.
SURGERY	
Dr. Erin Dyer	Division: Neurosurgery Without admitting privileges Effective: September 1, 2017 to November 30, 2017 Preamble: Application for the renewal of Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Dyer to continue to practice in the interim.

ONE DAY TEMPORARY PRIVILEGES

SURGERY	
Dr. Kevin Koo	Division: Orthopaedic Surgery Without admitting privileges Effective: August 4, 2017 Preamble: Dr. Koo's appointment as Clinical Associate expired on June 30, 2017, as part of the WSIB spine specialty program. One day temporary privileges were granted to permit Dr. Koo to perform spine surgery as approved by the WSIB Specialty Program.

MOTION: Upon MOTION duly made by Ms. Duncan and SECONDED by Mr. Lang, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the above noted appointments as recommended by the Medical Advisory Committee.

CARRIED.

CONSENT AGENDA

6.0 REPORT OF COMMITTEES

6.1 BUSINESS & HUMAN RESOURCES COMMITTEE

The Business & Human Resources Committee met on September 11, 2017 and a copy of the Summary Report was pre-circulated and appended to the agenda portfolio for information.

At its meeting, the Committee received the HR Report on Sunnybrook's Leadership Institute which focused on the new catalogue of programs being offered. It was also noted that SLI accepts special requests for education courses to address needs within a department. The overall goal of this program is to invest in developing good basic leadership skills across the organization.

6.1.1 Financial Report

The Board received and reviewed the Financial Report for the 5 months ending August 31, 2017. A copy of the financial statements was pre-circulated and appended to the agenda portfolio for information.

6.8 QUALITY COMMITTEE

The Quality Committee met on October 2, 2017 and a copy of the Summary Report was pre-circulated and appended to the agenda portfolio for information.

At its meeting on October 2nd, 2017, the Committee received and reviewed the following:

- Accreditation 2017: The Committee received an update on Accreditation which will be held from November 27 – December 1, 2017.
- Quality Improvement Plans (QIPs): The Committee received an update on the 2016/17 Quality Improvement Plan results. Year-end targets for seven out of twelve indicators were achieved. For the 2017/2018 QIP, an update on Q1 results was provided. A copy of the QIP Indicators, FY 2017-18, was appended to the Summary Report for information.
- Program Update - Emergency Department: Dr. Alsharafi, Interim Chief, Department of Emergency Services provided an update on how the Emergency Department addresses and monitors quality of care. He shared various examples of how the ED team has implemented a number of quality improvement initiatives including Self-Check-In Kiosks to minimize wait times in the ED waiting room
- Program Update – Nephrology and CNIB: The Committee received an overview of the Nephrology program at the CNIB site. The new site is now fully operational. Physical space restrictions had led to Sunnybrook's Nephrology program being identified as one of its top enterprise risk management risks. Given this new capacity at CNIB, this is no longer a top risk.

6.9 VETERANS ADVISORY COMMITTEE

The Veterans Advisory Committee of the Board met on September 19, 2017 and a copy of the Summary Report was pre-circulated and appended to the agenda portfolio for information.

Veterans Centre Update:

- The Veterans Centre was widely represented at the Sunnybrook Interprofessional Collaboration Showcase and was awarded all 4 poster prizes.
- Preparations for the 2017 Remembrance Day Ceremony are well underway. As in previous years, the Veterans will be honoured with a fly past by the Canadian Harvard Aircraft Association.
- The Invictus Games Flag Relay made a stop at the Veterans Centre. An inspiring ceremony was held on September 21st.

At its meeting on September 19th, 2017, the Committee also received and reviewed the following:

- Accreditation: The Committee received an overview of the following areas of focus to meet Accreditation criteria and standards:
 - Resident and family engagement – a poster is being completed that outlines all of the resident and family engagement activities in the Veterans Centre.
 - Updated falls management plan – improvements have been made to documentation and formalized post-fall huddles have been introduced.
 - Recognition and reporting of abuse – a brochure is being completed that will be available to all residents and their family members.
 - Suicide risk assessment – improvements to the formalized screening of suicide risk in residents have been made, and staff education is underway.
- Planning for the Future of the Veterans Centre: Veterans Affairs Canada has asked if Sunnybrook is willing to increase the number of new eligibility veteran beds from 30 to 40. Veterans admitted under the old eligibility parameters will be considered first. A new Memorandum of Understanding is pending.
- Veterans Centre Camp 2017: 30 Sunnybrook Veterans were able to attend camp this past summer. They were supported by 23 members of the Veterans Centre Interprofessional staff. The feasibility of returning to camp in 2018 will be reviewed in January.
- Royal Canadian Legion Eye Clinic: The ophthalmologist supporting the clinic in the Veterans Centre has recently retired and another ophthalmologist has been recruited. Several enhancements are underway during this transition. The Royal Canadian Legion has generously donated over \$5,000 for the purchase of new equipment.

7.0 INFORMATION ITEMS

The following information items were received and appended to the Agenda portfolio.

- 7.1 Media Reports
 - 7.1.1 OCC First in Canada: Gamma Knife Icon targets brain metastases
 - 7.1.2 CBC News Reports – Capacity Crisis
- 7.2 Media Clippings
- 7.3 Your Health Matters – September/October 2017
- 7.4 Holland MSK Program News

8.0 NEXT MEETING

The next meeting of the Board of Directors of Sunnybrook Health Sciences Centre is scheduled to take place on Wednesday, December 6, 2017 at 8:00 a.m. in the Elizabeth Tory Board Room, M6-120.

9.0 TERMINATION OF MEETING

There being no further business, the Chair called for a motion to terminate the open session of the Sunnybrook Board of Directors at 8:50 a.m. So moved by Ms. Tory and seconded by Ms. Hayward.

MEETING TERMINATED.


Blake Goldring, Chair


Trudy Hueper, Secretary