

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS OF SUNNYBROOK HEALTH SCIENCES CENTRE (SHSC) HELD ON WEDNESDAY, OCTOBER 23, 2019 AT 8:00 A.M. IN THE ELIZABETH TORY BOARD ROOM, M6-120.

Chair: Mr. Tom Flynn

Directors:

Ms. C. Annett
Mr. S. Diamond
Ms. H. Hayward
Ms. H. Short
Mr. S. Tile
Mr. G. Weston

Mr. S. Beatty
Ms. D. Duncan
Ms. L. Mantia
Dr. A. Smith
Ms. M. Tory
Dr. A. Zaltz

Mr. R. Davloor
Dr. S. Grigoriadis
Sr. Anne Norman
Ms. R. Taggar
Dr. T. Young

Regrets:

Mr. D. Lang

Dr. G. Papia

By Invitation: (in addition to members of the public)

Dr. D. Cass
Ms. T. Hueper
Mr. S. Marafioti
Ms. A. Welch
Dr. A. Zaretsky

Dr. J. Dellandrea
Mr. D. Gerson
Mr. K. Patel
Ms. K. Winter

Mr. C. DuHamel
Dr. M. Julius
Ms. C. Rosebrugh
Mr. M. Young

1.0 CALL TO ORDER – OPEN SESSION

Mr. Flynn, Chair, noting a quorum present, called the meeting of the Sunnybrook Board of Directors to order at 8:00 a.m.

1.1 CHAIR'S REMARKS

Mr. Flynn welcomed members of the board as well as today's guest speakers, Drs. Harindra Wijesundera and Sam Radhakrishnan, to the October Board meeting.

1.2 APPROVAL OF AGENDA

The Chair requested approval of the agenda as pre-circulated. So moved by Ms. Duncan and seconded by Mr. Beatty.

The Agenda was approved as circulated.

2.0 CEO REPORT

OCTOBER REPORT

A copy of the October CEO Report was pre-circulated and appended to the agenda portfolio for information.

The Chair thanked Dr. Smith for his report and opened the floor for questions/discussion on the pre-circulated material.

2.1 PATIENT STORY

Dr. Smith commented that, in line with the Board's education session from the Schulich Heart Program, today's patient story is about an 86-year old patient who felt that she was given a third lease at life. The patient received a replacement heart valve in 2010, but eight years later it was failing her and she was on the brink of palliative care. Given her age and fragile condition, another open-heart surgery was out of the question as the risks were too great. In June 2018, she was given a third chance in the form of a tricuspid valve-in-valve replacement. She had a new artificial valve implanted, minimally invasively, on top of her existing failing one. The procedure was low-risk, took about 60 minutes and was performed by Drs. Gideon Cohen, Eric Cohen and Andrew Czarnecki.

Dr. Smith commented that he was happy to report that the patient is back to living independently at her home and goes travelling with her daughters and friends.

3.0 EDUCATION SESSION

3.1 MINIMALLY INVASIVE STRUCTURAL HEART PROGRAM: PAST, PRESENT & FUTURE

Dr. Smith introduced today's guest speakers from the Schulich Heart Program. Dr. Sam Radhakrishnan is the Director of the Cardiac Cath Lab and Dr. Harindra Wijeyesundera is the Director of Research in the Division of Cardiology.

Dr. Wijeyesundera presented an overview of the structural heart program, and highlighted/compared the TAVI procedures past, present and future.

TAVI – Past: This procedure was first reported in 2002 by a French group. Approved by Health Canada in 2011 and received provincial funding in 2012. Sunnybrook did our first procedure in Ontario in September 2009 and currently has the largest program in Ontario.

TAVI – Present: Sunnybrook has the largest program in Ontario and 2nd largest in Canada.

- Sunnybrook has 4 cases per day with an average procedure time of 2 hours.
- The patient is mobilized after 4 hours following procedure.
- Median length of stay following procedure is 2 days.

Dr. Wijeyesundera commented that the patient is awake and at times even speaks to the physicians. On average, the patient is sent home the next day.

TAVI – Future: Dr. Wijeyesundera commented that in future, we will see mostly elderly patients for this type of procedure.

The Chair thanked Drs. Radhakrishnan and Wijeyesundera for their most interesting presentation and opened the floor for questions.

4.0 CONSENT AGENDA

4.1 Minutes of Meeting of SHSC Board – September 11, 2019

Mr. Flynn requested approval of the minutes of the meeting of the Sunnybrook Board of Directors held on Wednesday, September 11, 2019. A copy of the minutes was pre-circulated and appended to the agenda portfolio.

MOTION: Upon MOTION duly made by Ms. Annett and SECONDED by Ms. Hayward, IT WAS RESOLVED THAT the Minutes of the meeting of the Board of Directors of Sunnybrook Health Sciences Centre held on Wednesday, September 11, 2019 be hereby approved as pre-circulated.

CARRIED.

4.2 MEDICAL ADVISORY COMMITTEE REPORT - September & October Report

Dr. Zaltz presented the summary reports for September & October on behalf of the Medical Advisory Committee.

At its meeting on September 10th, the MAC reviewed the following:

- **Credentials Committee:** The Credentials List of July, August and September were approved by the MAC for submission to the Board.
- **Vitamin D Test Utilization Strategy:** The MAC reviewed and approved the Vitamin D Specific Requisition.
- **Utilization Committee Activity:** The MAC received an update on the Utilization Committee activity to reduce unnecessary testing.
- **M&M Quality Reports:** The MAC received reports from the Department of Psychiatry and the Department of Family & Community Medicine. It was noted that both departments use the Ottawa model for M&M reviews. A flowchart describing the standardized process in place for doing M&M reviews at the Veterans Centre was presented.

At its meeting on October 10th, the MAC reviewed the following:

- **Credentials Committee:** The Committee reviewed and approved the Credentials List of October 2, 2019.
- **SunnyCare – CPOE Policy:** The MAC approved the Computerized Provider Order Entry (CPOE) for in-patients policy.
- **ED Occupancy and consults to ED:** The MAC Chair noted that the length of stay for patients needing consult is now higher than a year ago. Members supported the plan for a working group to examine the current situation and make a recommendation for reducing the LOS and, in particular, for improving the consult response time and decision making.
- **Medical Directive:** The MAC approved the Medical Directive pertaining to Delegated Controlled Act for the Application of Energy via a Pulse Generator for Temporary Transvenous Pacemakers.
- **Medical Directive – Pediatrics:** The MAC approved revisions to the Medical Directive for Nurse Practitioners in Pediatrics.
- **Medical Directive – Neurosurgery:** The MAC approved the Medical Directive for Nurse Practitioners in Neurosurgery for diagnostic testing.
- **The Formulary Policy:** The MAC approved the Formulary Policy. This policy refers to the system in place to evaluate and select drugs considered most appropriate for use within Sunnybrook and to develop regulations governing the use of drugs.
- **Status of Five-Year Reviews and Search Committees:** Searches presently underway include search for the Chief of Integrated Community Program; Chief of the Department of Anesthesia and Chief of the Department of Dental & Maxillofacial Sciences. The Five year review of Brain Sciences Program and its Chief will occur on November 29, 2019.

Credentials – August, September & October

A copy of the August, September and October 2019 appointment list was pre-circulated and appended to the agenda portfolio.

On behalf of the Medical Advisory Committee, Dr. Zaltz requested a motion for the approval and affirmation of the appointments as recommended by the Credentials Committee at their meetings held on September 10th and October 10th, 2019.

So moved by Ms. Hayward and seconded by Ms. Duncan.

The Chair opened the floor for discussion, following which he called the question on the motion to accept and approve the following appointments as brought forward by the Medical Advisory Committee.

ACTIVE/ACTIVE PROVISIONAL STAFF - August Appointments

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| ANESTHESIA | |
| Dr. Stephanie Ladowski | Active Staff – Provisional Without admitting privileges Effective: July 1, 2019 Preamble: Dr. Ladowski has an academic appointment as a Lecturer with the role profile of clinician-teacher. Dr. Ladowski holds RCPSC certification in Anesthesia. She holds an independent practice licence with the CPSO. |
| MEDICINE | |
| Dr. Martin Smoragiewicz | Active Staff – Provisional Division: Medical Oncology & Hematology With admitting privileges Effective: September 1, 2019 Preamble: Dr. Smoragiewicz has an academic appointment as an Assistant Professor with the role profile of clinician-investigator. Dr. Smoragiewicz holds RCPSC certification in Internal Medicine and Medical Oncology. He holds an independent practice licence with the CPSO. |
| PSYCHIATRY | |
| Dr. Matthew Burke | Active Staff – Provisional With cross appointment to Division of Neurology With admitting privileges Effective: August 1, 2019 Preamble: Dr. Burke has an academic appointment as an Assistant Professor with the role profile of Clinician-investigator. He will have 40% protected time for research. Dr. Burke holds RCPSC certification in Neurology. He holds an independent practice licence with the CPSO. |
| Dr. Simina Toma | Active Staff – Provisional Division: Adult Psychiatry With admitting privileges Effective: August 19, 2019 Preamble: Dr. Toma has an academic appointment as an Assistant Professor with the role profile of clinician-teacher. Dr. Toma holds RCPSC certification in Psychiatry. She holds an independent practice licence with the CPSO. |

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| Dr. Ashwati Raghunath | Active Staff – Provisional Division: Adult Psychiatry With admitting privileges Effective: August 1, 2019 Preamble: Dr. Raghunath has an academic appointment as a Lecturer with the role profile of clinician-teacher. She holds RCPSC certification in Psychiatry. She holds an independent practice licence with the CPSO. |
| RADIATION ONCOLOGY | |
| Dr. Jay Detsky | Active Staff – Provisional With admitting privileges Effective: July 1, 2019 Preamble: Dr. Detsky has an academic appointment as an Assistant Professor with the role profile of clinician-investigator. Dr. Detsky holds RCPSC certification in Radiation Oncology. He holds an independent practice licence with the CPSO. |
| Dr. Elysia Donovan | Active Staff – Provisional With admitting privileges Effective: July 1, 2019 Preamble: She has an academic appointment as an Assistant Professor with the role profile of clinician-investigator. Dr. Donovan holds RCPSC certification in Radiation Oncology. She holds an independent practice licence with the CPSO. |

OTHER APPLICATIONS

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| EMERGENCY SERVICES | |
| Dr. Cori Atlin | Clinical Associate Term Without admitting privileges Effective: July 1, 2019 to June 30, 2020 Preamble: Dr. Atlin holds RCPSC certification in Emergency Medicine. She holds an independent practice licence with the CPSO. |
| FAMILY AND COMMUNITY MEDICINE | |
| Dr. Dana Mayer | Clinical Associate Covering Division: Family Medicine Obstetrics With admitting privileges Effective: October 14, 2019 to October 13, 2020 Preamble: Dr. Mayer holds CFPC certification. She holds an independent practice licence issued by the CPSO. |
| Dr. Noah Crampton (Clinical Associate since October 2018) | Clinical Associate Renewal Division: Family Practice With admitting privileges Effective: September 30, 2019 to September 29, 2020 Preamble: Dr. Crampton holds CFPC certification. She holds an independent practice licence issued by the CPSO. |

| MEDICINE | |
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| Dr. Yasmin Moolani Merchant | <p>Courtesy Staff Division: Clinical Pharmacology & Toxicology Without admitting privileges Effective: July 1, 2019</p> <p>Preamble: Dr. Moolani Merchant holds RCPSC certification in Internal Medicine and in Clinical Immunology and Toxicology. She holds an independent practice licence with the CPSO.</p> |
| Dr. Carolynne Elbaz | <p>Clinical Associate Term Division: Medical Oncology & Hematology With admitting privileges Effective: July 1, 2019 to June 30, 2020</p> <p>Preamble: Dr. Elbaz holds RCPSC certification in Internal Medicine and Hematology. She holds an independent practice licence with the CPSO.</p> |
| Dr. Evelyn Cheung | <p>Clinical Associate Term Division: Medical Oncology/Hematology With admitting privileges Effective: July 1, 2019 to June 30, 2020</p> <p>Preamble: Dr. Cheung holds RCPSC certification in Internal Medicine. She holds an independent practice licence with the CPSO.</p> |
| Dr. Florence Moriello | <p>Clinical Associate Term (Renewal) Division: Medical Oncology and Hematology with cross appointment to Division of General Internal Medicine Without admitting privileges Effective: July 1, 2019 to June 30, 2020</p> <p>Preamble: Dr. Moriello holds RCPSC certification in Internal Medicine. She holds an independent practice licence with the CPSO.</p> |
| NEWBORN AND DEVELOPMENTAL PEDIATRICS | |
| Dr. Natasha Alexander | <p>Courtesy Staff With admitting privileges Effective: July 1, 2019</p> <p>Preamble: Dr. Alexander has a staff appointment at The Hospital for Sick Children. Dr. Alexander holds RCPSC certification in Pediatrics. She holds an independent practice licence with the CPSO.</p> |
| OBSTETRICS AND GYNECOLOGY | |
| Dr. Liane Tan Clinical Associate since April 2018 | <p>Clinical Associate Renewal Division: Gynecology With admitting privileges Effective: October 1, 2019 to September 30, 2020</p> <p>Preamble: Dr. Tan holds RCPSC certification in Obstetrics and Gynecology. She holds an independent practice licence with the CPSO.</p> |

TEMPORARY PRIVILEGES

With the approval of the EVP & Chief Medical Executive, the following individuals were granted temporary privileges

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| ANESTHESIA | |
| Dr. Howard Meng | Without admitting privileges Effective: July 5, 2019 to October 4, 2019 Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Meng to begin practice. |
| CRITICAL CARE MEDICINE | |
| Dr. Bourke Tillmann | With admitting privileges Effective: October 1, 2019 to December 31, 2019 Preamble: Application for Clinical Associate renewal is in process. Temporary privileges were granted to allow Dr. Tillmann to continue to practice in the interim. |
| DENTISTRY AND MAXILLOFACIAL SCIENCES | |
| Dr. Nick Ledderhof | With admitting privileges Effective: September 2, 2019 to December 1, 2019 Preamble: Application for Active Staff is in process. Temporary privileges were granted to allow Dr. Ledderhof to begin practice in the interim. |
| EMERGENCY SERVICES | |
| Dr. Cori Atlin | Without admitting privileges Effective: July 1, 2019 to September 30, 2019 Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Atlin to begin practice. |
| FAMILY AND COMMUNITY MEDICINE | |
| Dr. Jing Yu | Division: Long Term Care With admitting privileges Effective: August 4, 2019 to August 31, 2019 Preamble: Temporary privileges were granted for short term locum coverage. |
| LABORATORY MEDICINE AND MOLECULAR DIAGNOSTICS | |
| Dr. David Munoz | Division: Anatomic Pathology Without admitting privileges Effective: August 1, 2019 to September 9, 2019 Preamble: Application for Consulting Staff is in process. Temporary privileges were granted to allow Dr. Munoz to provide vacation coverage in the interim. |

| MEDICAL IMAGING | |
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| Dr. Emily Boulos | <p>Division: Breast Imaging Without admitting privileges Effective: August 28, 2019 to November 28, 2019</p> <p>Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Boulos to begin practice in the interim.</p> |
| MEDICINE | |
| Dr. Habeeb Majeed | <p>Division: Medical Oncology and Hematology With admitting privileges Effective: August 1, 2019 to November 1, 2019</p> <p>Preamble: Application for Clinical Associate renewal is in process. Temporary privileges were granted to allow Dr. Majeed to continue to practice.</p> |
| Dr. Thiru Singam | <p>Division: Medical Oncology and Hematology With admitting privileges Effective: September 1, 2019 to December 31, 2019</p> <p>Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Singam to begin practice in the interim.</p> |
| Dr. Alison Meyers | <p>Division: Neurology With admitting privileges Effective: August 2, 2019 to October 30, 2019.</p> <p>Preamble: Temporary privileges were granted for short term locum coverage.</p> |
| Dr. Angela Liu | <p>Division: Neurology With admitting privileges Effective: September 2, 2019 to November 29, 2019.</p> <p>Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Liu to begin practice in the interim.</p> |
| OBSTETRICS AND GYNECOLOGY | |
| Dr. Courtney Jolliffe | <p>Division: Gynecology With admitting privileges Effective: August 1, 2019 to November 1, 2019</p> <p>Preamble: Dr. Jolliffe has been a Clinical Associate since August 2017. Application for Clinical Associate renewal is in process. Temporary privileges were granted to allow Dr. Jolliffe to continue to practice until Clinical Associate renewal application is approved.</p> |

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| Dr. Elise Farmer | <p>Division: Gynecology With admitting privileges Effective: August 1, 2019 to November 1, 2019</p> <p>Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Farmer to begin practice in the interim.</p> |
| Dr. Neetika Sidana | <p>Division: Gynecology With admitting privileges Effective: August 1, 2019 to November 1, 2019</p> <p>Preamble: Application for Clinical Associate is in process. Temporary privileges were granted to allow Dr. Sidana to begin practice in the interim.</p> |
| Dr. Tomer Feigenberg | <p>Division: Gyne-Oncology Without admitting privileges Effective: July 17, 2019 to July 21, 2019</p> <p>Preamble: Temporary privileges were granted for short term locum coverage.</p> |
| Ms. Katherine MacDonald | <p>Division: Midwifery With admitting privileges Effective: July 5, 2019 to October 4, 2019</p> <p>Preamble: Application for Courtesy Staff is in process. Temporary privileges were granted to allow Ms. MacDonald to begin practice in the interim.</p> |
| OTOLARYNGOLOGY – HEAD AND NECK SURGERY | |
| Dr. Jun Lin | <p>With admitting privileges Effective: July 22, 2019 to October 22, 2019</p> <p>Preamble: Application for Courtesy Staff is in process. Temporary privileges were granted to allow Dr. Lin to begin practice in the interim.</p> |
| PSYCHIATRY | |
| Dr. Matthew Burke | <p>With admitting privileges Effective: August 1, 2019 to November 1, 2019</p> <p>Preamble: Application for Active Staff is in process. Temporary privileges were granted to allow Dr. Burke to begin practice in the interim.</p> |
| SURGERY | |
| Dr. Parmnider Ghura | <p>Division: Orthopaedic Surgery Without admitting privileges Effective: August 1, 2019 to October 31, 2019</p> <p>Preamble: Application for Courtesy Staff is in process. Temporary privileges were granted to allow Dr. Ghura to begin practice in the interim.</p> |

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| Dr. Noah Levine | Division: Orthopaedic Surgery Without admitting privileges Effective: August 1, 2019 to October 31, 2019 Preamble: Application for Courtesy Staff is in process. Temporary privileges were granted to allow Dr. Levine to begin practice in the interim. |
| Dr. Vincent Spilchuk | Division: Orthopaedic Surgery Without admitting privileges Effective: August 1, 2019 to October 31, 2019 Preamble: Application for Courtesy Staff is in process. Temporary privileges were granted to allow Dr. Levine to begin practice in the interim. |

ACTIVE STAFF APPLICATIONS - September Appointments

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| EMERGENCY SERVICES | |
| Dr. Lorne Costello | Active Staff – Provisional Without admitting privileges Effective: September 1, 2019 Preamble: Dr. Costello has been appointed Assistant Professor with the role profile of Clinician-teacher. Dr. Costello has been appointed Medical Director of Undergraduate Medical Education, ED, Sunnybrook, effective July 1, 2019. Dr. Costello holds RCPSC certification in Emergency Medicine. He holds an independent practice licence with the CPSO. |
| Dr. Ryan Clark | Active Staff – Provisional Without admitting privileges Effective: September 1, 2019 Preamble: Dr. Clark has been appointed Assistant Professor with the role profile of Clinician-teacher. Dr. Clark holds RCPSC certification in Emergency Medicine. He holds an independent practice licence with the CPSO. |
| MEDICINE | |
| Dr. Peter Broadhurst | Active Staff Provisional Division: Physical Medicine and Rehabilitation With admitting privileges Effective: October 1, 2019 Preamble: Dr. Broadhurst has an academic appointment as a Lecturer with the role profile of Clinician-teacher. Dr. Broadhurst holds RCPSC certification in Physical Medicine and Rehabilitation. He holds an independent practice licence with the CPSO. |

| PSYCHIATRY | |
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| Dr. Mara Silver | <p>Active Staff – Provisional Division: Adult Psychiatry With admitting privileges Effective: August 26, 2019</p> <p>Preamble: Dr. Silver has an academic appointment as a Lecturer with the role profile of clinician-teacher. Dr. Silver holds RCPSC certification in Psychiatry. She holds an independent practice licence with the CPSO.</p> |
| SURGERY | |
| Dr. Jana Dengler | <p>Active Staff Provisional Division: Plastic Surgery With admitting privileges Effective: September 15, 2019</p> <p>Preamble: Dr. Dengler has an academic appointment as Assistant Professor with the role profile of Clinician-investigator. Dr. Dengler holds RCPSC certification in Plastic Surgery. She holds an independent practice licence with the CPSO.</p> |

OTHER APPLICATIONS

| ANESTHESIA | |
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| Dr. Howard Meng | <p>Clinical Associate Term Without admitting privileges Effective: July 6, 2019 to July 5, 2020</p> <p>Preamble: Dr. Meng holds RCPSC certification in Anesthesia. He holds an independent practice licence with the CPSO.</p> |
| CRITICAL CARE MEDICINE | |
| Dr. Bourke Tillmann (Clinical Associate since October 2016) | <p>Clinical Associate Renewal With admitting privileges Effective: October 1, 2019 to September 30, 2020</p> <p>Preamble: Dr. Tillmann holds RCPSC certification in Emergency Medicine and Critical Care Medicine. He holds an independent practice licence with the CPSO.</p> |
| FAMILY AND COMMUNITY MEDICINE | |
| Dr. Kyle Luong (Clinical Associate since November 2018) | <p>Clinical Associate Renewal Division: Long Term Care With cross appointment to Dept of Psychiatry With admitting privileges Effective: November 19, 2019 to November 18, 2020</p> <p>Preamble: Dr. Luong holds CFPC certification. He holds an independent practice licence with the CPSO.</p> |

| LABORATORY MEDICINE AND MOLECULAR DIAGNOSTICS | |
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| Dr. Gulisa Turashvili | <p>Clinical Associate Term Division: Anatomic Pathology Without admitting privileges Effective: October 1, 2019 to September 30, 2020</p> <p>Preamble: Dr. Turashvili holds RCPSC certification in Anatomic Pathology. He holds an independent practice licence with the CPSO.</p> |
| MEDICAL IMAGING | |
| Dr. Emily Boulos | <p>Clinical Associate Covering Division: Breast Imaging Without admitting privileges Effective: July 1, 2019 to June 30, 2020</p> <p>Preamble: Dr. Boulos holds RCPSC certification in Diagnostic Radiology. She holds an independent practice licence with the CPSO.</p> |
| MEDICINE | |
| Dr. Habeeb Majeed | <p>Clinical Associate Covering Division: Medical Oncology & Hematology With admitting privileges Effective: August 1, 2019 to June 30, 2020</p> <p>Preamble: Dr. Majeed holds RCPSC certification in Internal Medicine and Medical Oncology. He holds an independent practice licence with the CPSO.</p> |
| Dr. Anne Liu | <p>Clinical Associate Term Division: Neurology With admitting privileges Effective: September 2, 2019 to June 30, 2020</p> <p>Preamble: Dr. Liu holds RCPSC certification in Internal Medicine. She holds an independent practice licence with the CPSO.</p> |
| Dr. Alison Meyers | <p>Clinical Associate Term Division: Neurology With admitting privileges Effective: September 2, 2019 to June 30, 2020</p> <p>Preamble: Dr. Meyers holds RCPSC certification in Neurology. She holds an independent practice licence with the CPSO.</p> |
| Dr. Elisabeth Anna Pek | <p>Clinical Associate Covering Division: Rheumatology Without admitting privileges Effective: January 1, 2020 to June 30, 2020</p> <p>Preamble: Dr. Pek holds RCPSC certification in Internal Medicine. She holds an independent practice licence with the CPSO.</p> |

| OBSTETRICS AND GYNECOLOGY | |
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| Dr. Courteny Jolliffe (Clinical Associate since April 2016) | Clinical Associate Renewal Division: Gynecology With admitting privileges Effective: November 19, 2019 to November 18, 2020 Preamble: Dr. Jolliffe holds RCPSC certification in Obstetrics and Gynecology. She holds an independent practice licence with the CPSO. |
| Dr. Neetika Sidana | Clinical Associate Term Division: Gynecology With admitting privileges Effective: November 1, 2019 to October 31, 2020 Preamble: Dr. Sidana holds RCPSC certification in Obstetrics and Gynecology. She holds an independent practice licence with the CPSO. |
| Dr. Elise Farmer | Clinical Associate Term Division: Gynecology With admitting privileges Effective: November 1, 2019 to October 31, 2020 Preamble: Dr. Farmer holds RCPSC certification in Obstetrics and Gynecology. She holds an independent practice licence with the CPSO. |
| OTOLARYNGOLOGY | |
| Dr. R. Jun Lin | Courtesy Staff With admitting privileges Effective: July 1, 2019 Preamble: Dr. Lin holds RCPSC certification in Otolaryngology, Head and Neck Surgery. He holds an independent practice licence with the CPSO. |
| PSYCHIATRY | |
| Dr. Joanne Leung-Yee | Clinical Associate Term Without admitting privileges Effective: September 3, 2019 to September 2, 2020 Preamble: Dr. Leung-Yee holds RCPSC certification in Psychiatry. She holds an independent practice licence with the CPSO. |
| Dr. Angela Onkay Ho | Clinical Associate Term Division: Adult Psychiatry Without admitting privileges Effective: July 1, 2019 to June 30, 2020 Preamble: Dr. Ho holds RCPSC certification in Psychiatry. She holds an independent practice licence with the CPSO. |

| SURGERY | |
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| Dr. Noah Levine | <p>Courtesy Staff Division: Orthopaedic Surgery Without admitting privileges Effective: July 15, 2019</p> <p>Preamble: Dr. Levine holds CFPC certification in Family Medicine. He holds an independent practice licence with the CPSO.</p> |
| Dr. Parminder Ghura | <p>Courtesy Staff Division: Orthopaedic Surgery Without admitting privileges Effective: July 15, 2019</p> <p>Preamble: Dr. Ghura holds CFPC certification in Family Medicine. He holds an independent practice licence with the CPSO.</p> |
| Dr. Colin Laverty (Clinical Associate since October 2018) | <p>Clinical Associate Renewal Division: General Surgery Without admitting privileges Effective: October 31, 2019 to October 30, 2020</p> <p>Preamble: Dr. Laverty is a military physician and will participate as a member of the trauma team to support combat readiness. Dr. Laverty holds CFPC certification in Family Medicine. He holds an independent practice licence with the CPSO.</p> |

TEMPORARY PRIVILEGES

With the approval of the EVP & Chief Medical Executive, the following individuals were granted temporary privileges

| EMERGENCY SERVICES | |
|---------------------------|---|
| Dr. Tom Klosek | <p>Without admitting privileges Effective: September 1, 2019 to November 30, 2019</p> <p>Preamble: Application for Courtesy Staff is in process. Temporary privileges were granted to allow Dr. Klosek to begin practice.</p> |
| MEDICAL IMAGING | |
| Dr. Raymond Lawlor | <p>Division: Vascular and Interventional Imaging Without admitting privileges Effective: September 13, 2019 to December 13, 2019</p> <p>Preamble: Application for Active Staff is in process. Temporary privileges were granted to allow Dr. Lawlor to begin practice in the interim.</p> |
| Dr. Anish Kapadia | <p>Division: Neuroradiology Without admitting privileges Effective: August 19, 2019 to November 19, 2019</p> <p>Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Kapadia to begin practice in the interim.</p> |

| MEDICINE | |
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| Dr. Terence Lee | Division: Medical Oncology and Hematology With admitting privileges Effective: August 14, 2019 to November 13, 2019 Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Lee to begin practice in the interim. |
| Dr. Russell Rasquinha | Division: Neurology With admitting privileges Effective: September 1, 2019 to November 30, 2019. Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Rasquinha to begin practice in the interim. |
| PSYCHIATRY | |
| Dr. Ashwani Raghunath | With admitting privileges Effective: August 6, 2019 to November 6, 2019 Preamble: Application for Active Staff is in process. Temporary privileges were granted to allow Dr. Raghunath to begin practice in the interim. |
| Dr. Simina Toma | With admitting privileges Effective: August 6, 2019 to November 6, 2019 Preamble: Application for Active Staff is in process. Temporary privileges were granted to allow Dr. Toma to begin practice in the interim. |
| Dr. Mara Silver | With admitting privileges Effective: August 26, 2019 to November 26, 2019 Preamble: Application for Active Staff is in process. Temporary privileges were granted to allow Dr. Silver to begin practice in the interim. |
| SURGERY | |
| Dr. Jana Dengler | Division: Plastic Surgery With admitting privileges Effective: September 16, 2019 to December 15, 2019 Preamble: Application for Active Staff is in process. Temporary privileges were granted to allow Dr. Dengler to begin practice in the interim. |
| Dr. Christine Walton (Clinical Associate since September 2015) | Division: Orthopaedic Surgery Without admitting privileges Effective: September 1, 2019 to December 1, 2019 Preamble: Application for Clinical Associate renewal is in process. Temporary privileges were granted to allow Dr. Walton to continue to practice in the interim. |

ACTIVE STAFF APPLICATIONS – October Appointments

| MEDICAL IMAGING | |
|---------------------------|---|
| Dr. Raymond Lawlor | <p>Active Staff Provisional Division: Vascular and Interventional Imaging Without admitting privileges Effective: September 13, 2019</p> <p>Preamble: Dr. Lawlor holds RCPSC certification in Diagnostic Radiology. He holds an independent practice licence issued by the CPSO.</p> |

OTHER APPLICATIONS

| EMERGENCY SERVICES | |
|--|---|
| Dr. Tom Klosek | <p>Courtesy Staff Without admitting privileges Effective: September 1, 2019</p> <p>Preamble: Dr. Klosek holds RCPSC certification in Emergency Medicine. He holds an independent practice licence issued by the CPSO.</p> |
| Dr. Nour Khatib | <p>Clinical Associate Term Without admitting privileges Effective: December 1, 2019 to November 30, 2020</p> <p>Preamble: Dr. Khatib holds CFPC certification in family medicine. She holds an independent practice licence issued by the CPSO.</p> |
| LABORATORY MEDICINE AND MOLECULAR DIAGNOSTICS | |
| Dr. Anna Plotkin | <p>Clinical Associate Term Division: Anatomic Pathology Without admitting privileges Effective: November 1, 2019</p> <p>Preamble: Dr. Plotkin holds RCPSC certification in Anatomic Pathology. She holds an independent practice licence issued by the CPSO.</p> |
| MEDICAL IMAGING | |
| Dr. Anish Kapadia | <p>Clinical Associate Covering Division: Neuroradiology Without admitting privileges Effective: October 1, 2019 to September 30, 2020</p> <p>Preamble: Dr. Kapadia holds RCPSC certification in Diagnostic Radiology. He holds an independent practice licence issued by the CPSO.</p> |
| MEDICINE | |
| Dr. Mohammed Shurrab | <p>Courtesy Staff Division: Cardiology</p> |

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| | <p>With admitting privileges Effective: October 1, 2019</p> <p>Preamble: Dr. Shurrab holds a Restricted Academic Licence that permits him to practice cardiology.</p> |
| Dr. Russell Rasquinha | <p>Clinical Associate Term Division: Neurology With admitting privileges Effective: September 1, 2019 to August 31, 2020</p> <p>Preamble: Dr. Rasquinha holds RCPSC certification in Neurology. He holds an independent practice licence issued by the CPSO.</p> |
| OBSTETRICS AND GYNECOLOGY | |
| Ms. Kate Macdonald | <p>Courtesy Staff Division: Midwifery With admitting privileges Effective: October 1, 2019</p> <p>Preamble: Ms. Macdonald holds a General Licence issued by the College of Midwives of Ontario.</p> |
| Ms. Jasmin Tecson | <p>Courtesy Staff Division: Midwifery With admitting privileges Effective: December 1, 2019</p> <p>Preamble: Ms. Tecson holds a General Licence issued by the College of Midwives of Ontario.</p> |
| PSYCHIATRY | |
| Dr. Justine Dembo (Clinical Associate since October 2017) | <p>Clinical Associate Renewal Division: General Psychiatry With admitting privileges Effective: October 16, 2019 to October 15, 2020</p> <p>Preamble: Dr. Dembo holds RCPSC certification in Psychiatry. She holds an independent practice licence issued by the CPSO.</p> |
| SURGERY | |
| Dr. Vincent Spilchuk | <p>Courtesy Staff Division: Orthopaedic Surgery Without admitting privileges Effective: July 15, 2019</p> <p>Preamble: Dr. Spilchuk holds RCPSC certification in Internal Medicine and Occupational Medicine. He holds an independent practice licence issued by the CPSO.</p> |

CHANGE IN STATUS

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| LABORATORY MEDICINE AND MOLECULAR DIAGNOSTICS | |
| Dr. Nadia Ismiil | <p>Division: Anatomic Pathology From: Active Staff</p> |

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|-------------------------|---|
| | To: Consulting Staff Effective: August 31, 2019 |
| MEDICINE | |
| Dr. Robert Myers | Division: Cardiology From: Active Staff To: Consulting Staff Effective: August 1, 2019 |

TEMPORARY PRIVILEGES

With the approval of the EVP & Chief Medical Executive, the following individuals were granted temporary privileges

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| EMERGENCY SERVICES | |
| Dr. Tom Klosek | Without admitting privileges Effective: December 1, 2019 to February 29, 2020 Preamble: Application for Courtesy Staff is in process. Temporary privileges were granted to allow Dr. Klosek to begin practice. |
| Dr. Cori Atlin | Without admitting privileges Effective: October 1, 2019 to December 31, 2019 Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Atlin to begin practice. |
| FAMILY AND COMMUNITY MEDICINE | |
| Dr. Samyuktha Adiga | Division: Family Practice With admitting privileges Effective: October 21, 2019 to January 21, 2020 Preamble: Temporary privileges were granted for short term locum coverage. |
| Dr. Robyn Moxley | Division: Family Practice Obstetrics With admitting privileges Effective: September 10, 2019 to December 10, 2019 Preamble: Temporary privileges were granted for short term locum coverage. |
| LABORATORY MEDICINE AND MOLECULAR DIAGNOSTICS | |
| Dr. Tra Truong | Division: Anatomic Pathology Without admitting privileges Effective: September 23, 2019 to December 23, 2019 Preamble: Application for Active Staff is in process. Temporary privileges were granted to allow Dr. Truong to begin practice in the interim. |

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| Dr. Rekha Gupta | <p>Division: Anatomic Pathology Without admitting privileges Effective: October 1, 2019 to January 1, 2020</p> <p>Preamble: Temporary privileges were granted for short term locum coverage in genitourinary pathology.</p> |
| Dr. Valerie Dube | <p>Division: Anatomic Pathology Without admitting privileges Effective: September 23, 2019 to December 23, 2019</p> <p>Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted for allow Dr. Dube to begin practice.</p> |
| Dr. Anna Plotkin | <p>Division: Anatomic Pathology Without admitting privileges Effective: October 1, 2019 to January 1, 2020</p> <p>Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted for allow Dr. Plotkin to begin practice.</p> |
| MEDICAL IMAGING | |
| Dr. Susan James | <p>Division: Cardiothoracic Imaging Without admitting privileges Effective: September 27, 2019 to December 27, 2019</p> <p>Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. James to begin practice in the interim.</p> |
| MEDICINE | |
| Dr. Maneesh Sud | <p>Division: Cardiology With admitting privileges Effective: September 1, 2019 to September 15, 2019</p> <p>Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Sud to begin practice in the interim.</p> |
| Dr. Yasmin Moolani Merchant | <p>Division: Clinical Pharmacology and Toxicology Without admitting privileges Effective: September 15, 2019 to October 24, 2019.</p> <p>Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Moolani Merchant to begin practice in the interim.</p> |
| NEWBORN AND DEVELOPMENTAL PEDIATRICS | |
| Dr. Natasha Alexander | <p>With admitting privileges Effective: October 1, 2019 to December 31, 2019</p> <p>Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Alexander to begin practice in the interim.</p> |

| OBSTETRICS AND GYNECOLOGY | |
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| Dr. David Gurau | With admitting privileges Effective: September 19, 2019 to December 19, 2019 Preamble: Application for Clinical Associate Staff is in process. Temporary privileges were granted to allow Dr. Gurau to begin practice in the interim. |
| Ms. Jasmin Tecson | Division: Midwifery With admitting privileges Effective: September 3, 2019 to December 3, 2019 Preamble: Application for Courtesy Staff is in process. Temporary privileges were granted to allow Ms. Tecson to begin practice in the interim. |
| OPHTHALMOLOGY | |
| Dr. Fariba Nazemi | Without admitting privileges Effective: September 16, 2019 to December 16, 2019 Preamble: Temporary privileges were granted to allow Dr. Nazemi to undertake a short preceptorship under the supervision of Dr. Catherine Birt. |
| PSYCHIATRY | |
| Dr. Joanne Leung-Yee | Without admitting privileges Effective: September 11, 2019 to December 11, 2019 Preamble: Application for Clinical Associate Staff is in process. Temporary were granted to allow Dr. Leung-Yee to begin practice in the interim. |
| SURGERY | |
| Dr. Alexis Marshall | Division: Orthopaedic Surgery Without admitting privileges Effective: September 26, 2019 to December 25, 2019 Preamble: Application for Courtesy Staff is in process. Temporary privileges were granted to allow Dr. Marshall to begin practice in the interim. |

ONE DAY TEMPORARY PRIVILEGES

| SURGERY | |
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| Dr. Heather Baltzer | Without admitting privileges Effective: September 23, 2019 only Preamble: One day Temporary privileges were granted to allow Dr. Baltzer to assist Dr. Jana Dengler in surgery involving a trauma patient. |

MOTION: Upon **MOTION** duly made by Ms. Hayward and **SECONDED** by Ms. Duncan, **IT WAS RESOLVED THAT** the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the above noted appointments for August, September and October 2019 as recommended by the Medical Advisory Committee.

CARRIED.

4.3 COMMITTEE REPORTS

4.3.1 FINANCE AND COMMON AUDIT COMMITTEE

The Finance and Common Audit Committee met on October 7, 2019. A copy of the financial statements was pre-circulated and appended to the agenda portfolio for information and review.

The Board reviewed the financial statements for the 5 month ending August 31, 2019 as presented by the Finance and Common Audit Committee.

4.3.2 VETERANS ADVISORY COMMITTEE

The Veterans Advisory Committee met on September 17, 2019 and a copy of the Summary Report was pre-circulated and appended to the agenda portfolio for information.

At its meeting on September 17th, the Committee reviewed and received updates on the following:

- Cipriano Centre for Seniors Health: Plans for the decant of the K-Wing east ground floor for the building of the Cipriano Centre for Seniors Health are moving forward.
- Planning for the Future of the Veterans Centre: The Committee received an update on the Strategic Planning process for the Veterans Program. Internal and external stakeholders and experts will be meeting to discuss the three main these: Veterans Care, Seniors Care and Palliative Care.
- Therapeutic Clowns in the Veterans Centre: The creator of the Therapeutic Clowning program at George Brown College gave an overview of the practice and profession of therapeutic clowns. The Veterans Centre is interested in continuing with the program in the future.
- Veterans Camps 2019: The annual Veterans Camp resumed in 2019 in partnership with Parkwoods Institute. 30 Veterans from K and L Wing attended as well as 34 staff members.
- Veterans Centre Update: The Committee received updates on the following:
 - Unit K3C has officially closed as the last resident transferred on September 11th. No decision has been made as yet how the space will be utilized.
 - A quality improvement initiative to improve foot care services for Veterans is underway. All equipment will be re-processed on site to ensure Infection Prevention & Control measures are met.
- Report from Veterans Affairs Canada: VAC has seen a decline in the number of Veterans in the community and has been working to develop a new Long Term Care strategy. This strategy will be shared and reported on at the next meeting of the Veterans Advisory Committee.

5.0 INFORMATION ITEMS

The following information items were received and appended to the Agenda portfolio.

5.1 Awards, Grants, Honours, Presentations & Publications

5.2 OHA – Year in Review

5.3 Speaker Series – Type 2 Diabetes – November 19, 2019

6.0 NEXT MEETING

The next meeting of the Board of Directors of Sunnybrook Health Sciences Centre is scheduled to take place on Wednesday, December 11, 2019 at 8:00 a.m. in the M6-120 Elizabeth Tory Board Room.

7.0 TERMINATION OF MEETING

There being no further business, the Chair called for a motion to terminate the open session of the Sunnybrook Board of Directors at 8:30 a.m. So moved by Ms. Duncan and seconded by Ms. Annett.

MEETING TERMINATED.



Thomas E. Flynn, Chair



Trudy Hueper, Secretary