

**MINUTES OF THE HYBRID MEETING OF THE BOARD OF DIRECTORS OF SUNNYBROOK HEALTH SCIENCES CENTRE (SHSC) HELD ON WEDNESDAY, SEPTEMBER 28, 2022 AT 8:10 A.M.**

**Chair:** Mr. Tom Flynn

**Directors:**

Ms. C. Annett  
Mr. C. Diamond  
Mr. D. Lang  
Mr. M. Mehta  
Ms. I. Oris Valiente  
Ms. R. Taggar  
Dr. T. Young

Ms. P. Baghai  
Dr. S. Domb  
Mr. C. Lynch  
Dr. A. Nathens  
Dr. G. Papia  
Ms. M. Tory

Mr. R. Davloor  
Ms. D. Duncan  
Ms. L. Mantia  
Sr. Anne Norman  
Dr. A. Smith  
Mr. G. Weston

**Regrets:**

Ms. K. Cole

Mr. K. Strain

Dr. A. Zaretsky

**By Invitation:**

Ms. M. Beals  
Mr. C. DuHamel  
Mr. R. Lee  
Dr. R. Swartz

Ms. T. Birkenheier  
Mr. D. Gerson  
Ms. B. Linkewich  
Ms. K. Winter

Dr. D. Cass  
Dr. K. Hynynen  
Ms. J. Mahboob (**Secretary**)  
Mr. M. Young

**1.0 CALL TO ORDER – OPEN SESSION**

The Chair, noting a quorum present, called the virtual meeting of the Sunnybrook Board of Directors to order at 8:10 a.m.

**1.1 CHAIR’S OPENING REMARKS**

The Chair, provided a brief overview of the agenda and recommended to members joining virtually to raise hand when they have a question. He also informed that a 10- minute break is scheduled after the CEO Report in the In-Camera Session.

**1.2 LAND AND ANCESTRAL ACKNOWLEDGEMENT**

Mr. Flynn began with the Land Acknowledgement by recognizing and deeply appreciating the people who were here before us, and also be clearly and overtly connected about the collective commitment to make the promise and challenge of Truth and Reconciliation and anti-racism real in the communities, and right here at Sunnybrook.

Dr. Smith followed with the Ancestral Acknowledgement by taking a moment to acknowledge those of the Black diaspora who were removed from their land and communities and brought to this country involuntarily, and subjected to oppressive structures and systems causing centuries of trauma which have deeply impacted Black people and communities in Canada today.

### **1.3 APPROVAL OF AGENDA**

The Chair requested an approval of the agenda. So moved by Mr. Mehta and seconded by Ms. Tory.

**The agenda was approved.**

### **2.0 CEO REPORT**

A copy of the September 2022 CEO Report was appended to the agenda portfolio for information. The September CEO Report provided an overview of the key actions at Sunnybrook.

#### **2.1 PATIENT STORY**

Dr. Smith highlighted the purpose and significance of the patient story for Board meetings and welcomed Dr. Avery Nathens to share Steven Ashby's story, a 27-year-old man admitted to Sunnybrook on July 2<sup>nd</sup> for a spinal cord and brachial plexus injury from an ATV accident in Peterborough.

Dr. Nathens noted that Steven was also diagnosed with the following injuries listed below:

- Abdominal aorta traumatic injury with paravertebral hematoma
- Subdural hemorrhage (SDH) (left) and left temporal contusion + Right subgaleal hematoma.
- Bilateral hemopneumothorax
- T9 burst fracture with retrolisthesis resulting in spinal canal narrowing
- Bilateral T9 lamina fracture; left transverse process mildly displaced fractures of T3-T10. right transverse process fracture of T8. L4 spinous process fracture
- Mildly displaced bilateral nasal bone fracture
- Left maxillary hemo-sinus with comminuted fracture of the anterior wall and superior wall/orbital floor.

Dr. Nathens informed that Steven could not feeling his legs when he was admitted to Sunnybrook and was operated in the hybrid OR by Dr. Larouche and team. He was then transferred to C5 and stayed at Sunnybrook for a month. Steven considered himself as one of the lucky ones as he was told that he may not walk again. With the help of an Occupational Therapist and Physiotherapist Steven pushed himself to learn to walk again and slowly started his recovery journey at Sunnybrook. Dr. Nathens reported that Steven is very pleased with regaining his function and had great things to say about Sunnybrook and the team who took care of him, including Dr. Larouche. He wants to be an inspiration for others and looks forward to his truck and working with his dad again.

#### **2.2 CEO HIGHLIGHTS**

Dr. Smith highlighted two key items from the CEO Highlights magazine:

- Sunnybrook Research Institute: Pivotal Finding in Stroke Treatment
- North Toronto Health Team: Primary Care Integration

Dr. Smith concluded his CEO report and commented that he would be happy to address any questions coming out of his report.

### **3.0 EDUCATION PRESENTATION**

Dr. Smith introduced Ms. Beth Linkewich, Director of Regional Stroke and Neurovascular Programs, Centre for Neurovascular Intervention, and North & East GTA Stroke Network; and Dr. Rick Swartz, Director, Stroke Research Unit.

### 3.1 LEADERSHIP IN THE STROKE SYSTEM WHEN IT MATTERS MOST

Ms. Linkewich reported that Ontario has an innovative model of coordinated stroke care with 11 regional stroke networks responsible for implementation of best practices across the continuum of stroke care. Sunnybrook is the trustee for the infrastructure for North & east GTA Stroke Network and provides enhanced stroke services as the Regional Stroke Centre. Ms. Linkewich highlighted that we have built systems of care for access to hyperacute, acute stroke unit, inpatient and outpatient stroke rehabilitation services and provide access to specialized hyperacute services (Endovascular Thrombectomy) for several areas of the province. Sunnybrook is a busy stroke centre and admits over 1000 stroke patients per year. Despite the challenges of the pandemic, we have increased volumes and improved quality in the regional stroke program. Endovascular Thrombectomy volumes have increased 4-fold over the past 5 years to 226 patients and represents more than 20% of overall provincial volumes. Sunnybrook remains a high performer for EVT and we continue to implement strategies such as pre-registration to improve timely access. Stroke unit care is the intervention that has the biggest potential to improve outcomes for the greatest number of stroke patients. Sunnybrook's Neurovascular Unit is located on B4. We have sustained our specialization and need to improve access to the stroke unit. Several quality improvement initiatives are in place, including implementation of the new bed map to increase the number of stroke beds to accommodate the volumes. Timely access to specialist care and imaging through our Urgent TIA clinic has prevented hospital admissions for 650 people. We are working on implementing an innovative population-based model for integrated specialized care to support community-based stroke rehab across the network.

The Chair thanked Ms. Linkewich and Dr. Swartz for their presentation and opened the floor for a Question & Answer session.

### 4.0 CONSENT AGENDA

The Chair noted three items under the Consent Agenda that required Board approval.

#### 4.1 MINUTES OF MEETINGS HELD ON JUNE 20, 2022

The Chair requested approval of the Minutes of June 20, 2022. A copy of the minutes was pre-circulated and appended to the agenda portfolio.

**MOTION: Upon MOTION duly made by Mr. Lang and SECONDED by Ms. Mantia, IT WAS RESOLVED THAT the Minutes of the meeting of the Board of Directors of Sunnybrook Health Sciences Centre held on Monday, June 20, 2022 be hereby approved as pre-circulated.**

**CARRIED.**

#### 4.2 MEDICAL ADVISORY COMMITTEE (MAC) REPORT

The MAC met on September 2022. A copy of the report was pre-circulated and appended to the agenda portfolio for information.

The MAC reviewed the following at its September 2022 meeting:

- **Critical Incident Reporting:** There was one new critical incident reported.
- **Credentials Committee:** The MAC approved the Credential List of September 2022 for submission to the Board.
- **Neurovascular Service Policy**
- **Resuscitation Committee**
- **Radiation Safety Policies**
- **Biosimilars and the Formulary System Policy**

- **Creation of Interdepartmental Divisions**
- **Credentials Committee**
- **Status of Five-Year Reviews and Search Committees**
- **New Business**

The Chair opened the floor for questions and comments.

#### **4.2.1 Proposed MDMS Bylaw Changes to Allow the Creation of Inter-Departmental Divisions**

The Medical Advisory Committee recommended that the Board approve the amendment to the Bylaws of the Medical-Dental-Midwifery Staff of Sunnybrook Health Sciences Centre (Bylaws) to create Interdepartmental Divisions.

So moved by Mr. Lang. and seconded by Ms. Mantia.

**MOTION: Upon MOTION duly made by Mr. Lang and seconded by Ms. Mantia, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre approve the amendment to the Bylaws of the Medical-Dental-Midwifery Staff of Sunnybrook Health Sciences Centre (Bylaws) to create Interdepartmental Divisions.**

**CARRIED.**

#### **4.2.2 Credentials**

A copy of the appointment lists for September 7, 2022 were pre-circulated and appended to the agenda portfolio. The Medical Advisory Committee requested a motion for the approval and affirmation of the appointments as recommended by the Credentials Committee.

So moved by Mr. Lang and seconded by Ms. Mantia.

**MOTION: Upon MOTION duly made by Mr. Lang and SECONDED by Ms. Mantia, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the appointments for September 7, 2022 as recommended by the Medical Advisory Committee.**

**CARRIED.**

### **5.0 COMMITTEE REPORTS**

#### **5.1 VETERANS ADVISORY COMMITTEE**

Ms. Annett noted that the Veterans Committee met on May 17, 2022 and commented that the committee report was pre-circulated and appended to the agenda portfolio.

Ms. Annett informed about Sister Anne Norman joining the Veterans Advisory Committee and briefly reported on the following items from the committee report:

- Planning for Remembrance Day
- Cenotaph Revitalization
- Sunnybrook Veterans Council Report

The Chair opened the floor for questions and comments.

## 6.0 INFORMATION ITEMS

The following was presented to the Board of Directors for information. Documents were pre-circulated and appended to the agenda portfolio for information.

- 6.1 Awards, Grants and Honours
- 6.2 Spotlight on Sunnybrook 2021-2022
- 6.3 Conventionally fully fractionated Gamma Knife Icon re-irradiation of primary recurrent intracranial tumors: the first report indicating feasibility and safety
- 6.4 AcT Trail: Protocol for a Pragmatic Registry- Linked Randomized Clinical Trial
- 6.5 Ontario Health's Mental Health and Addictions Centre of Excellence Update
- 6.6 OHA: Health System News
- 6.7 TAHSNews – August 9, 2022
- 6.8 Speaker Series:
  - Sleep – September 19, 2022
  - OCD – October 11, 2022
- 6.9 Board Meeting Schedule for 2022/23 and Committee Membership
- 6.10 With polio on the rise, we need to remember the risks

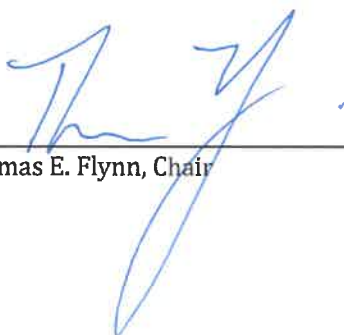
## 7.0 NEXT MEETING

The next meeting of the Board of Directors of Sunnybrook Health Sciences Centre is scheduled to take place on Wednesday, October 26, 2022 at 8:00 a.m.

## 8.0 TERMINATION OF MEETING

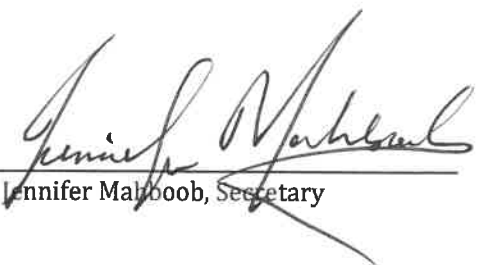
There being no further business, the Chair called for a motion to terminate the open session of the Sunnybrook Board of Directors at 8:50 a.m. So moved by Mr. Mehta and seconded by Mr. Weston.

**MEETING TERMINATED.**



---

Thomas E. Flynn, Chair



---

Jennifer Malboob, Secretary