

**MINUTES OF THE HYBRID MEETING OF THE BOARD OF DIRECTORS OF SUNNYBROOK HEALTH SCIENCES CENTRE (SHSC) HELD ON WEDNESDAY, SEPTEMBER 27, 2023, AT 8:00 A.M.**

**Chair:** Ms. C. Annett

**Directors:**

Ms. P. Baghai  
Mr. C. Diamond  
Dr. P. Houston  
Ms. L. Mantia  
Mr. D. Simmonds  
Ms. R. Taggar  
Mr. G. Weston

Mr. R. Davloor  
Mr. A. Duncan  
Mr. D. Lang  
Mr. M. Mehta  
Dr. S. Singh  
Ms. M. Tory  
Dr. A. Yee

Dr. S. Domb  
Ms. D. Duncan  
Mr. C. Lynch  
Sr. Anne Norman  
Dr. A. Smith  
Ms. I. Oris Valiente

**By Invitation:**

Ms. M. Beals  
Ms. K. Cole  
Mr. R. Lee  
Ms. J. Slawek

Ms. L. Brady  
Mr. D. Gerson  
Ms. J. Mahboob (**Secretary**)  
Ms. K. Winter

Dr. D. Cass  
Dr. K. Hynynen  
Mr. A. Rabindran  
Dr. A. Zaretsky

**Regrets:**

Ms. T. Chisholm

Mr. K. Patel

Mr. K. Strain

**1.0 CALL TO ORDER – OPEN SESSION**

The Chair, noting a quorum present, called the hybrid meeting of the Sunnybrook Board of Directors to order at 8:00 a.m.

**1.1 CHAIR’S OPENING REMARKS**

The Chair welcomed the new Board members and senior leaders to the meeting. Ms. Annett provided a brief overview of the agenda and recommended members joining virtually to raise their hand when they have questions. She also informed the Board that a 10-minute break is scheduled at the end of the Consent Agenda in the In-Camera Session.

**1.2 LAND AND ANCESTRAL ACKNOWLEDGEMENT**

Ms. Annett began with the Land Acknowledgement by recognizing and deeply appreciating the people who were here before us and also being clearly and overtly connected about the collective commitment to make the promise and challenge of Truth and Reconciliation and anti-racism real in the communities and right here at Sunnybrook.

Dr. Smith followed with the Ancestral Acknowledgement by taking a moment to acknowledge those of the Black diaspora who were removed from their land and communities and brought to this country involuntarily, and, subjected to oppressive structures and systems causing centuries of trauma which have deeply impacted Black people and communities in Canada today.

Dr. Smith commented that as we begin our Board meeting, we invite everyone to reflect on the significance of these statements and to consider how we can ensure the sentiments expressed are more than just words, but reflect a commitment to action that will address health inequities and anti-Black and Indigenous racism.

### **1.3 APPROVAL OF AGENDA**

The Chair requested approval of the agenda. So moved by Mr. Lynch and seconded by Ms. Mantia.

**The agenda was approved.**

### **2.0 CEO REPORT**

A copy of the September 2023 CEO report was appended to the agenda portfolio for information. The September CEO report provided an overview of the key activities at Sunnybrook.

#### **2.1 PATIENT STORY**

Dr. Smith welcomed Ms. Taggar to present the patient story to the Board.

Ms. Taggar shared the story of Mr. Jacob Mota-Wyatt, a 30 year old construction worker who had a concrete slab fall on his chest, resulting in complex chest injury (multiple rib fractures and a hemopneumothorax) and blunt cerebral vascular injury. Mr. Mota-Wyatt was admitted to Sunnybrook ICU following trauma bay and CT to receive ongoing care, including pain management from the Acute Pain Service. He was discharged after a week and a half of care and management at Sunnybrook's ICU and C5 Trauma Unit. Ms. Taggar noted that the patient's care did not stop there. He will be seen at the Trauma Recovery Clinic for reassessment of the chest injury, including new x-rays in early October, and will also be seen by Neurovascular Service with repeat imaging for his head and neck. The patient will also be offered follow-up with social work for any pending WSIB paperwork, and physiotherapy for mobility. Ms. Taggar reported that the patient informed that it took some time to control his pain, but overall, he was very pleased with the doctors, staff and services at Sunnybrook.

Ms. Taggar also highlighted the article '**When every minute counts**' published in the Globe & Mail, highlighting Sunnybrook trauma nurse Thao Sindall caring for some of Ontario's sickest and most injured patients.

The patient story and the Globe & Mail article reflected on the amazing work done by the trauma team while dealing with serious injuries.

Ms. Annett opened the floor for comments and questions for discussion from the Board members.

#### **2.2 CEO HIGHLIGHTS**

Dr. Smith encouraged board members to read the CEO Highlights magazine appended to the board package.

### **3.0 EDUCATION PRESENTATION**

Dr. Smith informed the Board that the education session is dedicated to our new capital-building project: the Critical Care Tower. He invited Ms. Cole and Mr. Rabindran to join him in leading the presentation for the Critical Care Tower.

#### **3.1 CRITICAL CARE TOWER**

Dr. Smith noted that the education session aimed to provide a comprehensive overview of the new capital building project: the Critical Care Tower's significant undertaking, highlighting its importance, potential impact, and the strategic vision driving its development.

Dr. Smith, Ms. Cole & Mr. Rabindran delved into the project's key objectives, budgetary considerations, and timelines, as well as discussed the ways in which this capital building will align with our organization's mission and long-term goals. They noted that the Board's engagement and insights are crucial as we embark on this transformative journey.

Dr. Smith, Ms. Cole & Mr. Rabindran concluded their presentation, and the chair opened the floor for comments and questions.

#### **4.0 CONSENT AGENDA**

The Chair noted three items under the Consent Agenda that required Board approval.

##### **Minutes of Open Session Meeting – June 19, 2023**

A copy of the minutes was pre-circulated and appended to the agenda portfolio.

So moved by Ms. Mantia and seconded by Mr. Davloor.

**MOTION: Upon MOTION duly made by Ms. Mantia and SECONDED by Mr. Davloor, IT WAS RESOLVED THAT the Minutes of the meeting of the Board of Directors of Sunnybrook Health Sciences Centre held on Monday, June 19, 2023, be hereby approved as pre-circulated.**

**CARRIED.**

##### **Medical Advisory Committee (MAC) Report**

The MAC met in July & September 2023. A copy of the reports was pre-circulated and appended to the agenda portfolio for information.

The MAC reviewed the following at its July 2023 meeting:

- **Critical Incident Reporting:** There was no critical incident reported.
- **Credentials Committee**
- **Medical Directive for Physician Assistants (PAs) in Complex Malignant Hematology**
- **Medical Directive for PA in Breast Site PYNK Program**
- **Prescribing Restrictions Policy for Inpatient Medical Orders**
- **Status of Five-Year Reviews and Searches**
- **Honour and Awards**
- **New Business**

The MAC reviewed the following at its September 2023 meeting:

- **Critical Incident Reporting:** There was no critical incident reported.
- **Credentials Committee**
- **Inpatient Venous Thromboprophylaxis Policy**
- **Exit Checklist**
- **Department of Emergency Services**
- **Status of Five-Year Reviews and Searches**

So moved by Ms. Mantia and seconded by Mr. Davloor.

**MOTION:** Upon MOTION duly made by Ms. Mantia and SECONDED by Mr. Davloor, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the appointments for July, August and September 2023 as recommended by the Medical Advisory Committee.

**CARRIED.**

### **2023-24 Re-Appointment List**

A copy of the 2023-2024 re-appointment list was pre-circulated and appended to the agenda portfolio. The Medical Advisory Committee requested a motion to approve the 2023-2024 re-appointments.

So moved by Ms. Mantia and seconded by Mr. Davloor.

**MOTION:** Upon MOTION duly made by Ms. Mantia and SECONDED by Mr. Davloor, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the 2023-2024 re-appointments as recommended by the Medical Advisory Committee.

**CARRIED.**

## **5.0 INFORMATION ITEMS**

The following was presented to the Board of Directors for information. Documents were pre-circulated and appended to the agenda portfolio.

**5.1 Globe & Mail article – When every minute counts**

**5.2 TAHSNews – September 12, 2023**

**5.3 Speaker Series:**

- **Virtual ER? How virtual urgent care works, and where it fits in the future of emergency medicine – September 28, 2023**

**5.4 Board Committee Meeting Schedule for 2023/24**

**5.5 Board Committee Membership 2023/24**

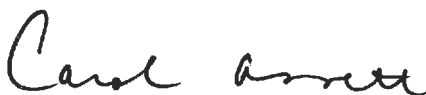
## **6.0 NEXT MEETING**

The next meeting of the Board of Directors of Sunnybrook Health Sciences Centre is scheduled to take place on Wednesday, October 25, 2023, at 8:00 a.m.

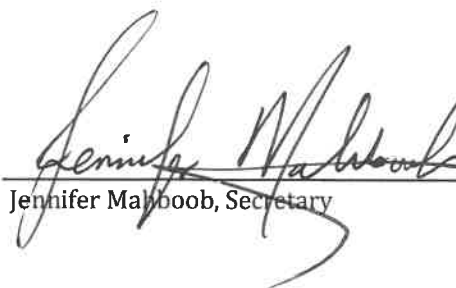
## **7.0 TERMINATION OF MEETING**

There being no further business, the Chair called for a motion to terminate the open session of the Sunnybrook Board of Directors at 9:00 a.m. So moved by Ms. Duncan and seconded by Ms. Mantia.

**MEETING TERMINATED.**



Carol Annett, Chair



Jennifer Malboob, Secretary