

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS OF SUNNYBROOK HEALTH SCIENCES CENTRE (SHSC) HELD ON WEDNESDAY, FEBRUARY 1, 2012 AT 3:00 P.M. IN THE ACADEMY OF MEDICINE ROOM AT THE VAUGHAN ESTATE, SUNNYBROOK CAMPUS.

Chair: Mr. David Leslie

Directors:

Mr. D. Agnew
Mr. P. Crawley
Ms. P. Griffith-Jones
Dr. C. Idestrup
Ms. E. Martin
Ms. M. Ng
Ms. R. Taggar

Ms. T. Brown
Mr. C. Diamond
Dr. D. Guyatt (phone)
Dr. A. Levitt
Dr. B. McLellan
Ms. S. Scace
Ms. M. Visser

Ms. D. Cole (phone)
Mr. B. Goldring
Ms. H. Hayward
Mr. S. Marshall
Dr. R. Nam
Mr. W. Squibb

Regrets:

Dr. C. Whiteside

By Invitation: (in addition to members of the public)

Dr. C. DuHamel
Ms. M. Reddick
Dr. J. Tepper

Ms. T. Hueper
Dr. K. Rose
Ms. A. Welch

Mr. S. Marafioti
Ms. P. Ross
Mr. M. Young

1.0 CALL TO ORDER – OPEN SESSION

Mr. Leslie, Chair, noting a quorum present, called the open meeting of the Sunnybrook Board of Directors to order at 3:00 p.m.

1.1 APPROVAL OF AGENDA

The Chair requested approval of the agenda as pre-circulated.

The Agenda was approved as circulated.

1.2 APPROVAL OF MINUTES

1.2.1 Minutes of Meeting of SHSC Board – December 8, 2011

Mr. Leslie requested approval of the minutes of the meeting of the Sunnybrook Board of Directors held on Thursday, December 8, 2011. A copy of the minutes was pre-circulated and appended to the agenda package.

MOTION: Upon MOTION duly made by Mr. Agnew and SECONDED by Ms. Martin, IT WAS RESOLVED THAT the Minutes of the meeting of the Board of Directors of Sunnybrook Health Sciences Centre held on Thursday, December 8, 2011 are hereby approved as pre-circulated.

CARRIED.

2.0 REPORT OF THE CEO

2.1 FEBRUARY 2012 REPORT OF THE CEO

A copy of the February 2012 Report of the CEO was pre-circulated and appended to the agenda package for information.

Dr. McLellan indicated that he would be pleased to take questions on matters arising out of his report.

BOARD BUSINESS

3.0 EDUCATIONAL PRESENTATION

3.1 QUALITY FRAMEWORK

The Chair called on Ms. Taggar to present. A copy of Ms. Taggar's presentation including a copy of the Board Briefing note was pre-circulated and appended to the Agenda package.

Ms. Taggar provided an overview of the Quality & Patient Safety Program at Sunnybrook which also included an update on key hospital-wide patient safety priorities identified at a patient safety retreat held in April 2010.

Ms. Taggar highlighted two of the priorities coming out of the April retreat.

Priority #1: Supporting our Middle Leaders: The goal of this initiative is to engage and empower our organization's middle leaders (staff who are responsible to receive quality & safety data) in sustaining and improving patient safety and quality at Sunnybrook. Ms. Taggar outlined the project and commented that this goal would be achieved by targeting the following 5 key components of middle leadership engagement and development:

1. Information – provide consistent decision support and data resources needed to inform improvement work.
2. Understanding – provide skills to understand data trends.
3. Planning & Implementing – provide tools and real-time coaching mentorship.
4. Feedback – apply best practices for feedback & communication with frontline staff.
5. Ownership – develop a hospital-wide accountability structure at all levels for Quality & Safety improvement work.

In providing an update on the status of this project, Ms. Taggar noted that the IT Department had developed the dashboard and templates had been developed and pilot tested with the project Advisory Group of middle leaders. Improved branding of this program is underway with Communications & Stakeholder Relations.

Priority #2: Standardizing our Practices: The goal of this initiative is to support the standardization of clinical processes, especially where those processes include evidence-based safety best practices. Ms. Taggar highlighted some of the means of achieving this, such as:

- Standard order sets to promote consistent use of best practices
- Developing structure & governance model to design & promote order set development
- Creating associated accountability structures, and
- Developing an electronic order set system

Ms. Taggar noted that a proposed governance model had been developed and preliminary discussions with current Forms/Health Data Records Committee members had begun.

4.0 DECISION ITEMS

4.1 MEDICAL ADVISORY COMMITTEE

4.1.1 Credentials - December 2011

Dr. Levitt presented the Credentials Report for December 2011, a copy of which was pre-circulated and appended to the agenda package.

On behalf of the Medical Advisory Committee, Dr. Levitt recommended that the list of appointments from the Credentials Committee meeting held on December 6, 2011 be approved. So moved by Mr. Agnew and Seconded by Ms. Martin.

The Chair opened the floor for questions, following which he called the question on the motion to accept and approve the following appointments as brought forward by the Medical Advisory Committee.

ACTIVE / ACTIVE-PROVISIONAL STAFF

EMERGENCY SERVICES	
CLEGHORN, Dr. Graham	Active-Provisional Staff Without admitting privileges Effective: January 1, 2012
STEFAN, Dr. Alexandra	Active-Provisional Without admitting privileges Effective: January 1, 2012

OTHER APPLICATIONS

ANATOMIC PATHOLOGY	
YOUNGSON, Dr. Bruce DONE, Dr. Susan BERMAN, Dr. Hal MILLER, Dr. Naomi	Consultant Staff Without admitting privileges Division: Breast Pathology Effective: January 1, 2012 Preamble: This appointment is arranged to enhance Sunnybrook Health Sciences Centre's collaboration with University Health Network. It is not only meant to build communities of practice in the various areas of anatomic pathology between the two organizations, but it will also boost the collective academic output of the group. These pathologists will be visiting our department at Sunnybrook on regular basis but their main offices and work will be at UHN.

<p>CYBULSKY, Dr. Myron</p>	<p>Consultant Staff Without admitting privileges Division: Cardiovascular Pathology Effective: January 1, 2012</p> <p>Preamble: This appointment is arranged to enhance Sunnybrook Health Sciences Centre's collaboration with University Health Network. It is not only meant to build communities of practice in the various areas of anatomic pathology between the two organizations, but it will also boost the collective academic output of the group. These pathologists will be visiting our department at Sunnybrook on regular basis but their main offices and work will be at UHN.</p>
<p>SANTOS, Dr. Gilda BOERNER, Dr. Scott GEDDIE, Dr. Bill</p>	<p>Consultant Staff Without admitting privileges Division: Cytopathology Effective: January 1, 2012</p> <p>Preamble: This appointment is arranged to enhance Sunnybrook Health Sciences Centre's collaboration with University Health Network. It is not only meant to build communities of practice in the various areas of anatomic pathology between the two organizations, but it will also boost the collective academic output of the group. These pathologists will be visiting our department at Sunnybrook on regular basis but their main offices and work will be at UHN.</p>
<p>GHAZARIAN, Dr. Danny AL HABEEB, Dr. Ayman</p>	<p>Consultant Staff Without admitting privileges Division: Dermatopathology Effective: January 1, 2012</p> <p>Preamble: This appointment is arranged to enhance Sunnybrook Health Sciences Centre's collaboration with University Health Network. It is not only meant to build communities of practice in the various areas of anatomic pathology between the two organizations, but it will also boost the collective academic output of the group. These pathologists will be visiting our department at Sunnybrook on regular basis but their main offices and work will be at UHN.</p>
<p>METE, Dr. Ozgur WINER, Dr. Daniel ASA, Dr. Sylvia</p>	<p>Consultant Staff Without admitting privileges Division: Endocrine Pathology Effective: January 1, 2012</p> <p>Preamble: This appointment is arranged to enhance Sunnybrook Health Sciences Centre's collaboration with University Health Network. It is not only meant to build communities of practice in the various areas of anatomic pathology between the two organizations, but it will also boost the collective academic output of the group. These pathologists will be visiting our department at Sunnybrook on regular basis but their main offices and work will be at UHN.</p>

<p>VAJPEYI, Dr. Rajkumar SZENTGYORGYI, Dr. Eva SERRA, Dr. Stefano EL-ZIMAITY, Dr. Hala</p>	<p>Consultant Staff Without admitting privileges Division: Gastrointestinal Pathology Effective: January 1, 2012</p> <p>Preamble: This appointment is arranged to enhance Sunnybrook Health Sciences Centre's collaboration with University Health Network. It is not only meant to build communities of practice in the various areas of anatomic pathology between the two organizations, but it will also boost the collective academic output of the group. These pathologists will be visiting our department at Sunnybrook on regular basis but their main offices and work will be at UHN.</p>
<p>van der KWAST, Dr. Theo CHEUNG, Dr. Carol EVANS, Dr. Andrew SWEET, Dr. Joan</p>	<p>Consultant Staff Without admitting privileges Division: Genitourinary Pathology Effective: January 1, 2012</p> <p>Preamble: This appointment is arranged to enhance Sunnybrook Health Sciences Centre's collaboration with University Health Network. It is not only meant to build communities of practice in the various areas of anatomic pathology between the two organizations, but it will also boost the collective academic output of the group. These pathologists will be visiting our department at Sunnybrook on regular basis but their main offices and work will be at UHN.</p>
<p>RASTY, Dr. Golnar CLARKE, Dr. Blaise ROUZBAHMAN, Dr. Marjan SHAW, Dr. Patricia</p>	<p>Consultant Staff Without admitting privileges Division: Gynecologic Pathology Effective: January 1, 2012</p> <p>Preamble: This appointment is arranged to enhance Sunnybrook Health Sciences Centre's collaboration with University Health Network. It is not only meant to build communities of practice in the various areas of anatomic pathology between the two organizations, but it will also boost the collective academic output of the group. These pathologists will be visiting our department at Sunnybrook on regular basis but their main offices and work will be at UHN.</p>
<p>WEINRIB, Dr. Ilan PEREZ-ORDONEZ, Dr. Bayardo</p>	<p>Consultant Staff Without admitting privileges Division: Head and Neck Pathology Effective: January 1, 2012</p> <p>Preamble: This appointment is arranged to enhance Sunnybrook Health Sciences Centre's collaboration with University Health Network. It is not only meant to build communities of practice in the various areas of anatomic pathology between the two organizations, but it will also boost the collective academic output of the group. These pathologists will be visiting our department at Sunnybrook on regular basis but their main offices and work will be at UHN.</p>

<p>ADEYI, Dr. Oyedele FISCHER, Dr. Sandra</p>	<p>Consultant Staff Without admitting privileges Division: Hepatic Pathology Effective: January 1, 2012</p> <p>Preamble: This appointment is arranged to enhance Sunnybrook Health Sciences Centre's collaboration with University Health Network. It is not only meant to build communities of practice in the various areas of anatomic pathology between the two organizations, but it will also boost the collective academic output of the group. These pathologists will be visiting our department at Sunnybrook on regular basis but their main offices and work will be at UHN.</p>
<p>JOHN, Dr. Rohan AVILA-CASADO, Dr. Carmen</p>	<p>Consultant Staff Without admitting privileges Division: Nephropathology Effective: January 1, 2012</p> <p>Preamble: This appointment is arranged to enhance Sunnybrook Health Sciences Centre's collaboration with University Health Network. It is not only meant to build communities of practice in the various areas of anatomic pathology between the two organizations, but it will also boost the collective academic output of the group. These pathologists will be visiting our department at Sunnybrook on regular basis but their main offices and work will be at UHN.</p>
<p>HAZARTI, Dr. Lili-Naz CROUL, Dr. Sidney KIEHL, Dr. Rasmus</p>	<p>Consultant Staff Without admitting privileges Division: Neuropathology Effective: January 1, 2012</p> <p>Preamble: This appointment is arranged to enhance Sunnybrook Health Sciences Centre's collaboration with University Health Network. It is not only meant to build communities of practice in the various areas of anatomic pathology between the two organizations, but it will also boost the collective academic output of the group. These pathologists will be visiting our department at Sunnybrook on regular basis but their main offices and work will be at UHN.</p>
<p>TSAO, Dr. Ming HWANG, Dr. David</p>	<p>Consultant Staff Without admitting privileges Division: Thoracic Pathology Effective: January 1, 2012</p> <p>Preamble: This appointment is arranged to enhance Sunnybrook Health Sciences Centre's collaboration with University Health Network. It is not only meant to build communities of practice in the various areas of anatomic pathology between the two organizations, but it will also boost the collective academic output of the group. These pathologists will be visiting our department at Sunnybrook on regular basis but their main offices and work will be at UHN.</p>

MEDICINE	
Grover, Dr. Arvinder	Courtesy Staff Without admitting privileges Division: Cardiology Primary Appointment: KMH Cardiology, Mississauga Effective: January 1, 2012 Preamble: Dr. Grover refers patients to our institution for cardiac invasive and interventional procedures. He would like to attend rounds and occasionally observe procedures on, and visit, his patients.
TARTARO, Dr. Piero	Clinical Associate-Renewable Staff With admitting privileges Division: Gastroenterology Effective: January 1, 2012 – December 31, 2012
OBSTETRICS AND GYNECOLOGY	
LO, Dr. Katherine	Clinical Associate – One Year Staff With admitting privileges Division: Gynecologic Surgery Effective: January 1, 2012 – December 31, 2012

CHANGE OF STATUS

ANATOMIC PATHOLOGY	
SAAD, Dr. Reda	Active to Courtesy Effective: February 13, 2012
FAMILY PRACTICE	
GREENWALD, Dr. Marci	Clinical Associate-Renewable to Courtesy Effective: January 1, 2012
MEDICINE	
DONOVAN, Dr. Jeffrey	Active-Provisional to Courtesy Division of Dermatology Effective: November 15, 2011

TEMPORARY PRIVILEGES

ANATOMIC PATHOLOGY	
AL HABEEB, Dr. Ayman	Without admitting privileges Effective: November 28, 2011 – December 14, 2011
DAYA, Dr. Dean	Without admitting privileges Effective: December 1, 2011 – January 31, 2012

FAMILY AND COMMUNITY MEDICINE	
SCHRAM, Dr. Carrie	With admitting privileges Effective: December 28, 2011 – March 27, 2012
MEDICINE	
BASILE, Dr. Vincenzo	Without admitting privileges Effective: December 2, 2011 – February 28, 2012
HO, Dr. Joanne	Without admitting privileges Effective: December 20, 2011 – January 31, 2012
STAPLES, Dr. John	With admitting privileges Effective: November 16, 2011- February 15, 2012
OBSTETRICS AND GYNECOLOGY	
KRAITBERG, Ms. Jessica	Division of Midwifery With admitting privileges Effective: November 25, 2011 – February 25, 2012
PAGE, Dr. Andrea	With admitting privileges Effective: January 2, 2012 – March 31, 2012
PSYCHIATRY	
WEISSGLAS, Dr. Justin	Division of General Psychiatry With admitting privileges Effective: November 23, 2011 – February 23, 2012
SURGERY	
TANSEY, Dr. Patrick	Division of Orthopedic Surgery Without admitting privileges Effective: January 1, 2012 – March 31, 2012

ONE DAY TEMPORARY PRIVILEGES

ANESTHESIA	
KAPALA, Dr. Miroslava	Division of Surgery Without admitting privileges Primary Practice: Scarborough Grace Hospital, Toronto, ON Effective: December 2, 2011
OBSTETRICS AND GYNECOLOGY	
ARTHUR, Dr. Rebecca	Without admitting privileges Division of Gynecologic Surgery Primary Practice: Mount Sinai Hospital, Toronto, ON Effective: November 15, 2011

RADIATION ONCOLOGY	
PEARCE, Dr. Andrew	Without admitting privileges Primary Practice: Sudbury Regional Hospital Effective: November 7, 2011
WANT, Dr. David	Without admitting privileges Primary Practice: Sudbury Regional Hospital Effective: November 7, 2011

MOTION: Upon MOTION duly made by Mr. Agnew and SECONDED by Ms. Martin, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the above noted appointments as recommended by the Medical Advisory Committee.

CARRIED.

4.1.2 Credentials - January 2012

Dr. Levitt presented the Credentials Report for January 2012, a copy of which was pre-circulated and appended to the agenda package.

On behalf of the Medical Advisory Committee, Dr. Levitt recommended that the list of appointments from the Credentials Committee meeting held on January 10, 2012 be approved. So moved by Mr. Agnew and Seconded by Ms. Martin.

The Chair opened the floor for questions, following which he called the question on the motion to accept and approve the following appointments as brought forward by the Medical Advisory Committee.

ACTIVE / ACTIVE-PROVISIONAL STAFF

FAMILY AND COMMUNITY MEDICINE	
SECCARECCIA, Dr. Dori	Active Staff Division: Palliative Care Without admitting privileges Effective: February 1, 2012
MEDICINE	
GANDELL, Dr. Dov	Active-Provisional Staff Division: Geriatric Medicine With admitting privileges Effective: April 1, 2012
SLAUGHTER, Dr. Graham	Active-Provisional Staff Division: General Internal Medicine With admitting privileges Effective: February 1, 2012

OTHER APPLICATIONS

EMERGENCY SERVICES	
GHOSH, Dr. Rishi	Clinical Associate Staff – 1 Year Without admitting privileges Effective: February 1, 2012 – January 31, 2013
STONE, Dr. Angela	Clinical Associate Staff – 1 Year Without admitting privileges Effective: February 1, 2012 – January 31, 2013
FAMILY AND COMMUNITY MEDICINE	
SCHRAM, Dr. Carrie	Courtesy Staff With admitting privileges Division: Family Practice Obstetrics Effective: February 1, 2012
SUD, Dr. Abhimanyu	Clinical Associate Staff – 1 Year Without admitting privileges Division: Family Practice Effective: February 1, 2012 – January 31, 2013
MEDICINE	
BASILE, Dr. Vincenzo	Clinical Associate Staff – Renewable Without admitting privileges Division: Neurology Effective: February 1, 2012 – January 31, 2013
GANDHI, Dr. Sonal	Clinical Associate Staff -Renewable With admitting privileges Division: Medical Oncology and Hematology Effective: February 1, 2012- January 31, 2013
HO, Dr. Joanne	Clinical Associate Staff – 1 Year Without admitting privileges Division: Geriatric Medicine Effective: February 1, 2012 – January 31, 2013
RABINOVITCH, Dr. Deborah	Clinical Associate Staff – Renewable Without admitting privileges Division: Rehabilitation Medicine Effective: March 1, 2012 – February 28, 2013
STAPLES, Dr. John	Clinical Associate Staff – 1 Year With admitting privileges Division: General Internal Medicine Effective: February 1, 2012 – January 31, 2013
NEWBORN AND DEVELOPMENTAL PEDIATRICS	
NIELD, Dr. Lynne	Consultant Staff Without admitting privileges Primary Appointment: Sick Kids/Toronto East General Hospital Effective: March 1, 2012

OBSTETRICS AND GYNECOLOGY	
BABE, Ms. Kathleen	Courtesy Staff With admitting privileges Division: Midwifery Effective: January 10, 2012
RADIATION ONCOLOGY	
DINNIWELL, Dr. Robert	Consultant Staff Without admitting privileges Effective: March 1 , 2012

CHANGE OF STATUS

FAMILY AND COMMUNITY MEDICINE	
WALDMAN, Dr. Murray	Courtesy Staff without admitting privileges to Courtesy Staff with admitting privileges. Effective: January 3, 2012
MEDICINE	
COHEN, Dr. Dana	Active-Provisional Staff to Courtesy Staff Effective: January 11, 2012

TEMPORARY PRIVILEGES

ANATOMICAL PATHOLOGY	
LI, Dr. Yunru	Without admitting privileges Effective: January 23, 2012- April 22, 2012
MEDICAL IMAGING	
ZAVODNI, Dr. Anna	Division: Cardiothoracic Without admitting privileges Effective: January 1, 2012- March 31, 2012
MEDICINE	
GANDELL, Dr. Dov	Division: Geriatric Medicine With admitting privileges Effective: January 1, 2012 - March 30, 2012
OBSTETRICS AND GYNECOLOGY	
WU, Dr. Vincent	Division: Gynecological Surgery Without admitting privileges Effective: January 9, 2012 - April 8, 2012
PSYCHIATRY	
ELLIS, Dr. Janet	Division: General Psychiatry With admitting privileges Effective: December 13, 2011 - March 12, 2012

SURGERY	
HILL, Dr. Samantha	Division: Cardiac and Vascular Surgery With admitting privileges Effective: January 1, 2012 – March 31, 2012

ONE DAY TEMPORARY PRIVILEGES

RADIATION ONCOLOGY	
KOLL, Dr. Wayne	Without admitting privileges Primary Practice: Lakeridge Health Oshawa Effective: December 13, 2011

MOTION: Upon **MOTION** duly made by Mr. Agnew and **SECONDED** by Ms. Martin, **IT WAS RESOLVED THAT** the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the above noted appointments as recommended by the Medical Advisory Committee.

CARRIED.

5.0 INFORMATION ITEMS

5.1 MEDICAL ADVISORY COMMITTEE REPORT

Dr. Levitt presented Summary Reports on behalf of the Medical Advisory Committee. The MAC met on December 13, 2011 and January 10, 2012. Copies of the reports were pre-circulated and appended to the agenda package.

Dr. Levitt reported on academic honors received by members of the medical staff, in particular, Dr. Philip Hebert who received the Perkin Family Physician of the Year Award for excellence in family medicine.

Dr. Levitt reported that the January 10th MAC meeting saw a number of changes in membership.

- The MAC bid farewell to Dr. Peeter Poldre.
- The MAC welcomed Dr. J. Patcai, President of the Medical Dental Staff Association of St. John's Rehab Hospital who had been invited to MAC as a courtesy prior to integration.
- Ms. Ru Taggar was welcomed in her role as the Interim Chief Nursing Executive.
- Ms. Rajni Sandhu was welcomed as the Director of Medical Professional Practice.

The Chair thanked Dr. Levitt for his update and opened the floor for any questions.

CONSENT AGENDA

6.0 REPORT OF COMMITTEES

Summary Reports were received and appended to the agenda package for information from the following Committees of the Board:

- Business & Human Resources Committee (Meeting held January 25, 2012)
- Common Marketing & Communications Committee
- Education & Research Committee
- Quality of Care Committee (Meetings held December 19, 2011 & January 16, 2012)
- Veterans Advisory Committee (Meetings held September 27 & December 6, 2011)

The Chair opened the floor for any questions of the Committee Chairs under the Consent Agenda.
BUSINESS & HUMAN RESOURCES COMMITTEE:

Financial Reports: December 31, 2011

The Board received and reviewed the Operating Statements for the 9 months ending December 31, 2011.

The Chair opened the floor for questions on the Financial Reports received.

7.0 INFORMATION ITEMS

The following information items were received and appended to the Agenda package.

- 7.1 Media Reports
- 7.2 Your Health Matters
- 7.3 CIO's Notebook Newsletter
- 7.4 Speaker Series
- 7.5 Letters of Appreciation

8.0 OTHER BUSINESS

8.1 POST MEETING EVALUATION FORM

The Chair reminded Board members to complete the post meeting evaluation form appended to the agenda package.

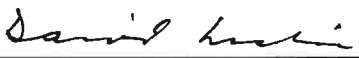
9.0 NEXT MEETING

The next meeting of the Board of Directors of Sunnybrook Health Sciences Centre is scheduled to take place on **Thursday, March 8, 2012 at 3:00 p.m.** in the Academy of Medicine Room at the Vaughan Estate.

10.0 TERMINATION OF MEETING

There being no further business, the Chair called for a motion to terminate the open session of the Sunnybrook Board of Directors at 3:25 p.m. So moved by Mr. Goldring and seconded by Mr. Agnew.

CARRIED.



David A. Leslie, Chair



Trudy Hueper, Secretary