

**MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS OF SUNNYBROOK HEALTH SCIENCES CENTRE (SHSC) HELD ON MARCH 16, 2011 AT 3:00 P.M. IN THE ACADEMY OF MEDICINE ROOM AT THE VAUGHAN ESTATE, SUNNYBROOK CAMPUS.**

**Chair:** Mr. David Leslie, Chair

**Directors:**

Ms. T. Brown	Mr. C. Diamond	Dr. D. Guyatt
Dr. C. Idestrup	Mr. J. D. A. Jackson (phone)	Mr. S. Marshall
Ms. E. Martin	Dr. B. McLellan	Ms. M. Ng
Ms. S. Scace (phone)	Dr. S. VanDeVelde-Coke	Ms. M. Visser
Mr. F. Wagner	Dr. C. Whiteside	

**Regrets:**

Mr. D. Agnew	Mr. P. Crawley	Mr. B. Goldring
Ms. P. Griffith-Jones	Dr. A. Levitt	Dr. R. Nam
Mr. W. Squibb		

**By Invitation:** (in addition to members of the public)

Ms. T. Hueper	Dr. M. Julius	Mr. S. Marafioti
Mr. J. O'Hagan	Dr. P. Poldre	Ms. M. Reddick
Dr. J. Tepper	Mr. M. Young	

**1.0 CALL TO ORDER – OPEN SESSION**

Mr. Carey Diamond, acting as Chair until Mr. Leslie's arrival, called the open meeting of the Sunnybrook Board of Directors to order at 3:00 p.m.

**2.0 REPORT OF THE CEO (TAKEN OUT OF ORDER)**

**2.1 MARCH 2011 REPORT**

A copy of the March 2011 Report of the CEO was pre-circulated and appended to the agenda package for information.

In addition to his written report, Dr. McLellan highlighted the following:

**Dr. Brian Gilbert Cardiac Intensive Care Unit:**

The new Dr. Brian Gilbert Cardiac Intensive Care Unit opened on March 10, 2011. This state-of-the-art critical care unit will house 12 critical care beds and four intermediate care and/or ward level beds in addition to several leading-edge patient care technologies.

Dr. McLellan reported that the next phase in the Schulich Redevelopment Project includes the closure and renovation of the former Coronary Care Unit space on B3. This project is now underway and the new Schulich Short Stay Unit is expected to open in July 2011.

## **Hand Hygiene:**

Dr. McLellan presented an update on the Sunnybrook physician hand hygiene initiative and compliance, noting that there has been a tremendous improvement over last year (staff physician compliance was 83% in February, compared to baseline of 57% in 2009/10).

Dr. McLellan indicated that he would be pleased to take any questions on matters arising out of his written report.

The Chair thanked Dr. McLellan for his report and opened the floor for questions.

### **1.1 APPROVAL OF AGENDA**

Mr. Leslie, Chair, requested approval of the agenda as pre-circulated.

**The Agenda was approved as circulated.**

### **1.2 APPROVAL OF MINUTES**

#### **1.2.1 Minutes of Meeting of SHSC Board – February 8, 2011**

Mr. Leslie, Chair, requested approval of the minutes of the meeting of the Sunnybrook Board of Directors held on Tuesday, February 8, 2011. A copy of the minutes was pre-circulated and appended to the agenda package.

**MOTION: Upon MOTION duly made by Dr. Guyatt and SECONDED by Mr. Marshall, IT WAS RESOLVED THAT the Minutes of the meeting of the Board of Directors of Sunnybrook Health Sciences Centre held on Tuesday, February 8, 2011 are hereby approved as pre-circulated.**

**CARRIED.**

### **2.2 STATUS OF REVIEWS AND SEARCH COMMITTEES**

Dr. McLellan presented a status update on reviews and searches in progress. A copy of the document was pre-circulated and appended to the agenda package for information.

## **BOARD BUSINESS**

### **3.0 EDUCATIONAL PRESENTATIONS**

#### **3.1 SENIOR FRIENDLY CARE – DR. SUSAN VANDEVELDE-COKE**

The Chair welcomed Dr. Susan VanDeVelde-Coke. Dr. Coke presented an overview of Sunnybrook's Senior Friendly Hospital Strategy, identified in 2008 as one of our strategic initiatives. A copy of Dr. Coke's PowerPoint presentation was pre-circulated and appended to the agenda package.

Dr. Coke stated that Sunnybrook's vision is to achieve the best health outcome for seniors, supported by the following senior friendly initiatives:

- initiate mitigation strategies to reduce delirium, falls and functional decline,

- introduce an organization-wide education and communication strategy toward the promotion of a senior friendly culture,
- improve environmental infrastructure, equipment & policies.

The Senior Friendly Care strategy will be incorporated into Sunnybrook's overall strategy of patient care.

Dr. Coke outlined some of the adverse effects of "bed rest" (muscles deteriorate) and noted that age is a significant and independent risk factor for "activities of daily living" (ADL) decline in hospital. She indicated that it was not only feasible but it was critical to mobilize frail elderly patients on the medical units. Dr. Coke reported that mobility initiatives/guidelines are currently being put in place. She also highlighted on the Hospital Elder Life Program whereby Volunteers help, work and walk with patients.

The Chair thanked Dr. Coke for her presentation and opened the floor for questions.

### **3.2 VP EDUCATION – DR. JOSHUA TEPPER**

The Chair welcomed Dr. Joshua Tepper, VP of Education. A copy of Dr. Tepper's PowerPoint presentation was pre-circulated and appended to the agenda package.

Dr. Tepper presented his vision and strategic plan for 'Why Education Matters' at Sunnybrook. He presented an overview of his initial analysis of Sunnybrook's strengths, weaknesses, opportunities and threats (SWOT) to Education and also presented a number of examples of excellence.

Dr. Tepper presented and highlighted on the following four strategies:

1. Build on strengths – strengthen our core
2. Differentiate ourselves – define a clear goal
3. Invest in people and technology – increase educational commitment for new staff
4. Build an internal and external presence – articulate clear goals, purpose and principles. Create a network of education champions.

The Chair thanked Dr. Tepper for his presentation and opened the floor for a Q/A session.

## **4.0 DECISION ITEMS**

### **4.1 MEDICAL ADVISORY COMMITTEE**

Dr. McLellan presented the report on behalf of the Medical Advisory Committee. The Committee met January 11, 2011 and a copy of the report was pre-circulated and appended to the agenda package for information.

#### **4.1.1 Credentials - February**

On behalf of the Medical Advisory Committee, Dr. McLellan recommended that the list of appointments from the Credentials Committee meeting held on February 1, 2011 be approved. A copy of the list of appointments was pre-circulated and appended to the agenda package.

So moved by Ms. Visser and Seconded by Ms. Brown.

The Chair opened the floor for questions, following which he called the question on the motion to accept and approve the following appointments as brought forward by the Medical Advisory Committee.

**ACTIVE-PROVISIONAL/ACTIVE STAFF**

**No Applications**

**OTHER APPLICATIONS**

<b>SURGERY</b>	
<b>SPENCER-NETTO, Fernando</b>	Clinical Associate-Renewable Staff Without admitting privileges Division of General Surgery Effective: April 1, 2011 – March 30, 2012

**TEMPORARY PRIVILEGES**

<b>MEDICINE</b>	
<b>HAMMAD, Nazik</b>	Division of Medical Oncology & Haematology Without admitting privileges Effective: February 1 – April 30, 2011
<b>LAM, Benjamin</b>	Division of Neurology Without admitting privileges Effective: February 1 – April 29, 2011
<b>VELLIANOU, James</b>	Division of Cardiology One Day: January 14, 2011
<b>SURGERY</b>	
<b>GROSS, Allan</b>	Division of Orthopaedic Surgery One Day: January 11, 2011
<b>KRENSKY, Robert</b>	Division of Cardiac & Vascular Surgery Without admitting privileges Effective: January 19 – April 18, 2011
<b>PINCHUK, Brian</b>	Division of General Surgery With admitting privileges Effective: January 14 – April 1, 2011
<b>SPENCER-NETTO, Fernando</b>	Division of General Surgery Without admitting privileges Effective: February 1 – April 30, 2011

**MOTION:** Upon MOTION duly made by Ms. Visser and **SECONDED** by Ms. Brown, **IT WAS RESOLVED THAT** the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the above noted appointments as recommended by the Medical Advisory Committee.

**CARRIED.**

#### 4.1.1 Credentials - March

On behalf of the Medical Advisory Committee, Dr. McLellan recommended that the list of appointments from the Credentials Committee meeting held on March 1, 2011 be approved. A copy of the list of appointments was pre-circulated and appended to the agenda package.

So moved by Ms. Visser and Seconded by Ms. Brown.

The Chair opened the floor for questions, following which he called the question on the motion to accept and approve the following appointments as brought forward by the Medical Advisory Committee.

#### **ACTIVE-PROVISIONAL/ACTIVE STAFF**

<b>SURGERY</b>	
<b>LIPA, Dr. Joan</b>	Active Staff With admitting privileges Division of Plastic Surgery Effective: April 1, 2011

#### **OTHER APPLICATIONS**

<b>MEDICINE</b>	
<b>BONTA, Dr. Mark</b>	Clinical Associate-Temporary Staff With admitting privileges Division of General Internal Medicine Effective: January 3, 2011 – June 30, 2011
<b>BOUAZZA, Dr. Djamel</b>	Clinical Associate-Renewable Staff With admitting privileges Division of General Internal Medicine Effective: April 1, 2011 – March 31, 2012
<b>KOHN, Dr. Madgie</b>	Consultant Staff Without admitting privileges Division of Respiriology & Clinical Immunology Primary Appointment: William Osler Health Centre Effective: April 1, 2011
<b>LAM, Dr. Benjamin</b>	Clinical Associate-Renewable Staff Without admitting privileges Division of Neurology Effective: April 1, 2011 – March 30, 2012
<b>RAHIMI, Dr. Parisa</b>	Clinical Associate-Renewable Staff With admitting privileges Division of Respiriology & Clinical Immunology Effective: April 1, 2011 – March 31, 2012

<b>SURGERY</b>	
<b>BURKE, Dr. Bonnie</b>	Clinical Associate-Renewable Staff Without admitting privileges Division of Cardiac & Vascular Surgery Effective: March 1, 2011 – February 29, 2012
<b>FEINBERG, Dr. Stan</b>	Clinical Associate-1 Year Staff With admitting privileges Division of General Surgery Effective: April 1, 2011 – March 30, 2012
<b>PATCAI, Dr. John</b>	Consultant Staff Without admitting privileges Division of Orthopaedic Surgery <b>Primary Appointment:</b> St. John's Rehab Hospital Effective: April 1, 2011
<b>SCALA, Dr. Gregory</b>	Clinical Associate-Renewable Staff Without admitting privileges Division of Cardiac & Vascular Surgery Effective: March 1, 2011 – February 29, 2012

#### **TEMPORARY PRIVILEGES**

<b>ANATOMIC PATHOLOGY</b>	
<b>HENRY, Dr. Pauline</b>	Without admitting privileges Effective: March 1 – April 15, 2011
<b>FAMILY &amp; COMMUNITY MEDICINE</b>	
<b>MOORE, Dr. Jennifer</b>	Without admitting privileges Effective: March 15 – June 14, 2011
<b>MEDICAL IMAGING</b>	
<b>KILCUP, Dr. Michael</b>	Division of Abdominal Imaging Without admitting privileges Effective: February 1 – April 30, 2011
<b>MEDICINE</b>	
<b>CHODIRKER, Dr. Lisa</b>	Division of Medical Oncology & Hematology With admitting privileges Effective: March 1 – May 31, 2011
<b>HSIAO, Dr. Janey</b>	Division of Medical Oncology & Hematology With admitting privileges Effective: March 1 – May 31, 2011
<b>SURGERY</b>	
<b>HUQ, Dr. Momenul</b>	Division of Cardiac & Vascular Without admitting privileges Effective: March 1 – May 31, 2011

### CHANGE OF STATUS

<b>OTOLARYNGOLOGY – HEAD &amp; NECK SURGERY</b>	
<b>GOODEN, Dr. Everton</b>	Courtesy Staff Requested: Emergency Admission and OR Privileges Effective: March 1, 2011
<b>SEGALL, Dr. Lorne</b>	Courtesy Staff Requested: Emergency Admission and OR Privileges Effective: March 1, 2011
<b>TORGERSON, Dr. Cory</b>	Courtesy Staff Requested: Emergency Admission and OR Privileges Effective: March 1, 2011

### NOT SEEKING REAPPOINTMENT

<b>ANATOMIC PATHOLOGY</b>	
<b>JAMBROSIC, Dr. Jadranka</b>	Courtesy Staff
<b>FAMILY &amp; COMMUNITY MEDICINE</b>	
<b>ALLEGRA, Dr. Lywood</b>	Courtesy Staff Division of Family Practice Obstetrics
<b>ALLEYNE, Dr. Julia</b>	Courtesy Staff Division of Family Practice
<b>LHOTSKY, Dr. Miroslava</b>	Courtesy Staff Division of Family Practice
<b>NADON, Dr. Grant</b>	Courtesy Staff Division of Long Term Care
<b>SALSBERG, Dr. Michael</b>	Courtesy Staff Division of Family Practice
<b>MEDICAL IMAGING</b>	
<b>PANTAZI, Dr. Sophia</b>	Consultant Staff Division of Body Imaging
<b>VISAL, Dr. Pen</b>	Active Staff Division Head, Cardiothoracic Imaging
<b>NEWBORN &amp; DEVELOPMENTAL PEDIATRICS</b>	
<b>GOODIS, Dr. Leslie</b>	Courtesy Staff
<b>PSYCHIATRY</b>	
<b>EMELIANOVA, Dr. Svetlana</b>	Active-Provisional Staff Division of General Psychiatry
<b>SUNDERJI, Dr. Nadiya</b>	Consultant Staff Division of General Psychiatry

<b>SURGERY</b>	
<b>FISH, Dr. Joel</b>	Consultant Staff Division of Plastic Surgery
<b>ROTSTEIN, Dr. Lorne</b>	Courtesy Staff Division of General Surgery

**MOTION:** Upon **MOTION** duly made by Ms. Visser and **SECONDED** by Ms. Brown, **IT WAS RESOLVED THAT** the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the above noted appointments as recommended by the Medical Advisory Committee.

**CARRIED.**

## **CONSENT AGENDA**

### **5.0 REPORT OF COMMITTEES**

Reports were received and pre-circulated with the agenda package from the following Committees of the Board.

- Academic & Patient Care Committee (Meeting held February 28, 2011)
- Business & Human Resources Committee (Meeting held February 23, 2011)

The Chair opened the floor for any questions of the Committee Chairs under the Consent Agenda.

#### **BUSINESS & HUMAN RESOURCES COMMITTEE:**

##### **Financial Reporting:**

The Board received and reviewed the Operating Statements for the 10 months ending January 31, 2011.

### **6.0 INFORMATION ITEMS**

The following information items were received and appended to the Agenda package.

- 6.1** Your Health Matters (formerly SB News)
- 6.2** Media Reports
- 6.3** Speaker Series – March 29, 2011
- 6.4** Letters of Appreciation

### **7.0 OTHER BUSINESS**

#### **7.1 POST MEETING EVALUATION FORM**

The Chair reminded Board members to complete the post meeting evaluation form appended to the agenda package.



## **8.0 NEXT MEETING**

The next meeting of the Board of Directors of Sunnybrook Health Sciences Centre is scheduled on **Wednesday, April 27, 2011 at 3:00 p.m.** in the Academy of Medicine Room at the Vaughan Estate.

## **9.0 TERMINATION OF MEETING**

There being no further business, the Chair called for a motion to terminate the open session of the Sunnybrook Board of Directors at 4:00 p.m. So moved by Mr. Jackson and seconded by Dr. Guyatt.

**CARRIED.**

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David A. Leslie, Chair

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Trudy Hueper, Secretary