

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS OF SUNNYBROOK HEALTH SCIENCES CENTRE (SHSC) HELD ON THURSDAY, DECEMBER 6, 2012 AT 3:00 P.M. IN THE ACADEMY OF MEDICINE ROOM AT THE VAUGHAN ESTATE, SUNNYBROOK CAMPUS.

Chair: Mr. David Agnew

Directors:

Mr. P. Crawley	Mr. C. Diamond	Mr. S. Diamond
Sr. Sue Elwyn, SSJD	Dr. J. Gilbert	Mr. B. Goldring (phone)
Ms. P. Griffith-Jones	Ms. H. Hayward	Ms. E. Martin
Dr. B. McLellan	Dr. R. Nam	Ms. M. Ng
Ms. S. Scace	Ms. H. Short	Ms. R. Taggar
Mr. S. Tile	Ms. M. Visser	

Regrets:

Mr. S. Beatty	Dr. H. Kreder	Mr. W. Squibb
Dr. C. Whiteside		

By Invitation: (in addition to members of the public)

Dr. J. Dellandrea	Dr. C. DuHamel	Ms. T. Hueper
Dr. M. Julius	Mr. S. Marafioti	Mr. M. Moffat
Ms. C. Rosebrugh	Dr. J. Tepper	Ms. A. Welch
Mr. M. Young		

1.0 CALL TO ORDER – OPEN SESSION

Mr. Agnew, Chair, noting a quorum present, called the open meeting of the Sunnybrook Board of Directors to order at 3:00 p.m.

1.1 APPROVAL OF AGENDA

The Chair requested approval of the agenda as pre-circulated. So moved by Ms. Visser and seconded by Ms. Martin.

The Agenda was approved as circulated.

1.2 APPROVAL OF MINUTES

1.2.1 Minutes of Meeting of SHSC Board – October 18, 2012

Mr. Agnew requested approval of the minutes of the meeting of the Sunnybrook Board of Directors held on Thursday, October 18, 2012. A copy of the minutes was pre-circulated and appended to the agenda package.

MOTION: Upon MOTION duly made by Ms. Scace and SECONDED by Ms. Martin, IT WAS RESOLVED THAT the Minutes of the meeting of the Board of Directors of Sunnybrook Health Sciences Centre held on Thursday, October 18, 2012 are hereby approved as pre-circulated.

CARRIED.

2.0 REPORT OF CHAIR

The Chair welcomed Mr. Stephen Tile to his first meeting of the Hospital Board. Mr. Tile is the Vice Chair of the Foundation Board and was appointed to the Hospital Board of Directors as the Foundation representative replacing Mr. Stephen Marshall.

The Chair reported that Ms. Denise Cole had tendered her resignation, which he has accepted. Ms. Cole has been appointed an Assistant Deputy Minister with the Ministry of Community & Social Services and the Ministry of Children & Youth Services. Given the demands of her new role, Ms. Cole felt that unfortunately she would not have the time to commit to the Board. She extended her best wishes and regrets to the members of the Board.

3.0 REPORT OF THE CEO

3.1 DECEMBER 2012 REPORT OF THE CEO

A copy of the December 2012 Report of the CEO was pre-circulated and appended to the agenda package for information.

Dr. McLellan indicated that he would be pleased to answer any questions on items coming out of his written report.

BOARD BUSINESS

4.0 EDUCATIONAL PRESENTATION

4.1 EDUCATION (UPDATE)

Dr. Joshua Tepper, Vice President, Education presented an update on recent education activities at Sunnybrook. Dr. Tepper commented that education is foundational to inventing the future of healthcare.

A copy of the inaugural Annual Report on Education was circulated to the members of the Board. Dr. Tepper commented that the education mandate at Sunnybrook spans four important audiences:

- Students, interns, residents and fellows representing more than 4,000 learners a year across more than 20 disciplines;
- The continuing professional development of Sunnybrook's 10,000 staff, physicians and volunteers;
- Patients, families and the local community representing more than 1.2 million visits a year;
- The international community including learners across the life continuum in countries around the world.

Dr. Tepper commented that the Annual Report highlights important activities and milestones achieved in three objectives reflected in the Education Strategic Plan.

1. Harmonize and streamline our processes and communication
2. Drive quality and innovation
3. Improve education infrastructure

Dr. Tepper indicated that the success captured in the Annual Report reflects the skills, passion and commitment of numerous people within Sunnybrook and across our many partner organizations.

Dr. Tepper also presented a brief slide show of "Why Education Matters".

The Chair thanked Dr. Tepper for his presentation and opened the floor for any questions.

5.0 INFORMATION ITEMS:

5.1 BALANCED SCORECARD

A copy of Sunnybrook's Strategic Balanced Scorecard was pre-circulated and appended to the agenda package. The Board of Directors receives an update twice a year via the Quality of Care Committee, the Education & Research Committee and the Business & Human Resources Committee.

Mr. Young reported that the Strategic Balanced Scorecard as presented to the Board has been redeveloped to reflect the Hospital's updated Strategic Plan. The Board will hear from each of the three Board Committees and following their updates Ms. Ng will be presenting a motion to approve posting of the Strategic Balanced Scorecard on Sunnybrook's intranet and internet.

5.1.1 Quality of Care Committee

Ms. Visser presented on behalf of the Quality of Care Committee reporting on Dimension 1: Quality of Patient Care: Goals 1, 2 and 3 - providing an update on the red and yellow indicators. Ms. Visser commented that the Centre for Patient Safety (CPS) presentations at national/international conferences were significantly lower than baseline (203.7 hours versus the target of 300 hours/CPS faculty). This performance represents data from the summer months, when there are fewer national and international conferences and it is expected to increase in the second part of the fiscal year. Ms. Visser also noted that the C. difficile infection rate was lower than in the previous cycle.

The Chair thanked Ms. Visser for her report and opened the floor for any questions.

5.1.2 Education & Research Committee

Mr. Goldring presented on behalf of the Education & Research Committee reporting on Dimension 2: Research and Education: Goals 4 and 5. Mr. Goldring reported that these are new goals, which will be monitored on an annual basis and results will be available following the next Balanced Scorecard cycle.

The Chair thanked Mr. Goldring for his report and opened the floor for any questions.

5.1.3 Business & Human Resources Committee

Ms. Ng presented on behalf of the Business & Human Resources Committee reporting on Dimension 3: Sustainability and Accountability: Goals 6, 7 and 8. Ms. Ng, in providing an update on the red indicators under Goal 7, reported that the inpatient rehab volumes are lower as compared to the previous cycle; hip & knee volumes reflect timing and are expected to achieve target by year-end and cancer surgery volumes are below target because of the mix of cancer surgery cases. Ms. Ng noted that the trauma volume was established based on a long-standing Injury Severity Scoring methodology used consistently across the Province. The Province recently changed this methodology and Sunnybrook is in the process of determining an appropriate revised target.

Ms. Ng reported that, although improved from the prior year, occupancy continued to be a significant challenge and Management is continuing to work on initiatives with the aim of achieving a more sustainable result. Ms. Ng also reported on wait time targets and indicated that Sunnybrook is achieving and doing better than target for most of our monitored Wait Times, with continued improvements over the prior year.

Goal 8 relates to our Human Resource Culture and Ms. Ng reported that employee engagement continues to be high and achieving target, while data for all other indicators is still being collected and will be reported on in the next cycle.

The Chair thanked Ms. Ng for her report and opened the floor for any questions.

Ms. Ng recommended that the Board of Directors of Sunnybrook Health Sciences Centre approve posting of the Strategic Balanced Scorecard on Sunnybrook's intranet and internet sites. Seconded by Ms. Martin.

The Chair opened the floor for discussion, following which he called the question on the motion as presented.

MOTION: Upon MOTION duly made by Ms. Ng and SECONDED by Ms. Martin, IT WAS RESOLVED THAT the Strategic Balanced Scorecard as presented to the Board of Directors of Sunnybrook Health Sciences Centre be hereby accepted and posted to Sunnybrook's Intranet and Internet sites.

CARRIED.

6.0 DECISION ITEMS

6.1 MEDICAL ADVISORY COMMITTEE

Dr. McLellan presented the Summary Report on behalf of the Chair of the Medical Advisory Committee. The Committee met on October 9, 2012 and a copy of the Report was pre-circulated and appended to the agenda package for information.

6.1.1 Credentials – October 2012

A copy of the appointment list was pre-circulated and appended to the agenda package.

On behalf of the Medical Advisory Committee, Dr. McLellan recommended that the listing of appointments from the Credentials Committee meeting held October 2, 2012 be approved. So moved by Ms. Visser and seconded by Ms. Scace.

The Chair opened the floor for questions, following which he called the question on the motion to accept and approve the following appointments as brought forward by the Medical Advisory Committee.

ACTIVE / ACTIVE-PROVISIONAL STAFF

ANATOMICAL PATHOLOGY	
Slodkowska, Dr. Elzbieta	Active-Provisional Staff Without admitting privileges Effective: October 1, 2012

OTHER APPLICATIONS

EMERGENCY SERVICES	
Skarratt, Dr. Kevin	Clinical Associate – Renewable Without admitting privileges Effective: October 1, 2012

MEDICINE	
Bansal, Dr. Vikas	Clinical Associate – Renewable Division of General Internal Medicine With admitting privileges Effective: October 1, 2012
Boulos, Dr. Mark	Clinical Associate – Renewable Division of Neurology Without admitting privileges Effective: October 1, 2012
Bovett, Dr. Geoffrey	Clinical Associate – Renewable Division: Medical Oncology and Hematology With admitting privileges Effective: October 1, 2012
Narayansingh, Dr. Marc	Clinical Associate Renewable Division: Neurology Without admitting privileges Effective: November 1, 2012
Rana, Dr. Amira	Clinical Associate – One year Division of: Medical Oncology and Hematology With admitting privileges Effective: August 23, 2012
Rahimi, Dr. Parisa	Consultant Division of Respiriology Without admitting privileges Effective: October 1, 2012
NEWBORN AND DEVELOPMENTAL PEDIATRICS	
Granovsky, Dr. Shawna	Courtesy Staff With admitting privileges Effective: August 1, 2012
OBSTETRICS AND GYNECOLOGY	
Heinrichs, Ms. Heather G.	Courtesy Staff Division of Midwifery With admitting privileges Effective: October 14, 2012

TEMPORARY PRIVILEGES

ANATOMICAL PATHOLOGY	
Al Mohammedi, Dr. Faisal	Without admitting privileges Effective September 17, 2012 to September 21, 2012
El Bahtimi, Dr. Reem	Without admitting privileges Effective: August 28, 2012 to September 10, 2012

Slodkowska, Dr. Elzbieta	Without admitting privileges Effective: September 1, 2012 to November 11, 2012
DENTISTRY	
Koleganova, Dr. Veronika	Without admitting privileges Effective: September 10, 2012 to December 10, 2012
Yarascavitch, Dr. Carilynne	Without admitting privileges Effective: November 1, 2012 to January 31, 2013
EMERGENCY SERVICES	
Verma, Dr. Aikta	Without admitting privileges Effective: October 1, 2012 to December 31, 2012
FAMILY AND COMMUNITY MEDICINE	
Shergold, Dr. David	Division: Long Term Care With admitting privileges Effective: September 4, 2012 to December 3, 2012
Zettler, Dr. Michael	Without admitting privileges Effective: October 1, 2012 to December 31, 2012
MEDICINE	
Baibergenova, Dr. Akerke	Division: Dermatology With admitting privileges Effective: September 1, 2012 to November 30, 2012
Cheema, Dr. Parneet	Division: Medical Oncology/Hematology With admitting privileges Effective: October 1, 2012 to December 30, 2012
NEWBORN AND DEVELOPMENTAL PEDIATRICS	
Granovsky, Dr. Shawna	With admitting privileges Effective: October 1, 2012 to November 30, 2012
SURGERY	
Caldarone, Dr. Christopher	Division of: Cardiac and Vascular Surgery Without admitting privileges Effective: September 20, 2012 to October 14, 2012
Fung, Dr. Siu-Yue Frances	Division of: General Surgery Without admitting privileges Effective: October 1, 2012 to December 31, 2012
Nauth, Dr. Aaron	Division of: Orthopaedic Surgery Without admitting privileges Effective: September 1, 2012 to November 30, 2012
Look Hong, Dr. Nicole	Division of: General Surgery With admitting privileges Effective: September 4, 2012 to December 4, 2012

ONE-DAY TEMPORARY PRIVILEGES

EMERGENCY SERVICES	
Skarratt, Dr. Kevin	Without admitting privileges For: October 1, 2012

MOTION: Upon MOTION duly made by Ms. Visser and **SECONDED** by Ms. Scace, **IT WAS RESOLVED THAT** the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the above noted appointments as recommended by the Medical Advisory Committee.

CARRIED.

6.1.1 Credentials – November 2012

A copy of the appointment list was pre-circulated and appended to the agenda package.

On behalf of the Medical Advisory Committee, Dr. McLellan recommended that the listing of appointments from the Credentials Committee meeting held November 6, 2012 be approved. So moved by Ms. Visser and seconded by Ms. Martin.

The Chair opened the floor for questions, following which he called the question on the motion to accept and approve the following appointments as brought forward by the Medical Advisory Committee.

ACTIVE / ACTIVE-PROVISIONAL STAFF

EMERGENCY SERVICES	
Alsharafi, Dr. Zuhair	Active-Provisional Staff Without admitting privileges Effective: August 1, 2012
Medical Imaging	
Zukotynski, Dr. Katherine	Active-Provisional Staff Without admitting privileges Effective: August 1, 2012

OTHER APPLICATIONS

ANESTHESIA	
Yaseen, Dr. Mohammad	Clinical Associate – One year Without admitting privileges Effective: November 9, 2012
FAMILY AND COMMUNITY MEDICINE	
Kakzanov, Dr. Vered	Clinical Associate Renewable Division of Long Term Care With admitting privileges Effective: October 31, 2012

MEDICINE	
Rambihar, Dr. Vivian	Courtesy Staff Division of Cardiology Without admitting privileges Effective: November 1, 2012
Smaggus, Dr. Andrew	Clinical Associate – Renewable Division of General Internal Medicine With admitting privileges Effective: December 1, 2012
Cheema, Dr. Parneet	Clinical Associate – Renewable Division: Medical Oncology and Hematology With admitting privileges Effective: November 7, 2012

CHANGE IN PRIVILEGES

DENTISTRY	
Haas, Dr. Daniel	Without admitting privileges Effective: October 1, 2012

TEMPORARY PRIVILEGES

The following individuals were granted temporary privileges

EMERGENCY SERVICES	
Alsharafi, Dr. Zuhair	Without admitting privileges Effective October 31, 2012 to November 30, 2012
Burga, Dr. Alfonso	Without admitting privileges Effective: November 9, 2012 to December 31, 2012
MEDICINE	
Baibergenova, Dr. Akerke	Division: Dermatology With admitting privileges Effective: December 1, 2012 to February 28, 2013
Shaw, Dr. Tamy	Division: General Internal Medicine With admitting privileges Effective: December 1, 2012 to February 28, 2013
MEDICAL IMAGING	
Skarpathiotakis, Dr. Mia	Division: Breast Imaging Without admitting privileges Effective: October 1, 2012 to December 31, 2012
Ghandehari, Dr. Hournaz	Division: Body Imaging Without admitting privileges Effective: October 1, 2012 to December 31, 2012

Settecase, Dr. Fabio	Division: Neuroradiology Without admitting privileges Effective: November 12, 2012 to February 11, 2013
Zukotynski, Dr. Katherine	Division: Nuclear Medicine Without admitting privileges Effective: November 1, 2012 to January 31, 2013
OBSTETRICS AND GYNECOLOGY	
Siska, Dr. Lyana	With admitting privileges Effective: November 8, 2012 to February 7, 2013
OPHTHALMOLOGY	
Gill, Dr. Harmeet	With admitting privileges Effective: October 16, 2012 to January 15, 2013
SURGERY	
Martou, Dr. Glykeria	Division: Plastic Surgery With admitting privileges Effective: November 1, 2012 to January 30, 2013
Peterson, Dr. Mark	Division: Cardiac Surgery Without admitting privileges Effective: October 5, 2012 to October 9, 2012

ONE DAY TEMPORARY PRIVILEGES

SURGERY	
Fisher, Dr. David	Without admitting privileges For: November 6, 2012
Kuzyk, Dr. Paul	Without admitting privileges For: October 17, 2012

MOTION: Upon MOTION duly made by Ms. Visser and SECONDED by Ms. Martin, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the above noted appointments as recommended by the Medical Advisory Committee.

CARRIED.

CONSENT AGENDA

7.0 REPORT OF COMMITTEES

Summary Reports were received and appended to the agenda package for information from the following Committees of the Board.

- Business & Human Resources Committee (Meetings held Oct. 24 & Nov. 28, 2012)
- Education & Research (Meeting held November 20, 2012)
- Quality of Care Committee (Meeting held Oct. 22 & Nov. 19, 2012)

The Chair opened the floor for any questions of the Committee Chairs under the Consent Agenda.

7.1 BUSINESS & HUMAN RESOURCES COMMITTEE

7.1.1 Financial Reports:

September 30, 2012

The Board received and reviewed the Financial Report for the 6 months ending September 30, 2012. A copy of the financial reports was pre-circulated and appended to the agenda package.

October 31, 2012

The Board received and reviewed the Financial Report for the 7 months ending October 31, 2012. A copy of the financial reports was pre-circulated and appended to the agenda package.

The Chair opened the floor for questions on the Financial Reports received.

8.0 INFORMATION ITEMS

The following information items were received and appended to the Agenda package.

- 8.1 Media Reports
- 8.2 Your Health Matters
- 8.3 Letters of Appreciation

9.0 OTHER BUSINESS

9.1 POST MEETING EVALUATION FORM

The Chair reminded Board members to complete the post meeting evaluation form appended to the agenda package.


10.0 NEXT MEETING

The next meeting of the Board of Directors of Sunnybrook Health Sciences Centre is scheduled to take place on Thursday, February 7, 2013 at 3:00 p.m. in the Academy of Medicine Room at the Vaughan Estate.

11.0 TERMINATION OF MEETING

There being no further business, the Chair called for a motion to terminate the open session of the Sunnybrook Board of Directors at 4:10 p.m. So moved by Ms. Visser and seconded by Ms. Short.

MEETING TERMINATED.


David Agnew, Chair


Trudy Hueper, Secretary