

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS OF SUNNYBROOK HEALTH SCIENCES CENTRE (SHSC) HELD ON THURSDAY, MARCH 7, 2013 AT 3:00 P.M. IN THE ACADEMY OF MEDICINE ROOM AT THE VAUGHAN ESTATE, SUNNYBROOK CAMPUS.

Chair: Mr. David Agnew

Directors:

Mr. P. Crawley	Mr. S. Diamond	Sr. Sue Elwyn, SSJD
Dr. J. Gilbert	Mr. B. Goldring	Ms. P. Griffith-Jones
Ms. H. Hayward	Dr. H. Kreder	Ms. E. Martin
Dr. B. McLellan	Dr. R. Nam	Ms. M. Ng
Ms. R. Taggar	Ms. S. Scace (phone)	Ms. H. Short
Mr. W. Squibb (phone)	Mr. S. Tile	Ms. M. Visser

Regrets:

Mr. S. Beatty	Mr. C. Diamond	Dr. C. Whiteside
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By Invitation: (in addition to members of the public)

Dr. J. Dellandrea	Dr. C. DuHamel	Ms. T. Hueper
Dr. M. Julius	Mr. S. Marafioti	Mr. M. Moffat
Ms. M. Reddick	Dr. K. Rose	Dr. J. Tepper
Mr. M. Young		

1.0 CALL TO ORDER – OPEN SESSION

Mr. Agnew, Chair, noting a quorum present, called the open meeting of the Sunnybrook Board of Directors to order at 3:00 p.m.

1.1 APPROVAL OF AGENDA

The Chair requested approval of the agenda as pre-circulated. So moved by Mr. Goldring and seconded by Ms. Martin.

The Agenda was approved as circulated.

1.2 APPROVAL OF MINUTES

1.2.1 Minutes of Meeting of SHSC Board - February 7, 2013

Mr. Agnew requested approval of the minutes of the meeting of the Sunnybrook Board of Directors held on Thursday, February 7, 2013. A copy of the minutes was pre-circulated and appended to the agenda package.

MOTION: Upon MOTION duly made by Ms. Short and SECONDED by Ms. Hayward, IT WAS RESOLVED THAT the Minutes of the meeting of the Board of Directors of Sunnybrook Health Sciences Centre held on Thursday, February 7, 2013 are hereby approved as pre-circulated.

CARRIED.

2.0 REPORT OF CHAIR

No report from the Chair at this time.

3.0 REPORT OF THE CEO

3.1 MARCH 2013 REPORT OF THE CEO

A copy of the March Report of the CEO was pre-circulated and appended to the agenda package for information.

Dr. McLellan referenced the following coming out of his written report:

Community Engagement and Patient Navigation:

This is an initiative currently underway to improve the access that family physicians have to receive telephone advice from the cardiac surgeon on call and the maternal fetal medicine specialists. Dr. McLellan commented that at the time of our community engagement sessions held last fall, we learned that primary care providers have 3 major access issues.

1. Access to their patient's information (test results, care provided)
2. Access to advice from specialists
3. Access to consultation with specialists

Family physicians in the Sunnybrook community have been notified of the new specialty database on Sunnybrook's website and, as first steps, improved access to telephone advice from the cardiac surgeon on call and the maternal fetal medicine specialists.

Dr. McLellan commented that he will be reporting back on additional initiatives related to providing better access at future meetings.

Toronto Dementia Research Alliance (TDRA):

Dr. McLellan referenced the report from the Sunnybrook Research Institute highlighting on the TDRA. This is a very important alliance in Toronto, bringing together researchers from five different academic health science centres and the University of Toronto with a focus on dementia research. Early successes on grants are highlighted in Dr. McLellan's written report. Of note was a recent announcement of \$100M over the next 5 years, being provided through the Ontario Brain Institute, which will help support the TDRA.

Dr. McLellan indicated that he would be pleased to answer any questions on matters coming out of his written report.

The Chair thanked Dr. McLellan for his report and opened the floor for questions.

4.0 EDUCATIONAL PRESENTATION

4.1 AMBULATORY CARE: AN ESSENTIAL SERVICE FOR SUNNYBROOK

The Chair welcomed Dr. Keith Rose, EVP Programs, Chief Medical Executive and Dr. Joshua Tepper, VP Education to present on the Ambulatory Care Model. A copy of their slide presentation was pre-circulated and appended to the agenda package for information.

Dr. Rose outlined the guidelines and principles for ambulatory care at Sunnybrook and presented an overview of the current state of ambulatory services. He commented that ambulatory care brings together clinical experts and dedicated teams to provide access to specialized services.

Dr. Rose also presented an overview of the various stages in planning for the new model.

Phase 1: A request for proposal (RFP) was issued in 2011 – 30 proposals were received of which 2 were chosen. Dr. Rose also referenced and highlighted the Rapid Diabetes Assessment and Referral Clinic (RADAR) and the Cancer Transitional Care Clinic.

Phase 2: June 2012 to present – The creation of a *QUICK Clinic* that supports the ER and Urgent Specialized Care Clinics, for example; Rapid Referral Clinic (RRC), RADAR, Cardiology, Urgent Neurology, Stroke/Transient Ischemic Attack (TIA).

Phase 3: - To expand the new ambulatory model to scheduled (private physician offices) and complex/specialized ongoing care (i.e. dialysis). The new ambulatory model will see different clinic needs but common opportunities to improve efficiency and care delivery.

Dr. Rose presented an overview of the new academic ambulatory services framework highlighting patient groups and key infrastructure and requirements, noting that each group has unique needs.

Dr. Tepper presented highlights of the QUICK Clinic Philosophy which focuses on the patient as a whole. He presented an overview of the goals and objectives of the QUICK Clinic Functional Plan, its development and implementation and noted that there is opportunity for improvement from what we are currently doing.

In closing, Dr. Tepper indicated that further detail will be provided to the Board in May regarding the level of impact our ambulatory strategy will have on our corporate and clinical sustainability. The Ambulatory Steering Committee is currently finalizing the required analyses for SLT and SPC consideration that will then be presented at the May Strategy Session.

The Chair thanked Drs. Rose and Tepper for their presentation and opened the floor for questions.

BOARD BUSINESS

5.0 DECISION ITEMS:

5.1 MEDICAL ADVISORY COMMITTEE

Dr. Kreder presented the Summary Report on behalf of the Medical Advisory Committee. The Committee met on January 8, 2013 and a copy of the Report was pre-circulated and appended to the agenda package for information.

5.1.1 Credentials – February 2013

A copy of the appointment list was pre-circulated and appended to the agenda package.

On behalf of the Medical Advisory Committee, Dr. Kreder recommended that the listing of appointments from the Credentials Committee meeting held February 5, 2013 be approved. So moved by Mr. S. Diamond and seconded by Ms. Martin.

The Chair opened the floor for questions, following which he called the question on the motion to accept and approve the following appointments as brought forward by the Medical Advisory Committee.

ACTIVE / ACTIVE-PROVISIONAL STAFF

None

OTHER APPLICATIONS

ANATOMIC PATHOLOGY	
Roehri, Dr. Michael	Consultant Staff Without admitting privileges Effective: January 1, 2013
MEDICINE	
Gomperts, Dr. Natalie	Courtesy Staff Division: Cardiology Without admitting privileges Effective: March 1, 2013
Halperin, Dr. Ilana	Clinical Associate - Renewable Division: General Internal Medicine Without admitting privileges Effective: February 1, 2013
Basile, Dr. Vincenzo	Clinical Associate - Renewable Division: Neurology Without admitting privileges Effective: April 1, 2013
Safinia, Dr. Layla	Consultant Division: Neurology Without admitting privileges Effective: February 15, 2013
OBSTETRICS AND GYNECOLOGY	
Lo, Dr. Katherine	Clinical Associate - Renewable With admitting privileges Effective: January 1, 2013
OPHTHALMOLOGY	
Gill, Dr. Harmeet	Consultant With admitting privileges Effective: July 20, 2012
Noble, Dr. Jason	Consultant With admitting privileges Effective: November 30, 2012
SURGERY	
Fung, Dr. Francis	Clinical Associate - Renewable Division: General Surgery With admitting privileges Effective: December 5, 2012

CHANGE OF STATUS

MEDICINE	
Poldre, Dr. Peeter	Active to Consultant Division: Medical Oncology/Hematology Without Admitting Privileges Effective: January 1, 2013
OBSTETRICS AND GYNECOLOGY	
Blake, Dr. Jennifer	Active to Courtesy Without Admitting Privileges Effective: January 1, 2013

TEMPORARY PRIVILEGES

The following physician is requesting temporary privileges for 2 months to undertake remedial training.

OBSTETRICS AND GYNECOLOGY	
Laval, Dr. Sharon	Without Admitting Privileges Term: For a period of two months (dates to be confirmed)

The following individuals were granted temporary privileges.

ANESTHESIA	
Predescu, Dr. Oana	Without admitting privileges Effective: January 4, 2013 to February 7, 2013
DENTISTRY	
Trinh, Dr. Michelle	Without admitting privileges Effective: January 9, 2013 to April 8, 2013
EMERGENCY SERVICES	
Stone, Dr. Angela	Without admitting privileges Effective: February 1, 2013 to April 30, 2013
FAMILY AND COMMUNITY MEDICINE	
Bacher, Dr. Janice	Division: Family Medicine Without admitting privileges Effective: January 16, 2013 to April 15, 2013
Hsiang, Dr. Diana	Division: Family Practice Obstetrics With admitting privileges Effective: February 1, 2013 to May 1, 2013
Mallouh, Dr. Suzy	Division: St. John's Rehab Program With admitting privileges Effective: February 1, 2013 to May 1, 2013

MEDICINE	
Basile, Dr. Vincenzo	Division: Neurology Without admitting privileges Effective: February 1, 2013 to March 31, 2013
OPHTHALMOLOGY	
Gill, Dr. Harmeet	With admitting privileges Effective: January 16, 2013 to February 5, 2013
OBSTETRICS AND GYNECOLOGY	
Murad, Dr. Khulood	Without admitting privileges Effective: February 11, 2013 to March 3, 2013
SURGERY	
Caldarone, Dr. Christopher	Division: Cardiac Surgery Without admitting privileges Effective: January 10, 2013 to April 10, 2013

ONE DAY TEMPORARY PRIVILEGES

SURGERY	
Fung, Dr. Siu-Yue Frances	Division: General Surgery Without admitting privileges For: January 16, 2013 & January 29, 2013

MOTION: Upon MOTION duly made by Mr. S. Diamond and SECONDED by Ms. Martin, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the above noted appointments as recommended by the Medical Advisory Committee.

CARRIED.

5.2 SRI STRATEGIC PLAN

The Chair welcomed Dr. Michael Julius, VP Research to present the SRI Strategic Plan. A copy of Dr. Julius' slide presentation was pre-circulated and appended to the agenda package. A copy of the SRI Draft Research Strategic Plan 2012-2017 and the Strategic Plan Summary was appended to the agenda package for reference.

Dr. Julius reported that the SRI Strategic Plan has been presented, discussed and endorsed by the SHSC Senior Leadership Team, the SRI Research Executive Committee, Strategic Planning Council as well as the Business & Human Resources Committee of the Board and the Education & Research Committee of the Board.

Referencing the slide presentation, Dr. Julius commented that SRI is the research engine of Sunnybrook Health Sciences Centre and is fully affiliated with the University of Toronto. SRI's vision is to invent the future of health care and its mission is to understand and prevent disease and develop ways to make people's lives better and longer. SRI's goal is to create an international hub for life sciences, providing functional integration that includes researchers, clinicians, business and patients

to translate discovery into use for medical innovation within the Ontario and Canadian health care systems and beyond. The framework defines the scientific road map for the next five years and the vehicles enabling execution.

Dr. Julius highlighted the key principles as follows:

Integration: Integration between SRI and SHSC noting that SRI is one of the fastest growing research enterprises in Canada and home to more than 1,000 scientists, clinician-scientists, technical support staff and trainees.

The 3 Ps: **People:** Without contest, are our most precious asset.
Projects: Are seamlessly integrated with corporate strategic priorities.
Places: Recruiting and retaining the best researchers requires the best infrastructure.

Focus to Impact & Partnerships: Ensure that our research activities are rational and integrated and create a systemic approach to the delivery of health care within TAHSN and provincially. Dr. Julius presented an overview of current partnerships in place.

U. of T. Partnerships

- SRI and SHSC host 3 Department Chairs

TAHSN Partnerships

- The U. of T. Musculoskeletal Centre of Excellence
- The University of Toronto Centre for Patient Safety in partnership with Sick Kids Hospital
- The Toronto Dementia Research Alliance – co-host with 4 other hospitals.

Provincial Partnerships

- Ontario Brain Institute
- Heart & Stroke Foundation Centre for Stroke Recovery (now nationally)
- Ontario Institute for Cancer Research
- Institute for Clinical Evaluative Sciences (based at SHSC since its inception)
- Thunder Bay Regional Research Institute

Dr. Julius highlighted Sunnybrook's four strategic priorities and eight clinical programs. He also presented an overview of the three research platforms: biological sciences, physical sciences, and evaluative clinical sciences.

In closing, Dr. Julius presented and highlighted SRI's path to personalized medicine leading to personalized, predictive, preventative healthcare.

The Chair thanked Dr. Julius for his presentation and opened the floor for a Q/A session. Following discussion, the Chair called for a motion to endorse the SRI Strategic Plan 2012-2017. So moved by Mr. Goldring and seconded by Ms. Martin.

MOTION: Upon MOTION duly made by Mr. Goldring and SECONDED by Ms. Martin, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby endorse the SRI Strategic Plan 2012-2017 as presented.

CARRIED.

CONSENT AGENDA

6.0 REPORT OF COMMITTEES

Summary Reports were received and appended to the agenda package for information from the following Committees of the Board.

- Business & Human Resources Committee (Meeting held February 27, 2013)
- Education & Research Committee (Meeting held March 4, 2013)

The Chair opened the floor for any questions of the Committee Chairs under the Consent Agenda.

6.1 BUSINESS & HUMAN RESOURCES COMMITTEE

6.1.1 Financial Reports:

January 31, 2013

The Board received and reviewed the Financial Report for the 10 months ending January 31, 2013. A copy of the financial report was pre-circulated and appended to the agenda package.

The Chair opened the floor for questions on the Financial Reports received.

7.0 INFORMATION ITEMS

The following information items were received and appended to the Agenda package.

- 7.1 Media Reports
- 7.2 Your Health Matters
- 7.3 Speaker Series – March 27, 2013
- 7.4 Letters of Appreciation

8.0 OTHER BUSINESS

8.1 POST MEETING EVALUATION FORM

The Chair reminded Board members to complete the post meeting evaluation form appended to the agenda package.

9.0 NEXT MEETING

The next meeting of the Board of Directors of Sunnybrook Health Sciences Centre is scheduled to take place on Wednesday, April 17, 2013 at 3:00 p.m. in the Academy of Medicine Room at the Vaughan Estate.

10.0 TERMINATION OF MEETING

There being no further business, the Chair called for a motion to terminate the open session of the Sunnybrook Board of Directors at 4:00 p.m. So moved by Mr. Goldring and seconded by Ms. Martin.

MEETING TERMINATED.



David Agnew, Chair



Trudy Hueper, Secretary