

**MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS OF SUNNYBROOK HEALTH SCIENCES CENTRE (SHSC) HELD ON THURSDAY, SEPTEMBER 20, 2012 AT 3:00 P.M. IN THE ACADEMY OF MEDICINE ROOM AT THE VAUGHAN ESTATE, SUNNYBROOK CAMPUS.**

**Chair:** Mr. David Agnew

**Directors:**

Mr. S. Beatty	Mr. P. Crawley	Mr. C. Diamond
Mr. S. Diamond	Sr. Sue Elwyn, SSJD	Dr. J. Gilbert
Mr. B. Goldring (phone)	Ms. P. Griffith-Jones	Ms. H. Hayward
Dr. H. Kreder	Mr. S. Marshall	Ms. E. Martin
Dr. B. McLellan	Dr. R. Nam	Ms. M. Ng
Ms. S. Scace	Ms. H. Short	Ms. R. Taggar
Ms. M. Visser		

**Regrets:**

Ms. D. Cole	Mr. W. Squibb	Dr. C. Whiteside
-------------	---------------	------------------

**By Invitation:** (in addition to members of the public)

Dr. C. DuHamel	Ms. T. Hueper	Dr. M. Julius
Mr. S. Marafioti	Mr. M. Moffat	Ms. M. Reddick
Dr. K. Rose	Ms. C. Rosebrugh	Dr. J. Tepper
Ms. A. Welch	Mr. M. Young	

Mr. Agnew welcomed the Directors to the first meeting of the new Board following amalgamation.

**1.0 CALL TO ORDER – OPEN SESSION**

Mr. Agnew, Chair, noting a quorum present, called the open meeting of the Sunnybrook Board of Directors to order at 3:00 p.m.

**1.1 APPROVAL OF AGENDA**

The Chair requested approval of the agenda as pre-circulated. So moved by Ms. Visser and seconded by Ms. Martin.

**The Agenda was approved as circulated.**

The Chair noted that, as this was the first meeting of the new SHSC Board of Directors following amalgamation, there were no minutes for approval at this time.

**2.0 REPORT OF CHAIR**

**2.1 COMMITTEE ASSIGNMENTS FOR 2012/13**

The Chair reported that, over the summer months, he had communicated with all members of the Board as to their interest in serving on Committees of the Board. A copy of the Committee Assignments for 2012/13 was pre-circulated and appended to the agenda package for information.

## 2.2 HOSPITAL BOARD APPOINTEE TO ST. JOHN'S FOUNDATION BOARD

Mr. Agnew reported that Ms. Elizabeth Martin had agreed to serve on the St. John's Foundation Board as the Hospital Board appointee. So moved by Ms. Hayward and seconded by Ms. Ng.

The Chair opened the floor for discussion, following which he called the question on the motion.

**MOTION: Upon MOTION duly made by Ms. Hayward and SECONDED by Ms. Ng, IT WAS RESOLVED that Ms. Elizabeth Martin be appointed to serve on the St. John's Foundation Board as the Hospital Board appointee.**

**CARRIED.**

## 2.3 APPOINTMENT OF EVP PROGRAMS

Mr. Agnew requested a motion of confirmation of the appointment of Mr. Malcolm Moffat to the office of Executive Vice President, Programs.

So moved by Mr. Beatty and seconded by Ms. Martin.

The Chair opened the floor for discussion, following which he called the question on the motion.

**MOTION: Upon MOTION duly made by Mr. Beatty and SECONDED by Ms. Martin, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby confirms the appointment of Mr. Malcolm Moffat to the office of Executive Vice President, Program.**

**CARRIED.**

## 2.4 APPOINTMENT OF CHAIR OF SEARCH COMMITTEE

Mr. Agnew reported that Mr. Carey Diamond had agreed to Chair the Rehab Program Chief Search Committee. So moved by Ms. Visser and seconded by Ms. Short.

The Chair opened the floor for discussion, following which he called the question on the motion.

**MOTION: Upon MOTION duly made by Ms. Visser and SECONDED by Ms. Short, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby appoint Mr. Carey Diamond as Chair of the Rehab Program Chief Search Committee.**

**CARRIED.**

## 3.0 REPORT OF THE CEO

### 3.1 SEPTEMBER 2012 REPORT OF THE CEO

A copy of the September 2012 Report of the CEO was pre-circulated and appended to the agenda package for information.

In addition to his written report, Dr. McLellan highlighted the following:

#### Primary Care Integration and Partnerships

Senior Management and leadership of the Community Program continue to work actively with system partners and government to build an integrated delivery system. A major focus of this work is on integration with primary care providers. With the assistance of Drs. Tepper, Charles and Mr.

Marafioti, the hospital has identified and reached out to the primary care physicians who have significant volumes of patients admitted to Sunnybrook to seek their input through a survey. An Open House for our primary care providers has been scheduled for October 9<sup>th</sup>. There will be two sessions on October 9<sup>th</sup> with the Minister attending the evening session. The aim is to identify potential gaps in access to acute care and in the transition from acute care back to the community.

#### Media News

Dr. McLellan reported that Lisa Priest joined Sunnybrook over the summer as the Manager of Community Engagement and Patient Navigation. The Canadian Medical Association announced the recipients of this year's Media Awards for Health Reporting and Lisa won the Michelle Lang Award for Excellence in Print Reporting for her in-depth feature on end of life care.

#### St. John's Rehab - Update

Dr. McLellan called on Malcolm Moffat to provide an update on the addition of St. John's Rehab as Sunnybrook's eighth program.

Mr. Moffat commented that the transition has been quite smooth. All of the physicians transitioned to the Sunnybrook staff as of July 1, 2012. We are currently focusing on the administrative integration (new name tags, etc.) and IT integration to ensure that staff at St. John's have access to all of the IT resources at Sunnybrook for easy exchange of patient information. The current clinical focus is on the primary hip & knee patients, fractured hip patients and stroke patients to ensure that these patients can be moved more quickly between the two campuses and can thereby receive needed rehab in a more timely fashion.

#### Information Technology

On a query from the floor, Dr. McLellan called on Mr. Marafioti to provide an update on commercialization initiatives by IT.

Mr. Marafioti commented that IT continues to strive to find new opportunities in order to take advantage of some of the new products that we are building at Sunnybrook. The senior management team has caucused several times on how to develop a commercial framework for getting the best value. The partnership with Sick Kids Hospital has been signed and we have sold MyChart to them. Sick Kids Hospital will leverage Sunnybrook's MyChart solution to provide outpatients in the Greater Toronto Area with access to their own health information. The next project that IT expects will have significant commercial appeal is Enterprise Risk Management as noted in the CEO report.

## **BOARD BUSINESS**

### **4.0 EDUCATIONAL PRESENTATION**

#### **4.1 OFFICE OF THE PATIENT EXPERIENCE**

Dr. DuHamel presented an overview of the Office of the Patient Experience. A copy of his PowerPoint presentation was pre-circulated and appended to the agenda package.

Building on the *Sunnybrook Moments* campaign, the Office of the Patient Experience was established in November 2011. The department made this move from being the "complaints department" to a more proactive coaching and facilitation centre and created a shared accountability model for managing the patient experience. The OPE provides staff coaching on how to handle issues and stress and how to deal with people. The department has started a new program recently through the

Volunteer Association, that of the Volunteer Ambassador Program. This group visits patients to see if they are in need of anything and to listen to their observations/concerns. Another new initiative is 'Sunnybrook Moments' awards, which recognizes staff for the important work they do for the patients or their unit/department within the hospital. Each person being recognized receives a framed certificate.

Dr. DuHamel highlighted a few of the online responses received from patients and their families for the assistance they received from the Office of the Patient Experience. He also presented a graph which outlined that the number of complaints received from 2010 to now have decreased significantly.

The Chair thanked Dr. DuHamel for his presentation and opened the floor for any questions.

## **5.0 DECISION ITEMS**

### **5.1 BALANCED SCORECARD**

Mr. Young introduced the Balanced Scorecard noting that a comprehensive slide deck had been pre-circulated and appended to the agenda package for information. Also pre-circulated as further background information was the Indicator Rationales for the Quality Dimension. It was noted that the previous Balanced Scorecard (BSC) had been refreshed to align with the Sunnybrook 2011 Strategic Plan.

Mr. Young highlighted the process that Management used in developing the new Objectives, Indicators, Metrics and Targets. He commented that Management reviewed the three dimensions of: Quality, Education & Research and Sustainability & Accountability with the Board Committees responsible for oversight of those dimensions.

#### **5.1.1 Quality of Care Committee**

Ms. Visser reported that the Quality of Care Committee reviewed the Quality Dimensions at its September 5, 2012 meeting. A copy of the summary report was pre-circulated and appended to the agenda package. It was noted that the new indicators were developed in consultation with numerous stakeholders and included three Board approved strategic goals.

- 1) Lead in the development, application and promotion of quality and safe practices system wide that improve the patient experience and outcomes;
- 2) Focus on the highest levels of specialized care in support of our Academic Health Sciences Centre definition;
- 3) Work with system partners and government to build an integrated delivery system in support of our communities and our Academic Health Sciences Centre.

Ms. Visser reported that following the Committee's review, the QCC recommended acceptance of the revised objectives, indicators and targets for the Quality Dimension of the Strategic Balanced Scorecard in support of Sunnybrook's 2011 Strategic Plan.

The Chair thanked Ms. Visser and opened the floor for any questions.

#### **5.1.2 Business & Human Resources Committee**

Ms. Ng reported that the B&HR Committee is responsible for the Sustainability and Accountability Dimension of the Balanced Scorecard and the Committee reviewed Goals 6 – 8 at its July 25, 2012 meeting. A copy of the summary report was pre-circulated and appended to the agenda package.

Ms. Ng reported that the Committee discussed the new objectives, indicators, metrics and targets, including wait times, H-SAA and staff engagement. The Business & Human Resources Committee accepted Management's recommendations and recommended approval of the new objectives, indicators, metrics and targets for the sustainability and accountability dimensions of the Strategic Balanced Scorecard.

The Chair thanked Ms. Ng and opened the floor for questions.

### 5.1.3 Education & Research Committee

Mr. Goldring reported that, at its meeting held on September 4<sup>th</sup>, the Committee reviewed the following three objectives and indicators for Goal #4 under the Research Dimension.

- 1) To create new knowledge that advances our strategic priority areas;
- 2) To translate new knowledge into improved treatment approaches and apply in the clinical domain;
- 3) To promote changes to health care practice across the system.

Mr. Goldring reported that the Committee discussed the process involved in establishing the metrics and number of indicators and also discussed the target for publications in strategic priorities areas under objective 1.

Mr. Goldring reported that the Committee also reviewed the following objective and indicator for Goal #5 under the Education Dimension.

- 1) To enhance collaboration and our educational leadership profile with the University of Toronto, our partners and within the broader health system.

Mr. Goldring commented that the Committee reviewed a presentation by Dr. Tepper outlining the context of evaluation of Education and highlighting on the following:

- The goal is to become multi-professional and also look beyond traditional teaching scores to capture broader education related activities;
- The aim is to measure education in a way that can be compared across peer hospitals.

Mr. Goldring reported that following the Committee's review of Goal # 4 and #5, the Education and Research Committee recommended approval of the revised objectives, indicators and targets for the Research and Education Dimension of the Strategic Balanced Scorecard in support of Sunnybrook's 2011 Strategic Plan.

The Chair thanked Mr. Goldring and opened the floor for questions.

On behalf of Management, Dr. McLellan presented the following motion requesting Board approval:

**THAT** the Board of Directors approve the Strategic Balanced Scorecard Objectives, Indicators, Metrics and Targets that will form the basis for measuring and monitoring Sunnybrook's success in achieving the Board Approved Strategic Goals as established in the 2011 Strategic Plan.

So moved by Ms. Scace and seconded by Ms. Martin.

The Chair opened the floor for questions on the three reports presented, following which he called the question on the motion.

**MOTION:** Upon MOTION duly made by Ms. Scace and SECONDED by Ms. Martin, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby approve the Strategic Balanced Scorecard Objectives, Indicators, Metrics and Targets that will form the basis for measuring and monitoring Sunnybrook's success in achieving the Board Approved Strategic Goals as established in the 2011 Strategic Plan.

**CARRIED.**

## 5.2 MEDICAL ADVISORY COMMITTEE

Dr. Kreder presented Summary Reports on behalf of the Medical Advisory Committee. The Committee met on June 12, 2012 and July 10, 2012 and a copy of the Reports was pre-circulated and appended to the agenda package for information.

### 5.2.1 Credentials – June, July & August 2012

On behalf of the Medical Advisory Committee, Dr. Kreder recommended that the listings of appointments from the Credentials Committee meetings held June 5, July 3 and August 7, 2012 be approved. A copy of the three lists of appointments was pre-circulated and appended to the agenda package. So moved by Ms. Visser and seconded by Ms. Griffith-Jones.

The Chair opened the floor for questions, following which he called the question on the motion to accept and approve the following appointments as brought forward by the Medical Advisory Committee.

### June 2012

#### ACTIVE / ACTIVE-PROVISIONAL STAFF

<b>ANATOMICAL PATHOLOGY</b>	
<b>HAN, Dr. Guangming</b>	Active-Provisional Staff Without admitting privileges Effective: March 1, 2012
<b>MEDICINE</b>	
<b>NAJEEB, Dr. Umberin</b>	Active-Provisional Staff Division of General Internal Medicine With admitting privileges Effective: July 1, 2012

#### OTHER APPLICATIONS

<b>ANESTHESIA</b>	
<b>CHUANG, Dr. Monica</b>	Clinical Associate Staff - Renewable Without admitting privileges Effective: July 1, 2012 to June 30, 2013
<b>PETERSON, Dr. Carly</b>	Clinical Associate Staff – One year Without admitting privileges Effective: May 15, 2012 to May 11, 2013
<b>EMERGENCY SERVICES</b>	
<b>NOVAKOVIC, Dr. Petar</b>	Clinical Associate Staff – Renewable Without admitting privileges Effective: July 1, 2012 to June 30, 2013

<b>VANDERSLUIS, Dr. Rudolf</b>	Courtesy Staff Without admitting privileges Effective: June 1, 2012
<b>MEDICINE</b>	
<b>CHODIRKER, Dr. Lisa</b>	Clinical Associate Staff – Renewal Division: Medical Oncology/Hematology With admitting privileges Effective: May 1, 2012 to April 30, 2013
<b>SURGERY</b>	
<b>DWYER, Dr. Tim</b>	Clinical Associate Staff – One year Division/Program: Orthopaedic Surgery With admitting privileges Effective: April 1, 2012 to March 31, 2013

### TEMPORARY PRIVILEGES

<b>MEDICAL IMAGING</b>	
<b>DURANT, Dr. Dean</b>	Division: Vascular/Interventional Without admitting privileges Effective: May 14, 2012 to August 13, 2012
<b>BASTARRIKA ALEMAN, Dr. Gorka</b>	Division: Cardiothoracic Without admitting privileges Effective: May 1, 2012 to July 31, 2012
<b>WU, Dr. Louis</b>	Division: Body Imaging Without admitting privileges Effective: May 4, 2012 to August 3, 2012
<b>MEDICINE</b>	
<b>BARBOZA, Dr. Milan</b>	Division: Medical Hematology/Oncology With admitting privileges Effective: May 1, 2012 to July 31, 2012 With admitting privileges
<b>CHODIRKER, Dr. Lisa</b>	Division: Medical Hematology/Oncology With admitting privileges Effective: May 1, 2012 to July 31, 2012
<b>SURGERY</b>	
<b>HUQ, Dr. Momenul</b>	Division: Cardiac and Vascular Surgery Without admitting privileges Effective: May 8, 2012 to July 31, 2012

### ONE-DAY TEMPORARY PRIVILEGES

<b>MEDICINE</b>	
<b>BULLER, Dr. Christopher</b>	Division of Cardiology Without admitting privileges <b>FOR: May 1, 2012 only</b>

<b>SURGERY</b>	
<b>GROSS, Dr. Alan</b>	Division of Orthopaedic Surgery Without admitting privileges <b>FOR: May 28, 2012 only</b>

**July 2012**

**ACTIVE / ACTIVE-PROVISIONAL STAFF**

<b>CLINICAL PATHOLOGY</b>	
<b>JAMALI, Dr. Mina</b>	Active-Provisional Staff Without admitting privileges Effective: July 1, 2012
<b>MEDICINE</b>	
<b>CHOW, Dr. Shirley</b>	Active-Provisional Staff Division of Rheumatology With admitting privileges Effective: July 1, 2012
<b>PSYCHIATRY</b>	
<b>SINYOR, Dr. Mark</b>	Active-Provisional Staff With admitting privileges Effective: July 1, 2012
<b>SURGERY</b>	
<b>ASHAMALLA, Dr. Shady</b>	Active-Provisional Staff Division of General Surgery With admitting privileges Effective: September 1, 2012

**OTHER APPLICATIONS**

<b>ANESTHESIA</b>	
<b>FAN-LUN, Dr. Amy</b>	Clinical Associate Staff – 1 year Without admitting privileges Effective: July 1, 2012 to June 30, 2013
<b>EMERGENCY SERVICES</b>	
<b>CHU, Dr. Jennifer</b>	Courtesy Staff Without admitting privileges Effective: July 1, 2012
<b>MUDRIK, Dr. Kevin</b>	Clinical Associate – Renewable Without admitting privileges Effective: July 1, 2012
<b>MEDICINE</b>	
<b>YEUNG, Dr. Elaine</b>	Courtesy Staff Division: Gastroenterology With admitting privileges Effective: July 1, 2012



<b>BARBOZA, Dr. Milan</b>	Clinical Associate – One year Division of: Medical Oncology/Hematology With admitting privileges Effective: July 31, 2012
<b>FRALICK, Dr. Richard</b>	Clinical Associate – Renewable Division: Medical Oncology/Hematology With admitting privileges Effective: July 1, 2012
<b>HALIKOWSKI, Dr. Marvin</b>	Clinical Associate – Renewable Division: Medical Oncology/Hematology With admitting privileges Effective: July 1, 2012
<b>HSIAO, Dr. Janey</b>	Clinical Associate – Renewable Division: Medical Oncology/Hematology With admitting privileges Effective: July 1, 2012
<b>HUYNH, Dr. Chau Cong</b>	Clinical Associate – Renewable Division: Medical Oncology/Hematology With admitting privileges Effective: July 1, 2012
<b>PECKHAM, Dr. Kenneth</b>	Clinical Associate – Renewable Division: Medical Oncology/Hematology With admitting privileges Effective: June 1, 2012
<b>MEDICAL IMAGING</b>	
<b>CRANSTOUN, Dr. Kelly</b>	Clinical Associate Staff – Temporary Division: Nuclear Medicine Without admitting privileges Effective: March 8, 2012
<b>OBSTETRICS &amp; GYNECOLOGY</b>	
<b>ANEJA, Dr. Ambika</b>	Clinical Associate – Renewable With admitting privileges Effective: October 1, 2012

#### TEMPORARY PRIVILEGES

<b>ANATOMIC PATHOLOGY</b>	
<b>AL-MOHAMMEDI, Dr. Faisal</b>	Without admitting privileges Effective: June 15, 2012 to September 14, 2012
<b>CESARI, Dr. Matthew</b>	Without admitting privileges Effective June 14, 2012 to September 14, 2012
<b>LU, Dr. Fang-I</b>	Without admitting privileges Effective July 3 <sup>rd</sup> to September 3, 2012
<b>DENTISTRY</b>	
<b>TRINH, Dr. Michelle</b>	Without admitting privileges Effective: July 1, 2012 to September 30, 2012
<b>YARASCAVITCH, Dr. Carilynne</b>	Without admitting privileges Effective: August 1, 2012 to October 31, 2012

<b>EMERGENCY SERVICES</b>	
<b>CHU, Dr. Jennifer</b>	Without admitting privileges Effective: July 1, 2012 to September 30, 2012
<b>VERMA, Dr. Aikta</b>	Without admitting privileges Effective: July 1, 2012 to September 30, 2012
<b>FAMILY AND COMMUNITY MEDICINE</b>	
<b>LYWOOD, Dr. Allegra</b>	With admitting privileges Effective: July 1, 2012 to September 1, 2012
<b>MacPHEE, Dr. Ian</b>	Without admitting privileges Effective: July 1, 2012 to September 30, 2012
<b>REZMOVITZ, Dr. Jeremy</b>	Without admitting privileges Effective: July 1, 2012 to September 30, 2012
<b>SHUMAN, Dr. Mira</b>	With admitting privileges Effective: July 1, 2012 to September 30, 2012
<b>MEDICAL IMAGING</b>	
<b>CRANSTOUN, Dr. Kelly</b>	Division: Nuclear Medicine Without admitting privileges Effective: June 8, 2012 to September 7, 2012
<b>GHANDEHARI, Dr. Hournaz</b>	Division: Body Imaging Without admitting privileges Effective: July 1, 2012 to September 30, 2012
<b>SKARPATHIOTAKIS, Dr. Mia</b>	Division: Breast Imaging Without admitting privileges Effective: July 1, 2012 to September 30, 2012
<b>MEDICINE</b>	
<b>OKRAINEC, Dr. Karen</b>	Division: General Internal Medicine With admitting privileges Effective: August 1, 2012 to November 30, 2012
<b>FRALICK, Dr. Richard</b>	Division: Medical Hematology/Oncology With admitting privileges Effective: July 1, 2012 to September 30, 2012
<b>HALIKOWSKI, Dr. Marvin</b>	Division: Medical Hematology/Oncology With admitting privileges Effective: July 1, 2012 to September 30, 2012
<b>HYUNH, Dr. Chau</b>	Division: Medical Hematology/Oncology With admitting privileges Effective: June 1, 2012 to September 30, 2012
<b>LEE, Dr. Ronita</b>	Division: Medical Hematology/Oncology With admitting privileges Effective: July 1, 2012 to September 30, 2012
<b>PECKHAM, Dr. Kenneth</b>	Division: Medical Hematology/Oncology With admitting privileges Effective: June 1, 2012 to August 31, 2012

<b>SHAW, Dr. Tammy</b>	Division: General Internal Medicine With admitting privileges Effective: September 1, 2012 to November 30, 2012
<b>YEUNG, Dr. Elaine</b>	Division: Gastroenterology With admitting privileges Effective: June 4, 2012 to September 3, 2012
<b>NEWBORN AND DEVELOPMENTAL PEDIATRICS</b>	
<b>GRANOVSKY, Dr. Shawna</b>	With admitting privileges Effective: July 1, 2012 to September 30, 2012
<b>OBSTETRICS &amp; GYNECOLOGY</b>	
<b>CRUICKSHANK, Dr. Beth</b>	With admitting privileges Effective: July 1, 2012 to September 30, 2012
<b>LADHANI, Dr. Noor Niyar</b>	Division: Maternal Fetal Medicine With admitting privileges Effective: July 1, 2012 to September 30, 2012
<b>SHARMA, Dr. Kalpana</b>	With admitting privileges Effective: July 1, 2012 to September 30, 2012
<b>OPHTHALMOLOGY</b>	
<b>GILL, Dr. Harmeet</b>	With admitting privileges Effective: July 16, 2012 to October 15, 2012
<b>RADIATION ONCOLOGY</b>	
<b>SOLIMAN, Dr. Hany</b>	With admitting privileges Effective: August 1, 2012 to October 31, 2012
<b>SURGERY</b>	
<b>FUNG, Dr. Frances</b>	Division of: General Surgery Without admitting privileges Effective: July 1, 2012 to September 30, 2012
<b>MCALISTER, Dr. Edward</b>	Division of: General Surgery With admitting privileges Effective: July 1, 2012 to September 30, 2012

#### **ONE-DAY TEMPORARY PRIVILEGES**

<b>SURGERY</b>	
<b>GROSS, Dr. Allan</b>	Division of Orthopaedic Surgery Without admitting privileges <b>FOR:</b> July 3, 2012 only
<b>SAWIRES, Dr. Hany</b>	Division of General Surgery Without admitting privileges <b>FOR:</b> May 31, 2012 only

#### **CHANGE IN STATUS**

<b>MEDICINE</b>	
<b>SELBY, Dr. Debbie</b>	Division of Medical Oncology/Hematology <b>Active to Courtesy</b> Effective: July 1, 2012

CHAN, Dr. Kelvin CHENG, Dr. Susanna KO, Dr. Yoo-Joung	Division of Medical Oncology/Hematology <b>Active-provisional to Active staff</b> Effective: July 1, 201
GILBERT, Dr. Jeremy	Division of Endocrinology <b>Active-provisional to Active staff</b> Effective: July 1, 2012
MASELLIS, Dr. Mario	Division of Neurology <b>Active-provisional to Active staff</b> Effective: July 1, 2012
STROUD, Dr. Lynfa	Division of General Internal Medicine Active-provisional to Active staff Effective: July 1, 2012
TANDON, Dr. Anu	Division of Respiriology and Clinical Immunology <b>Active-provisional to Active staff</b> Effective: July 1, 201
ZAHIRIEH, Dr. Alireza	Division of Nephrology <b>Active-provisional to Active staff</b> Effective: July 1, 2012

**August 2012**

**ACTIVE / ACTIVE-PROVISIONAL STAFF**

<b>ANATOMICAL PATHOLOGY</b>	
Cesari, Dr. Matthew	Active-Provisional Staff Without admitting privileges Effective: March 1, 2012
<b>FAMILY AND COMMUNITY MEDICINE</b>	
Rezmovitz, Dr. Jeremy	Active-Provisional Staff Without admitting privileges Effective: July 1, 2012
<b>MEDICAL IMAGING</b>	
Bastarrika Aleman, Dr. Gorka	Active-Provisional Staff Division of Cardiothoracic Without admitting privileges Effective: April 16, 2012
Jimenez-Juan, Dr. Laura	Active-provisional staff Division of Cardiothoracic Without admitting privileges Effective: April 16, 2012
<b>PSYCHIATRY</b>	
Zaretsky, Dr. Ari	Active Staff With admitting privileges Effective: September 1, 2012
<b>RADIATION ONCOLOGY</b>	
Soliman, Dr. Hany	Active-Provisional Staff With admitting privileges Effective: August 1, 2012

### OTHER APPLICATIONS

<b>CRITICAL CARE</b>	
<b>Tsang, Dr. Jennifer Lai-Yee</b>	Clinical Associate – Renewable With admitting privileges Effective: July 1, 2012
<b>FAMILY AND COMMUNITY MEDICINE</b>	
<b>MacPhee, Dr. Ian</b>	Courtesy Staff Without admitting privileges Effective: April 15, 2012
<b>MEDICINE</b>	
<b>Okraïec, Dr. Karen</b>	Clinical Associate – one year Division of General Internal Medicine With admitting privileges Effective: August 1, 2012
<b>Catz-Biro, Dr. Laura</b>	Clinical Associate – Renewable Division of Medical Oncology-Hematology With admitting privileges Effective: July 1, 2012
<b>Singh, Dr. Simron</b>	Clinical Associate – Renewable Division of: Medical Oncology/Hematology With admitting privileges Effective: July 1, 2012

### TEMPORARY PRIVILEGES

<b>CRITICAL CARE MEDICINE</b>	
<b>McCredie, Dr. Victoria</b>	With admitting privileges Effective July 6, 2012 to October 1, 2012
<b>FAMILY AND COMMUNITY MEDICINE</b>	
<b>Lywood, Dr. Allegra</b>	With admitting privileges Effective: September 1, 2012 to September 30, 2012
<b>MEDICAL IMAGING</b>	
<b>Jimenez-Juan, Dr. Laura</b>	Division: Cardiothoracic Imaging Without admitting privileges Effective: July 23, 2012 to October 22, 2012
<b>MEDICINE</b>	
<b>Amin, Dr. Leena</b>	Division: General Internal Medicine With admitting privileges Effective: July 1, 2012 to September 30, 2012
<b>Singh, Dr. Simron</b>	Division: Medical Hematology/Oncology With admitting privileges Effective: July 4, 2012 to September 30, 2012
<b>OBSTETRICS &amp; GYNECOLOGY</b>	
<b>Ang, Dr. Miriam</b>	With admitting privileges Effective: July 1, 2012 to September 30, 2012

<b>Heinrichs, Heather</b>	Division: Midwifery With admitting privileges Effective: July 14, 2012 to October 14, 2012
<b>PSYCHIATRY</b>	
<b>Sullove, Dr. Amanda</b>	With admitting privileges Effective: July 1, 2012 to September 30, 2012
<b>SURGERY</b>	
<b>Rodriguez-Elizalde, Dr. Sebastian</b>	Division of: Orthopaedic Surgery Without admitting privileges Effective: July 1, 2012 to July 31, 2012

#### CHANGE IN STATUS

<b>ANATOMIC PATHOLOGY</b>	
<b>Bilbao, Dr. Juan</b>	Without admitting privileges From Active staff to Consultant Staff Effective: April 1, 2012

**MOTION:** Upon MOTION duly made by Ms. Visser and SECONDED by Ms. Griffith-Jones, IT WAS RESOLVED THAT the Board of Directors of Sunnybrook Health Sciences Centre hereby accept and approve the above noted appointments as recommended by the Medical Advisory Committee.

**CARRIED.**

#### CONSENT AGENDA

##### 6.0 REPORT OF COMMITTEES

Summary Reports were received and appended to the agenda package for information from the following Committees of the Board.

- Business & Human Resources Committee (Meetings held July 25 and August 22, 2012)
- Quality of Care Committee (Meeting held June 25, 2012)

The Chair opened the floor for any questions of the Committee Chairs under the Consent Agenda.

##### 6.1 BUSINESS & HUMAN RESOURCES COMMITTEE

###### 6.1.1 Financial Reports: July 31, 2012

The Board received and reviewed the Financial Report for the 4 months ending July 31, 2012. A copy of the financial reports was pre-circulated and appended to the agenda package.

The Chair opened the floor for questions on the Financial Reports received.

## **7.0 INFORMATION ITEMS**

The following information items were received and appended to the Agenda package.

- 7.1 Media Reports
- 7.2 Your Health Matters
- 7.3 October Speaker Series – The latest in Diabetes
- 7.4 Letters of Appreciation

## **8.0 OTHER BUSINESS**

### **8.1 POST MEETING EVALUATION FORM**

The Chair reminded Board members to complete the post meeting evaluation form appended to the agenda package.

## **9.0 NEXT MEETING**

The next meeting of the Board of Directors of Sunnybrook Health Sciences Centre is scheduled to take place on Thursday, October 18, 2012 at 3:00 p.m. in the Academy of Medicine Room at the Vaughan Estate.

## **10.0 TERMINATION OF MEETING**

There being no further business, the Chair called for a motion to terminate the open session of the Sunnybrook Board of Directors at 4:00 p.m. So moved by Ms. Visser and seconded by Ms. Martin.

**MEETING TERMINATED.**

  
\_\_\_\_\_  
David Agnew, Chair

  
\_\_\_\_\_  
Trudy Hueper, Secretary